

# **Budget Book 2022/23**

**General Fund and Housing Revenue Account  
Capital Programmes**



# NUNEATON AND BEDWORTH BOROUGH COUNCIL

## GENERAL FUND and HOUSING REVENUE ACCOUNT (HRA) 2022/23

### REVENUE BUDGET CAPITAL PROGRAMMES FEES & CHARGES

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# Foreword

## 1 Introduction

The Council approved the 2022/23 budget on 22nd February 2022. In addition to approving the General Fund and Housing Revenue Account budgets for 2022/23, the Council determined the Council Tax for the Council also approving the Capital Programme for the General Fund and HRA and the Treasury Strategy for the year.

This budget book sets out the background information and details behind the budgets as follows:

- ❑ Council Tax Setting 2022/23
- ❑ Nuneaton and Bedworth Council Tax Requirement 2022/23
- ❑ Housing Revenue Account
- ❑ General Fund Budgets (Appendices A & B)
- ❑ Support Services Summaries (Appendix C)
- ❑ HRA Budget (Appendix D)
- ❑ General Fund and HRA Capital Programmes (Appendices E & F)

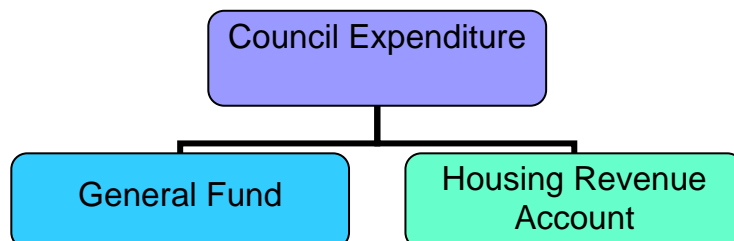
Additional information in relation to Coding is provided as follows as a reference point for internal staff:

- ❑ Payroll Coding when employing new starters (Appendix G)
- ❑ Mentec Codes for use when paying money in over the counter (Appendix H)

## 2. Local Government Finance and Budget setting 2022/23

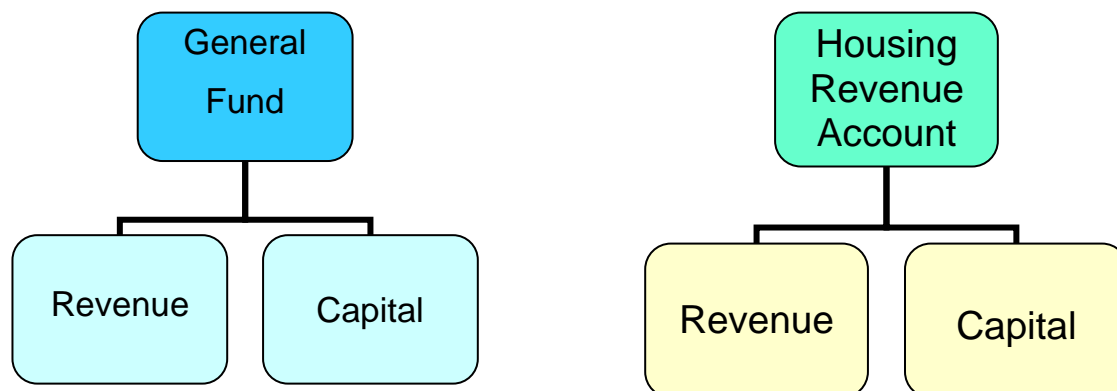
### Background

The Council's spending can be categorised as either:



- ❑ The Housing Revenue Account (HRA) is the council acting as a Landlord for the management, maintenance and letting of our own housing stock. The HRA is a separate ring-fenced fund from the General Fund and is primarily funded by rental income.
- ❑ All other spend and income is classed as General Fund.

These can then be further divided into either revenue or capital:-



- Revenue Spending is on day-to-day costs like employees, premises and transport.
- Capital Spending is for buying assets that will be of use to the authority for more than one year, such as vehicles and buildings.

### 3. General Fund

Local Authority spending is financed through Business rates, Central Government Grants and Council Tax. We also have other sources of income, which relate directly to the provision of a service. These are raised through fees and charges and include charges for the use of car parks and planning applications for example. We may also receive some specific government grants for providing some services.

A summary of the total core funding for NBBC for 2022/23 compared to 2021/22 is shown below. The Government provided covid support in the way of NDR relief to businesses, refunded to NBBC through additional Government grant. This created a large NDR deficit (£4.96m) at the start of 2021/22, which was matched by the Government grant brought forward in reserves. The residual of the scheme and a similar effect continues in 2022/23.

	<b>2021/22 £'000</b>	<b>2022/23 £'000</b>
Business Rates after Levy Payment and Prior to Surplus / Deficit Adjustment	(14,127,270)	(13,491,800)
NNDR Tariff payable to CLG	9,414,490	9,414,500
Collection Fund NDR (Surplus) / Deficit	4,960,420	1,723,300
<b>Net Retained Business Rates</b>	<b>247,640</b>	<b>(2,354,000)</b>
New Homes Bonus	(851,360)	(644,430)
Unconditional Government Grants	(1,467,805)	(420,100)
Collection Fund Council Tax Surplus	57,000	(18,010)
<b>Total Funding before Council Tax</b>	<b>(2,014,525)</b>	<b>(3,436,540)</b>

The council's budget is significantly influenced by the level of grant received from central Government. This has reduced significantly over recent years and as such the council's net budget has also had to decrease.

The fair funding review recalculating government grants from Central Government to local authorities and provision of a 3 year settlement expected to come into effect from April 2021. The review has been delayed and so the government's provisional one year financial settlement was used for 2022/23. Though providing for 2022/23, without a set three year agreement uncertainty remains, making medium term planning more difficult.

The local government finance settlement for 2022/23 was agreed and includes:

### **Revenue Support Grant (RSG)**

Central Government removed of 'negative RSG' burden for 2022/23 will mean an approximate £300k saving to NBBC. The core RSG settlement increased in line with the change in the Consumer Price Index (CPI) between September 2020 and September 2021 and brought two existing New Burdens grants into the RSG.

### **Baseline Funding Levels (BFLs)**

Freezing Baseline Funding Levels (BFLs) at 2021/22 levels, to match the freeze in the business rates multiplier. An increase in grant for the under-indexation of the multiplier, to compensate for the freeze in the business rates multiplier compared to growth in line with RPI.

### **Services grant**

In 2022/23 a new non-ringfenced one-off "Services grant" of £254,498 has been allocated. This is considered to be to support the 1.25% increase in National Insurance contributions.

### **New Homes Bonus**

The new NHB payments in 2022/23, will not attract new legacy payments. 2022/23 allocations of NHB will be paid for by top-slicing RSG. There are no changes to the calculation process. The final outstanding NHB legacy payment will be honoured in 2022/23 allocations.

### **Lower Tier Services Grant (LTSG)**

£168,886 (budgeted at £166k based on the provisional settlement) relates to LTSG, allocated to local authorities with responsibility for lower tier services. Most of the

distribution will be based on assessed relative needs for lower tier services. Alongside this, the minimum funding floor from 2021/22 will be updated to ensure that no authority sees an annual reduction in Core Spending Power (CSP). As Local authorities are recognised as understanding the needs of their communities and they have discretion on how to allocate this funding.

With one off grants and the conclusion of new homes bonus grant it is anticipated that central funding will continue to fall in the future and as such we are becoming more reliant on business rates, council tax and creating additional revenue streams to support the services we provide. As such the trading arm NABCEL, providing a portfolio of lease income and gas installations is being used to support income generation to the general fund.

The difference between what we spend and the income we raise from fees and charges, business rates and central Government grant(s) is known as the **council tax requirement**, and this is what we will need to be raised through council tax to support service provision for the coming year.

Council Tax is a charge on all homes within the Borough. All properties are placed into one of eight bands (A-H) plus a band for disability discount, based on valuation in April 1991.

Prior to 2013/14 business rates were pooled nationally and each local authority received a fixed proportion back as part of their Revenue Support Grant. As part of Business Rates Retention (BRR) changes introduced in April 2013, authorities now keep a proportion of the business rates they collect in their area, but to ensure some equalisation of resources there is a system of tariffs and top-ups in place where an authority's income is compared to their spending need. There is also a safety net in place if an authority's income falls below a certain amount, and a levy of 50% will be payable on any growth above RPI.

The government takes a 'central share' of 50% of all business rates income before baselines are set and this will be used to fund Revenue Support Grant allocations and other government grants. The remaining 50% will be the 'local share' with 40% being retained by the district and 10% being apportioned to the county council in two tier areas, like Warwickshire.

Each authority has been set a Business Rates Baseline and a Spending Needs Baseline in the finance settlement. If the business rates baseline is greater than the needs baseline, the difference will be paid to the government as a tariff, which is the position for NBBC. The Business Rates Baseline will be increased by RPI each year until the next reset, now due in 2023/24, and the tariff payment will also be up-rated each year by RPI. The actual business rates collected each year will be compared to the baseline to identify if any growth has been achieved or if a safety net payment is due.

Nuneaton and Bedworth are part of the Coventry and Warwickshire business rates pool. This has meant that any tariff payable is made through the pool to central Government, along with the other Warwickshire Districts, the County Council and Coventry City Council. The operation of the Coventry and Warwickshire pool has meant that the tariff payments made by the council are reduced and more business rates income can be kept locally.

The tax base (the amount of properties that pay council tax) for 2022/23 has been set at 39,208.5, after the impact of Local Council Tax Support (LCTS). This represents an increase of approximately 2.08% in the number of properties in the Borough from the 2021/22 estimate.

### **Council tax referendum limits**

The council tax referendum principles limit District Councils to an increase in council tax of 2%, or £5, whichever is the highest. At the council meeting on 22nd February 2022, it was agreed that the Nuneaton and Bedworth Borough Council element of the council tax should be increased by 1.99% which equates to £4.85 for 2022/23.

#### 4 Council Tax Setting 2022/23

The overall Council Tax position in Nuneaton and Bedworth is summarised below: -

Council Tax 2022/23	Levies	Band D Equivalent	Percentage of Total
	£	£ . p	%
Nuneaton & Bedworth Borough Council	9,743,704	248.51	11.82%
Warwickshire County Council including Adult Social Care	62,377,979	1,590.93	75.68%
Warwickshire Police & Crime Commissioner	10,300,456	262.71	12.50%
<b>Total Requirements</b>	<b>82,422,139</b>	<b>2,102.15</b>	<b>100.00%</b>

The amounts of Council Tax applying to each property band are:

Band	No of Properties	Council Tax by Band £
AR	51	1,167.86
A	20,333	1,401.43
B	13,351	1,635.01
C	13,632	1,868.58
<b>D</b>	7,436	2,102.15
E	2,946	2,569.29
F	795	3,036.44
G	181	3,503.58
H	8	4,204.30
<b>Total Properties</b>	<b>58,733</b>	

Approximately 80.6% of the chargeable properties in the Borough fall within Bands AR, A, B or C so most properties in NBBC will pay less than the Band D charge.

In 2022/23 council tax increased by:-

3.85% Police and Crime Commissioner,

3.74% Warwickshire County Council, and

1.99% NBBC (£4.85 which equates to less than 10p a week per band D property).

The total average council tax bill increase in NBBC will therefore be 3.55%.



## 5 Nuneaton and Bedworth General Fund 2022/23

Sources of available funding and the council tax base are shown below:

<b>Funding Summary</b>	<b>2022/23</b>
	<b>£</b>
<b>Central Government Funding</b>	
New Homes Bonus (time limited funding)*	(644,430)
Lower Tier Support Grant	(165,600)
Core Services Grant (2022/23 year only)	(254,500)
Local Council Tax Support	0
<b>Total Government Support</b>	<b>(1,064,530)</b>
<b>Local Funding</b>	
Net retained business rates	(4,077,300)
Less Collection Fund Net Retained Business Rates Deficit	1,723,300
Council Tax Precept	(9,743,704)
Less Collection Fund Council Tax Surplus	(18,010)
	<b>(9,053,878)</b>
<b>Council Tax base (no. Band D equivalent properties)</b>	<b>39,208.50</b>

\* The New Homes Bonus is a time limited source of funding to NBBC. The grant, paid by central government, aims to incentivise housing growth. It is based on the amount of extra Council Tax revenue raised for new-build homes, conversions and long-term empty homes brought back into use in the year. The allocation is based on 80% of the national band D equivalent council tax and is, payable for a 6 year period, with additional payments made for affordable homes.

A summary of the General Fund Budget is given over leaf and more detailed information is included on pages 15 to 51. Each service area has the unit cost per head of the population and per property to give an indication of these costs.

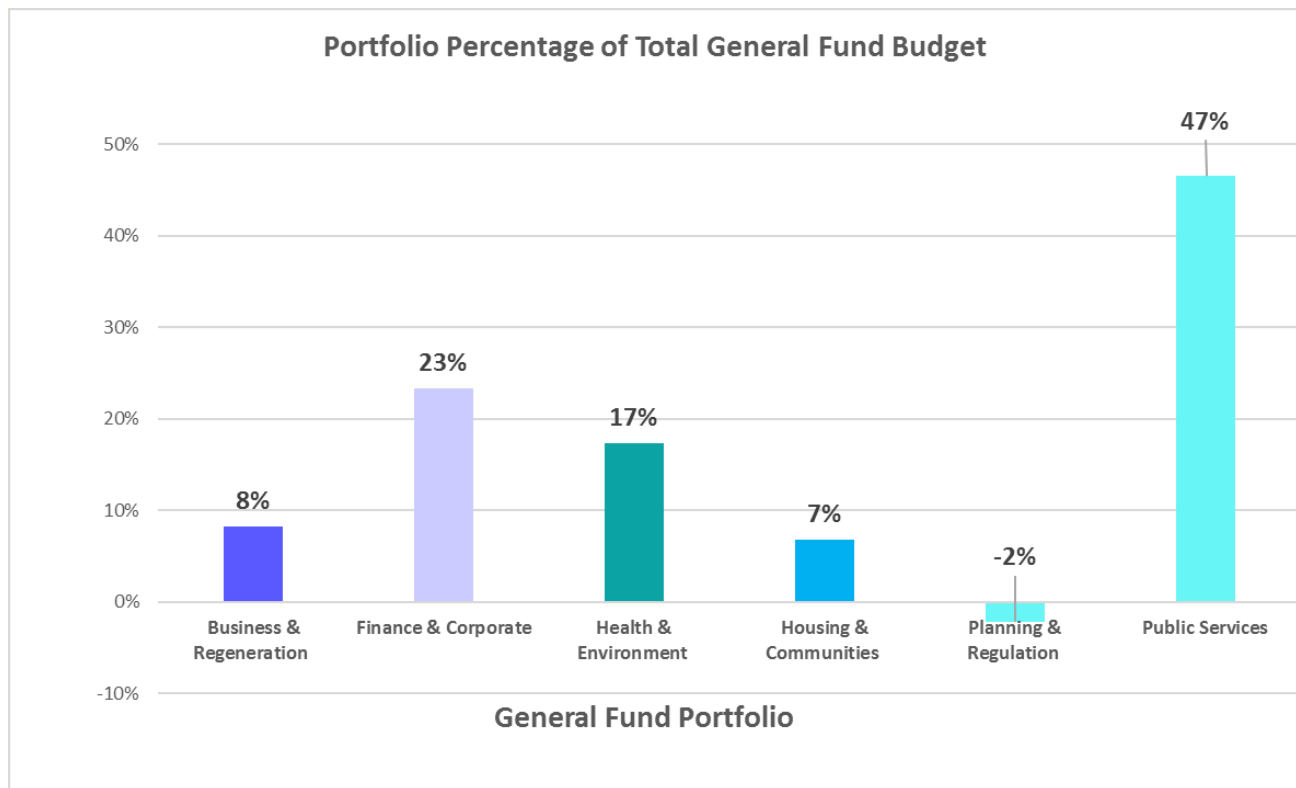
**General Fund Budget Summary**

	Actual 2020/21 £	Original Budget 2021/22 £	Original Budget 2022/23 £
Business & Regeneration	1,954,051	1,581,010	1,426,800
Finance & Corporate	4,627,279	3,784,950	4,058,860
Health & Environment	2,645,106	2,888,080	3,015,560
Housing & Communities	1,487,031	1,296,900	1,177,030
Planning & Regulation	(610,157)	(957,130)	(391,180)
Public Services	8,123,493	8,398,460	8,103,230
<b>Portfolio Total</b>	<b>18,226,804</b>	<b>16,992,270</b>	<b>17,390,300</b>
Central Provisions	323,575	334,500	334,500
Depreciation & Impairment	(2,882,331)	(3,096,530)	(3,096,530)
Transfers To/(From) Reserves	7,403,179	(5,522,515)	(3,243,630)
Financing of Capital Expenditure	2,640,870	1,795,000	1,258,700
PWLB Premiums & Discounts	21,120	21,120	21,120
Interest & Investment Income	(186,134)	(100,000)	(460,000)
Minimum Revenue Provision	427,484	477,800	536,000
External Interest Paid (GF Only)	424,283	468,000	438,000
<b>Total Council Net Expenditure</b>	<b>26,398,851</b>	<b>11,369,645</b>	<b>13,178,460</b>
Net Retained Business Rates	(11,185,778)	(4,712,780)	(4,077,300)
Government Grants including New Homes Bonus	(5,868,944)	(2,319,165)	(1,064,530)
Collection Fund Council Tax deficit (Surplus)	(154,702)	57,000	(18,010)
Collection Fund NDR deficit (Surplus)	(120,294)	4,960,420	1,723,300
	9,069,132	9,355,120	9,741,920
To/(From) General Fund Working Balances	99,326	3,398	1,784
<b>COUNCIL TAX REQUIREMENT</b>	<b>(9,168,458)</b>	<b>9,358,518</b>	<b>9,743,704</b>

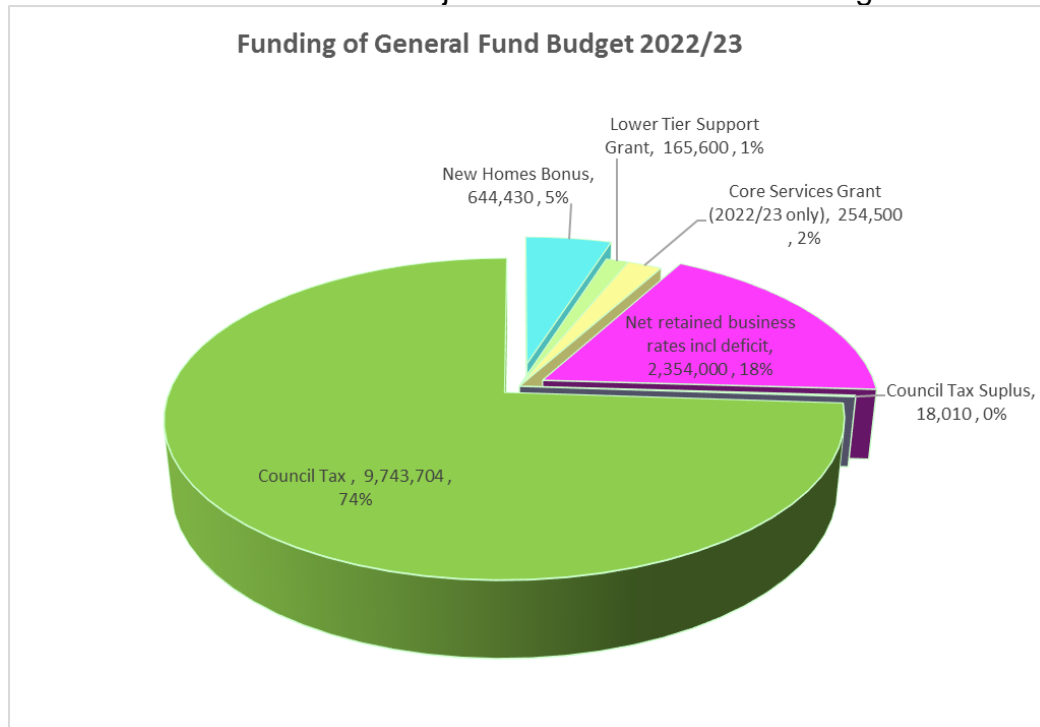
Note: The unusual NDR and NDR Surplus figures in 2019/20 and 2020/21 are due to Covid and the accounting for grants and discounts across these years.

## Where the money is spent

The chart below shows how the money is spent across portfolios for 2022/23:



The chart below shows the major sources of revenue funding for the Council:



## **Fees & Charges**

The main changes to general fund fees and charges for 2022/23 include :-

Car Parks : Change in fee structure to include £1.50 for 3 hours plus additional 50p on 24 hour long stay.

HRA dwelling rents: 4.1% be approved in line with Government policy of CPI + 1%.

Homeless Hostel rents and all other HRA fees and charges increased by 4.1% in line with the general dwellings rent increase.

All fees and charges are subject to review and may be subject to change.

Full details on fees and charges can be found separately on the NBBC website under Fees and Charges 2022/23.

## **6 Housing Revenue Account (HRA)**

The HRA is a self-financing account to manage its council houses and sheltered accommodation. This means it is not subsidised by the general fund or vice versa. The HRA is required to fund its own expenditure on the housing stock from its rental and other income streams.

Rental income remains the major source of financing for revenue costs including the management and maintenance of the stock, whilst significant revenue contributions are also used to finance the high levels of improvement and capital investment needs of the service.

The HRA is allowed to have surpluses and deficits in single years to allow for funding of capital projects etc., however the council is required to monitor and update its 30 year business plan for the HRA detailing its future strategy regarding a number of areas including investment needs in its stock, and rent setting to ensure it remains sustainable.

A summary of the Housing Revenue Account budget is shown on page 56 and shows an estimated additional spend of £1,286,900 for 2022/23.

### **HRA Fees & Charges**

In 2022/23, HRA dwelling rents were increased by 4.1% in line with Government in line with Government policy (CPI +1%). As such the average weekly rent is estimated to be £90.00 based on a 52 weeks per annum rent.

Homeless Hostel and garage rents along with all other HRA fees and charges to increase

by the same 4.1% in line with the general dwellings rent increase. Homeless Hostel rents increased by £1.50 to £37.99 per night and other HRA fees increased by 4.1% (CPI + 1%). Details on fees and charges can be found on the NBBC website under Fees and Charges 2022/23.

## 7 General Fund Capital Programme

7.1 The capital programme for 2022/23 is £61.598m for approved schemes. The General Fund Capital Programme is shown on page 56.

7.2 The capital programme can be funded from capital receipts, borrowing, revenue contributions or grants. The 2022/23 programme has been funded as follows:

Type of Funding	£'000
Capital Receipts	500
Earmarked Reserves	1,259
Grants and External Contributions	24,330
Prudential Borrowing	35,509
<b>Total</b>	<b>61,598</b>

## 8 HRA Capital Programme

8.1 The 2022/23 programme for HRA Capital is £22,938m. The detail is shown in Appendix F on page 57. The funding for this is shown in the table below:

Source	£'000
Major Repairs Reserve	8,724
Earmarked Reserves/HRA Revenue	2,297
Capital Receipts	1,400
Capital Grants Funding (Homes England)	2,767
Borrowing	7,750
<b>Total Resources</b>	<b>22,938</b>

**Victoria Summerfield**

**Director – Finance and Procurement**

**June 2022**

**BUSINESS & REGENERATION PORTFOLIO SUMMARY****Business & Regeneration PORTFOLIO SUMMARY**

	<b>Actual 2020/21 £</b>	<b>Original Budget 2021/22 £</b>	<b>Original Budget 2022/23 £</b>
MARKETS & STREET TRADING	330,707	228,220	178,770
TOWN CENTRE MANAGEMENT	257,028	265,650	300,150
WEST MIDLANDS COMBINED AUTHORITY	25,000	25,000	25,000
CAR PARKS	577,175	168,770	(216,210)
PUBLIC PASSENGER TRANSPORT	65,749	40,220	29,410
PUBLIC CONVENIENCES	155,129	184,780	180,400
MARKETING, PROMOTIONS AND PUBLICITY	258,122	280,580	290,790
ECONOMIC DEVELOPMENT	285,141	387,790	638,490
<b>NET EXPENDITURE</b>	<b>1,954,051</b>	<b>1,581,010</b>	<b>1,426,800</b>

**Business & Regeneration PORTFOLIO SUMMARY**

	<b>Actual 2020/21 £</b>	<b>Original Budget 2021/22 £</b>	<b>Original Budget 2022/23 £</b>
Employees & Support Services	906,919	966,800	992,920
Running Expenses	1,941,983	1,918,160	2,174,190
Capital Charges	457,767	449,560	449,560
<b>GROSS EXPENDITURE</b>	<b>3,306,668</b>	<b>3,334,520</b>	<b>3,616,670</b>
Income	(1,223,867)	(1,710,890)	(2,147,250)
Other	(181,980)	(42,620)	(42,620)
<b>NET EXPENDITURE</b>	<b>1,900,821</b>	<b>1,581,010</b>	<b>1,426,800</b>
<b>Estimated Service Cost per - Head of the Population</b>	<b>£14.58</b>	<b>£12.13</b>	<b>£10.94</b>
<b>-Property in the Borough</b>	<b>£32.36</b>	<b>£26.92</b>	<b>£24.29</b>

## Appendix B

	Actual 2020/21 £	Original Budget 2021/22 £	Original Budget 2022/23 £
<b>SERVICE: MARKETS &amp; STREET TRADING</b>			
<b>Brent Davis (AG00)</b>			
Employees & Support Services	196,469	200,130	215,940
Running Expenses	170,090	207,960	203,700
Capital Charges	53,628	53,630	53,630
Income	(89,480)	(233,500)	(294,500)
<b>MARKETS &amp; STREET TRADING NET EXPENDITURE</b>	<b>330,707</b>	<b>228,220</b>	<b>178,770</b>
<b>COST CENTRE DETAIL (Code &amp; Description)</b>			
AG00 - Nuneaton Market	330,707	219,950	174,870
AG10 - Bedworth Market		8,270	3,900
<b>MARKETS &amp; STREET TRADING NET EXPENDITURE</b>	<b>330,707</b>	<b>228,220</b>	<b>178,770</b>
<b>Estimated Service Cost per - Head of the Population</b>	£2.54	£1.75	£1.37
<b>-Property in the Borough</b>	£5.63	£3.89	£3.04

The Council operates vibrant markets in both Nuneaton and Bedworth. This service area covers the costs associated with the management and maintenance of the borough's two markets. The service includes rental income and the costs of providing the market facilities and erecting and taking down of stalls where applicable plus the provision of street entertainment during markets.



## Appendix B

	Actual 2020/21 £	Original Budget 2021/22 £	Original Budget 2022/23 £
<b><u>SERVICE: TOWN CENTRE MANAGEMENT</u></b>			
Employees & Support Services	53,851	54,150	83,820
Running Expenses	191,539	189,610	194,440
Capital Charges	35,888	35,890	35,890
Income	(24,250)	(14,000)	(14,000)
<b>TOWN CENTRE MANAGEMENT NET EXPENDITURE</b>	<b>257,028</b>	<b>265,650</b>	<b>300,150</b>
<b>COST CENTRE DETAIL (Code &amp; Description)</b>			
BK00 - Pedestrian Area Maintenance	34,092	74,630	75,920
ER01 - Town Centre Management	121,235	107,400	136,690
ER03 - Christmas Decorations	101,701	83,620	87,540
<b>TOWN CENTRE MANAGEMENT NET EXPENDITURE</b>	<b>257,028</b>	<b>265,650</b>	<b>300,150</b>
<b>Estimated Service Cost per - Head of the Population</b>	<b>£1.97</b>	<b>£2.04</b>	<b>£2.30</b>
<b>-Property in the Borough</b>	<b>£4.38</b>	<b>£4.52</b>	<b>£5.11</b>

### Service Description:

This service area covers the costs associated with town centre management and maintenance activities within the Borough, including some promotional work and developing local relationships with businesses.

### **SERVICE: WEST MIDLANDS COMBINED AUTHORITY**

#### **Victoria Summerfield (ER02)**

Running Expenses	25,000	25,000	25,000
<b>WEST MIDLANDS COMBINED AUTHORITY NET EXPENDITURE</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>

#### **COST CENTRE DETAIL (Code & Description)**

ER02 - West Midlands Combined Authority	25,000	25,000	25,000
<b>WEST MIDLANDS COMBINED AUTHORITY NET EXPENDITURE</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>

<b>Estimated Service Cost per - Head of the Population</b>	<b>£0.19</b>	<b>£0.19</b>	<b>£0.19</b>
<b>-Property in the Borough</b>	<b>£4.38</b>	<b>£4.52</b>	<b>£5.11</b>

### Service Description

**WEST MIDLANDS COMBINED AUTHORITY** – Contribution to WMCA whose purpose is co-ordinating the promotion and investment of the region in areas including health, planning housing and business developments and transport links.

## Appendix B

	Actual 2020/21 £	Original Budget 2021/22 £	Original Budget 2022/23 £
<b><u>SERVICE: CAR PARKS</u></b>			
<b>Brent Davis (BA00-BA90)</b>			
Employees & Support Services	306,948	313,600	259,530
Running Expenses	924,538	954,690	967,780
Capital Charges	236,795	228,590	228,590
Income	(891,106)	(1,328,110)	(1,672,110)
<b>CAR PARKS NET EXPENDITURE</b>	<b>577,175</b>	<b>168,770</b>	<b>(216,210)</b>
<b>COST CENTRE DETAIL (Code &amp; Description)</b>			
BA00 - Car Parks	766,678	745,700	661,640
BA30 - Car Parks-Running Expenses	584,097	624,170	665,250
BA40 - Car Parks-Support Services	112,956	122,210	124,210
BA90 - Car Parks-Income	(886,555)	(1,323,310)	(1,667,310)
<b>CAR PARKS NET EXPENDITURE</b>	<b>577,175</b>	<b>168,770</b>	<b>(216,210)</b>
<b>Estimated Service Cost per - Head of the Population</b>	£4.43	£1.29	-£1.66
<b>-Property in the Borough</b>	£9.83	£2.87	-£3.68

### Service Description:

This service shows the costs associated with providing car parks throughout the Borough. The budget head includes the costs of maintaining and running the car parks and the income received from them.

## Appendix B

	Actual 2020/21 £	Original Budget 2021/22 £	Original Budget 2022/23 £
<b><u>SERVICE: PUBLIC PASSENGER TRANSPORT</u></b>			
<b>Brent Davis (BC00-BC05)</b>			
Employees & Support Services	2,158	2,930	8,390
Running Expenses	149,406	142,190	131,020
Income	(85,815)	(104,900)	(110,000)
<b>PUBLIC PASSENGER TRANSPORT NET EXPENDITURE</b>	65,749	40,220	29,410

<b>COST CENTRE DETAIL (Code &amp; Description)</b>			
BC00 - Bus Station	65,749	40,220	29,410
<b>PUBLIC PASSENGER TRANSPORT NET EXPENDITURE</b>	65,749	40,220	29,410

<b>Estimated Service Cost per - Head of the Population</b>	£0.50	£0.31	£0.23
<b>-Property in the Borough</b>	£1.12	£0.68	£0.50

### Service Description

This service shows the costs associated with providing and maintaining the bus shelters in the Borough. The budget head also includes the costs associated with the operation of the bus stations and the bus operators using the stations.

## **SERVICE: PUBLIC CONVENIENCES**

<b>Brent Davis (CB00)</b>			
Employees & Support Services	76,639	80,330	75,480
Running Expenses	66,727	92,690	93,160
Capital Charges	11,764	11,760	11,760
<b>PUBLIC CONVENIENCES NET EXPENDITURE</b>	155,129	184,780	180,400

<b>COST CENTRE DETAIL (Code &amp; Description)</b>			
CB00 - Toilets	155,129	184,780	180,400
<b>PUBLIC CONVENIENCES NET EXPENDITURE</b>	155,129	184,780	180,400

<b>Estimated Service Cost per - Head of the Population</b>	£1.19	£1.42	£1.38
<b>-Property in the Borough</b>	£2.64	£3.15	£3.07

### Service Description:

This service shows the costs of cleaning and maintaining public conveniences throughout the Borough.

## Appendix B

	<b>Actual 2020/21 £</b>	<b>Original Budget 2021/22 £</b>	<b>Original Budget 2022/23 £</b>
<b><u>SERVICE: MARKETING, PROMOTIONS AND PUBLICITY</u></b>			
<b>Brent Davis (EC00,EH20)</b>			
Employees & Support Services	160,109	153,620	158,190
Running Expenses	100,305	129,160	134,800
Income	(2,293)	(2,200)	(2,200)
Other			
<b>MARKETING, PROMOTIONS AND PUBLICITY NET EXPENDITURE</b>	<b>258,122</b>	<b>280,580</b>	<b>290,790</b>
<b>COST CENTRE DETAIL (Code &amp; Description)</b>			
EC00 - Corporate Communications	136,271	132,540	140,620
EH20 - Promotions And Publicity	121,028	144,580	146,710
EH21 - Corporate & Civic Events	822	3,460	3,460
<b>MARKETING, PROMOTIONS AND PUBLICITY NET EXPENDITURE</b>	<b>258,122</b>	<b>280,580</b>	<b>290,790</b>
<b>Estimated Service Cost per - Head of the Population</b>	£1.98	£2.15	£2.23
<b>-Property in the Borough</b>	£4.39	£4.78	£4.95

**Service Description:**

This service shows the costs associated with the promotion of the Borough and the provision of general information to the public. The Council has its own corporate communications team that provides a graphic design and communication service for the Council. The Authority holds a number of annual civic and promotional events and includes the fireworks displays, remembrance parades, and Christmas events amongst others.

## Appendix B

	Actual 2020/21 £	Original Budget 2021/22 £	Original Budget 2022/23 £
<b>SERVICE: ECONOMIC DEVELOPMENT</b>			
<b>Dawn Dawson (ER00-ER08)</b>			
Employees & Support Services	110,744	162,040	191,570
Running Expenses	314,379	176,860	424,290
Capital Charges	119,691	119,690	119,690
Income	(130,923)	(28,180)	(54,440)
Other	(181,980)	(42,620)	(42,620)
<b>ECONOMIC DEVELOPMENT NET EXPENDITURE</b>	<b>231,911</b>	<b>387,790</b>	<b>638,490</b>

### **COST CENTRE DETAIL (Code & Description)**

ER00 - Economic Development	253,266	324,470	338,980
ER04 - Camp Hill Regeneration Project	31,875	63,320	56,020
ER06 - Future High Street Fund	(0)		102,110
ER08 - Transforming Nuneaton			141,380
<b>ECONOMIC DEVELOPMENT NET EXPENDITURE</b>	<b>285,141</b>	<b>387,790</b>	<b>638,490</b>

<b>Estimated Service Cost per - Head of the Population</b>	£2.19	£2.97	£4.90
<b>-Property in the Borough</b>	£4.85	£6.60	£10.87

#### **Service Description:**

This service shows the costs associated with the economic development of Nuneaton and Bedworth borough. This includes the revenue costs of the regeneration project in the town centre.

### Finance & Corporate PORTFOLIO SUMMARY

	Actual 2020/21 £	Original Budget 2021/22 £	Original Budget 2022/23 £
RENT ALLOWANCES	356,538	(128,400)	145,320
RENT REBATES	1,527,975	1,211,180	1,127,560
ELECTORAL REGISTRATION	190,811	157,260	183,520
ELECTION EXPENSES	167,662	205,450	299,670
EQUAL OPPORTUNITIES	45,980	53,580	34,050
EMERGENCY PLANNING	139,716	95,560	27,760
DEMOCRATIC REPRESENTATION AND MANAGEMENT	579,308	638,860	668,820
REVENUES	707,587	704,060	697,960
COUNCIL TAX BENEFITS	280,302	286,640	296,700
CORPORATE MANAGEMENT	579,992	506,480	539,080
NON DISTRIBUTED COSTS	23,317		
MAYORALTY	28,091	54,280	38,420
<b>NET EXPENDITURE</b>	<b>4,627,279</b>	<b>3,784,950</b>	<b>4,058,860</b>

### Finance & Corporate PORTFOLIO SUMMARY

	Actual 2020/21 £	Original Budget 2021/22 £	Original Budget 2022/23 £
Employees & Support Services	1,608,041	1,823,850	1,823,350
Running Expenses	31,086,284	32,648,370	27,811,030
Capital Charges	12,250	11,500	11,500
<b>GROSS EXPENDITURE</b>	<b>32,706,576</b>	<b>34,483,720</b>	<b>29,645,880</b>
Income	(28,253,160)	(30,698,770)	(25,587,020)
Other	(126,940)		
<b>NET EXPENDITURE</b>	<b>4,326,475</b>	<b>3,784,950</b>	<b>4,058,860</b>
<b>Estimated Service Cost per - Head of the Population</b>	<b>£33.19</b>	<b>£29.03</b>	<b>£31.13</b>
<b>-Property in the Borough</b>	<b>£73.66</b>	<b>£64.44</b>	<b>£69.11</b>

	Actual 2020/21 £	Original Budget 2021/22 £	Original Budget 2022/23 £
<b><u>SERVICE: RENT ALLOWANCES</u></b>			
<b>Victoria Summerfield (DC00)</b>			
Employees & Support Services	247,091	281,080	287,260
Running Expenses	16,584,481	16,864,960	14,646,720
Income	(16,475,033)	(17,274,440)	(14,788,660)
Other			
<b>RENT ALLOWANCES NET EXPENDITURE</b>	<b>356,538</b>	<b>(128,400)</b>	<b>145,320</b>

**COST CENTRE DETAIL (Code & Description)**

DC00 - Rent Allowances	356,538	(128,400)	145,320
<b>RENT ALLOWANCES NET EXPENDITURE</b>	<b>356,538</b>	<b>(128,400)</b>	<b>145,320</b>

<b>Estimated Service Cost per - Head of the Population</b>	£2.73	-£0.98	£1.11
<b>- Property in the Borough</b>	£6.07	-£2.19	£2.47

**Service Description:**

This budget head shows the cost of administering and paying housing benefits to residents living in privately rented accommodation in the Borough.

	Actual 2020/21 £	Original Budget 2021/22 £	Original Budget 2022/23 £
<b><u>SERVICE: RENT REBATES</u></b>			
<b>Victoria Summerfield (DL00)</b>			
Employees & Support Services	240,455	276,860	282,960
Running Expenses	11,835,911	13,521,290	10,895,570
Income	(10,548,390)	(12,586,970)	(10,050,970)
<b>RENT REBATES NET EXPENDITURE</b>	<b>1,527,975</b>	<b>1,211,180</b>	<b>1,127,560</b>

**COST CENTRE DETAIL (Code & Description)**

DL00 - Rent Rebates-General	1,527,975	1,211,180	1,127,560
<b>RENT REBATES NET EXPENDITURE</b>	<b>1,527,975</b>	<b>1,211,180</b>	<b>1,127,560</b>

<b>Estimated Service Cost per - Head of the Population</b>	£11.72	£9.29	£8.65
<b>-Property in the Borough</b>	£26.02	£20.62	£19.20

**Service Description:**

This budget head shows the cost of administering and paying housing benefits to residents living in council owned accommodation in the Borough.

	Actual 2020/21 £	Original Budget 2021/22 £	Original Budget 2022/23 £
<b><u>SERVICE: ELECTORAL REGISTRATION</u></b>			
<b>Victoria Summerfield (EA00)</b>			
Employees & Support Services	111,319	118,520	133,920
Running Expenses	110,534	59,740	50,600
Capital Charges	2,521		
Income	(33,563)	(21,000)	(1,000)
<b>ELECTORAL REGISTRATION NET EXPENDITURE</b>	<b>190,811</b>	<b>157,260</b>	<b>183,520</b>

<b>COST CENTRE DETAIL (Code &amp; Description)</b>			
EA00 - Electoral Registration	190,811	157,260	183,520
<b>ELECTORAL REGISTRATION NET EXPENDITURE</b>	<b>190,811</b>	<b>157,260</b>	<b>183,520</b>

<b>Estimated Service Cost per - Head of the Population</b>	£1.46	£1.21	£1.41
<b>-Property in the Borough</b>	<b>£3.25</b>	<b>£2.68</b>	<b>£3.12</b>

**Service Description:**

This service shows the cost of maintaining and administering the electoral register for the Borough.

	Actual 2020/21 £	Original Budget 2021/22 £	Original Budget 2022/23 £
<b><u>SERVICE: ELECTION EXPENSES</u></b>			
<b>Victoria Summerfield (EB00)</b>			
Employees & Support Services	94,503	199,410	203,100
Running Expenses	92,242	130,750	96,570
Income	(19,083)	(124,710)	
<b>ELECTION EXPENSES NET EXPENDITURE</b>	<b>167,662</b>	<b>205,450</b>	<b>299,670</b>

<b>COST CENTRE DETAIL (Code &amp; Description)</b>			
EB00 - Election Expenses	167,662	205,450	299,670
<b>ELECTION EXPENSES NET EXPENDITURE</b>	<b>167,662</b>	<b>205,450</b>	<b>299,670</b>

<b>Estimated Service Cost per - Head of the Population</b>	£1.29	£1.58	£2.30
<b>-Property in the Borough</b>	<b>£2.85</b>	<b>£3.50</b>	<b>£5.10</b>

**Service Description:**

This service shows the cost of administering any elections held in the Borough in order to fulfil its statutory function. Some costs are recoverable in respect of elections held on behalf of other organisations, e.g. Warwickshire County Council, European, Parliamentary and any relevant amounts will be included as an income to the Authority.



	Actual 2020/21 £	Original Budget 2021/22 £	Original Budget 2022/23 £
<b><u>SERVICE: EQUAL OPPORTUNITIES</u></b>			
<b>Tom Shardlow (ED05)</b>			
Employees & Support Services		150	
Running Expenses	45,980	53,930	34,400
Income		(500)	(350)
<b>EQUAL OPPORTUNITIES NET EXPENDITURE</b>	<u>45,980</u>	<u>53,580</u>	<u>34,050</u>
<b>COST CENTRE DETAIL (Code &amp; Description)</b>			
ED05 - Equal Opportunities-Access	45,980	53,580	34,050
<b>EQUAL OPPORTUNITIES NET EXPENDITURE</b>	<u>45,980</u>	<u>53,580</u>	<u>34,050</u>
<b>Estimated Service Cost per - Head of the Population</b>	£0.35	£0.41	£0.26
<b>-Property in the Borough</b>	£0.78	£0.91	£0.58

**Service Description:**

This service shows the cost of dealing with equality and diversity issues by the Authority.

	Actual 2020/21 £	Original Budget 2021/22 £	Original Budget 2022/23 £
<b><u>SERVICE: EMERGENCY PLANNING</u></b>			
<b>Tom Shardlow (EH32)</b>			
Employees & Support Services	22,833	14,180	
Running Expenses	335,666	81,380	27,760
Income	(418,783)		
<b>EMERGENCY PLANNING NET EXPENDITURE</b>	<u>(60,284)</u>	<u>95,560</u>	<u>27,760</u>
<b>COST CENTRE DETAIL (Code &amp; Description)</b>			
EH32 - Emergency Planning	35,816	45,560	27,760
EH42 - Covid 19	103,900	50,000	
<b>EMERGENCY PLANNING NET EXPENDITURE</b>	<u>139,716</u>	<u>95,560</u>	<u>27,760</u>
<b>Estimated Service Cost per - Head of the Population</b>	£1.07	£0.73	£0.21
<b>-Property in the Borough</b>	£2.38	£1.63	£0.47

**Service Description:**

This service shows the costs of the Council's work in this area which is governed by legislation - the Civil Contingencies Act 2004 (CCA).

	Actual 2020/21 £	Original Budget 2021/22 £	Original Budget 2022/23 £
<b><u>SERVICE: DEMOCRATIC REPRESENTATION AND MANAGEMENT</u></b>			
<b>Victoria Summerfield (EH22-EH23)</b>			
Employees & Support Services	21,631	31,110	33,370
Running Expenses	555,826	603,380	631,080
Capital Charges	1,852	4,370	4,370
<b>DEMOCRATIC REPRESENTATION AND MANAGEMENT NET EXPENDITURE</b>	579,308	638,860	668,820

**COST CENTRE DETAIL (Code & Description)**

EH22 - Members' Expenses	310,432	352,900	379,080
EH23 - Members' Fees	268,877	285,960	289,740
<b>DEMOCRATIC REPRESENTATION AND MANAGEMENT NET EXPENDITURE</b>	579,308	638,860	668,820

<b>Estimated Service Cost per - Head of the Population</b>	£4.44	£4.90	£5.13
<b>-Property in the Borough</b>	£9.86	£10.88	£11.39

**Service Description:**

This service shows the cost associated with members' activities including corporate and service policy making and general governance.

	Actual 2020/21 £	Original Budget 2021/22 £	Original Budget 2022/23 £
<b><u>SERVICE: REVENUES</u></b>			
<b>Victoria Summerfield (ES00-ES40)</b>			
Employees & Support Services	582,763	579,090	602,540
Running Expenses	491,400	484,180	454,630
Income	(351,376)	(359,210)	(359,210)
Other	(15,200)		
<b>REVENUES NET EXPENDITURE</b>	707,587	704,060	697,960

**COST CENTRE DETAIL (Code & Description)**

ES30 - Council Tax	678,809	631,640	626,850
ES40 - N.N.D.R.	28,778	72,420	71,110
<b>REVENUES NET EXPENDITURE</b>	707,587	704,060	697,960

<b>Estimated Service Cost per - Head of the Population</b>	£5.43	£5.40	£5.35
<b>-Property in the Borough</b>	£12.05	£11.99	£11.88

**Service Description:**

This council is the 'billing authority' and as a result is responsible for the collection and billing of all council tax and business rates in the Borough. Part of the Council tax is passed on to Warwickshire County Council and Warwickshire Police and Crime Commissioner, whilst business rates income is also collected on behalf of central Government and Warwickshire County Council.

	Actual 2020/21 £	Original Budget 2021/22 £	Original Budget 2022/23 £
<b>SERVICE: COUNCIL TAX BENEFITS</b>			
<b>Victoria Summerfield (ET05)</b>			
Employees & Support Services	239,606	273,540	279,530
Running Expenses	195,512	185,650	174,170
Income	(154,817)	(172,550)	(157,000)
<b>COUNCIL TAX BENEFITS NET EXPENDITURE</b>	280,302	286,640	296,700
<b>COST CENTRE DETAIL (Code &amp; Description)</b>			
ET05 - C-Tax Benefits	280,302	286,640	296,700
<b>COUNCIL TAX BENEFITS NET EXPENDITURE</b>	280,302	286,640	296,700
<b>Estimated Service Cost per - Head of the Population</b>	£2.15	£2.20	£2.28
<b>-Property in the Borough</b>	£4.77	£4.88	£5.05

**Service Description:**

The new Local Council tax support scheme was introduced in 2013/14 following changes made nationally and as a result, council tax bills are discounted at source. The costs in this cost centre are therefore those associated with administering the scheme and assessing eligibility.

	Actual 2020/21 £	Original Budget 2021/22 £	Original Budget 2022/23 £
<b>SERVICE: CORPORATE MANAGEMENT</b>			
<b>Victoria Summerfield (EH29-EH35,EV21)</b>			
Employees & Support Services	44,061	47,450	(1,840)
Running Expenses	791,104	611,290	763,620
Capital Charges	7,878	7,130	7,130
Income	(252,114)	(159,390)	(229,830)
Other	(111,740)		
<b>CORPORATE MANAGEMENT NET EXPENDITURE</b>	479,188	506,480	539,080
<b>COST CENTRE DETAIL (Code &amp; Description)</b>			
EH29 - Performance & Improvement Planning	39,638	41,080	37,330
EH35 - Corporate Management	540,353	485,400	507,420
EH40 – Eu Exit Preparation			14,330
EV21 - De Minimus Capital Receipts		(20,000)	(20,000)
<b>CORPORATE MANAGEMENT NET EXPENDITURE</b>	579,992	506,480	539,080
<b>Estimated Service Cost per - Head of the Population</b>	£4.45	£3.88	£4.13
<b>-Property in the Borough</b>	£9.88	£8.62	£9.18

**Service Description:**

This service shows the costs the council incurs in relation to the work they undertake because they are elected, multi-purpose organisations, and these costs are over and above the costs that would be incurred in managing all the various services if they were provided by a single purpose organisation. The Best Value Accounting Code of Practise (BVACOP) states that Authorities should incorporate all support costs and overheads into a particular service to arrive at a total cost for that service. The exceptions are the costs contained above which relate primarily to the general operation of the organisation.

	Actual 2020/21 £	Original Budget 2021/22 £	Original Budget 2022/23 £
<b><u>SERVICE: NON DISTRIBUTED COSTS</u></b>			
<b>Victoria Summerfield (EH90)</b>			
Running Expenses	23,317	0	0
<b>NON DISTRIBUTED COSTS NET EXPENDITURE</b>	<b>23,317</b>	<b>0</b>	<b>0</b>

**COST CENTRE DETAIL (Code & Description)**

EH90 - Non Distributed Costs	23,317	0	0
<b>NON DISTRIBUTED COSTS NET EXPENDITURE</b>	<b>23,317</b>	<b>0</b>	<b>0</b>

<b>Estimated Service Cost per - Head of the Population</b>	£0.18	£0.00	£0.00
<b>-Property in the Borough</b>	£0.40	£0.00	£0.00

**Non-distributed costs** – Assets that are not in use to provide a service. This is the transfer period from to the new depot and the change of use for the council into accommodation.

	Actual 2020/21 £	Original Budget 2021/22 £	Original Budget 2022/23 £
<b><u>SERVICE: MAYORALTY</u></b>			
<b>Phil Richardson (EH05,EH10)</b>			
Employees & Support Services	3,781	2,460	2,510
Running Expenses	24,310	51,820	35,910
<b>MAYORALTY NET EXPENDITURE</b>	<b>28,091</b>	<b>54,280</b>	<b>38,420</b>

**COST CENTRE DETAIL (Code & Description)**

EH05 - Mayoralty	22,355	28,300	33,920
EH10 - Civic Cars	5,735	25,980	4,500
<b>MAYORALTY NET EXPENDITURE</b>	<b>28,091</b>	<b>54,280</b>	<b>38,420</b>

<b>Estimated Service Cost per - Head of the Population</b>	£0.22	£0.42	£0.29
<b>-Property in the Borough</b>	£0.48	£0.92	£0.65

**Service Description:**

This service shows the costs of the mayoral function and the running of the civic car for functions attended by the mayor and deputy.

### Health & Environment PORTFOLIO SUMMARY

	Actual 2020/21 £	Original Budget 2021/22 £	Original Budget 2022/23 £
ENVIRONMENTAL PROTECTION	348,929	395,020	390,830
FOOD & OCCUPATIONAL SAFETY	323,778	336,030	344,220
HEALTH PROMOTION & INEQUALITIES	20,311	20,000	7,220
FOOTPATH LIGHTING	9,593	12,130	12,520
ENVIRONMENTAL PROJECTS	79,278	94,950	91,750
CEMETERIES	(93,335)	(54,090)	(58,750)
ALLOTMENTS	(1,165)	(2,620)	640
PARKS	1,954,465	2,023,210	2,156,080
ENVIRONMENTAL SUSTAINABILITY	3,251	63,450	71,050
<b>NET EXPENDITURE</b>	<b>2,645,106</b>	<b>2,888,080</b>	<b>3,015,560</b>

### Health & Environment PORTFOLIO SUMMARY

	Actual 2020/21 £	Original Budget 2021/22 £	Original Budget 2022/23 £
Employees & Support Services	728,910	894,920	916,460
Running Expenses	2,386,769	2,466,960	2,549,060
Capital Charges	232,848	262,430	262,430
<b>GROSS EXPENDITURE</b>	<b>3,348,527</b>	<b>3,624,310</b>	<b>3,727,950</b>
Income	(700,354)	(731,230)	(727,390)
Other	(54,359)	(5,000)	15,000
<b>NET EXPENDITURE</b>	<b>2,593,814</b>	<b>2,888,080</b>	<b>3,015,560</b>
<b>Estimated Service Cost per - Head of the Population</b>	<b>£19.90</b>	<b>£22.15</b>	<b>£23.13</b>
<b>-Property in the Borough</b>	<b>£44.16</b>	<b>£49.17</b>	<b>£51.34</b>

	Actual 2020/21 £	Original Budget 2021/22 £	Original Budget 2022/23 £
<b><u>SERVICE: ENVIRONMENTAL PROTECTION</u></b>			
<b>Phil Richardson (AQ05-AQ15)</b>			
Employees & Support Services	193,335	247,970	259,550
Running Expenses	180,712	169,520	156,750
Capital Charges	3,318	3,320	3,320
Income	(28,436)	(25,790)	(28,790)
<b>ENVIRONMENTAL PROTECTION NET EXPENDITURE</b>	<b>348,929</b>	<b>395,020</b>	<b>390,830</b>

**COST CENTRE DETAIL (Code & Description)**

AQ05 - Environmental Protection	268,816	310,640	314,410
AQ10 - Dog Warden	45,182	65,490	72,720
AQ15 - Pest Control	34,931	18,890	3,700
<b>ENVIRONMENTAL PROTECTION NET EXPENDITURE</b>	<b>348,929</b>	<b>395,020</b>	<b>390,830</b>

<b>Estimated Service Cost per - Head of the Population</b>	£2.68	£3.03	£3.00
<b>-Property in the Borough</b>	£5.94	£6.73	£6.65

**Service Description:**

This service shows the costs of all environmental health related works including noise pollution, air quality and contaminated land. The council operates a dog warden service which deals with lost and stray dogs, in addition to dog nuisance issues. The council also manages pest control service regularly treating parks, riverbanks and sewers to reduce and control rodent activity.

	Actual 2020/21 £	Original Budget 2021/22 £	Original Budget 2022/23 £
<b><u>SERVICE: FOOD &amp; OCCUPATIONAL SAFETY</u></b>			
<b>Phil Richardson (AR00-AR05)</b>			
Employees & Support Services	222,211	251,880	258,860
Running Expenses	91,303	89,630	90,840
Income	(4,736)	(5,480)	(5,480)
<b>FOOD &amp; OCCUPATIONAL SAFETY NET EXPENDITURE</b>	<b>308,778</b>	<b>336,030</b>	<b>344,220</b>

**COST CENTRE DETAIL (Code & Description)**

AR00 - Health & Safety		20,380	23,870
AR05 - Business Regulation & Support	323,778	315,650	320,350
<b>FOOD &amp; OCCUPATIONAL SAFETY NET EXPENDITURE</b>	<b>323,778</b>	<b>336,030</b>	<b>344,220</b>

<b>Estimated Service Cost per - Head of the Population</b>	£2.48	£2.58	£2.64
<b>-Property in the Borough</b>	£5.51	£5.72	£5.86

**Service Description:** This service covers all costs associated with works undertaken to reduce the incidence of food poisoning and general workplace safety required by legislation to include inspections, testing and investigation work.

	Actual 2020/21 £	Original Budget 2021/22 £	Original Budget 2022/23 £
<b><u>SERVICE: HEALTH PROMOTION &amp; INEQUALITIES</u></b>			
<b>Phil Richardson (AR06)</b>			
Employees & Support Services	7,689	17,680	3,080
Running Expenses	17,622	7,320	9,140
Other	(5,000)	(5,000)	(5,000)
<b>HEALTH PROMOTION &amp; INEQUALITIES NET EXPENDITURE</b>	<b>20,311</b>	<b>20,000</b>	<b>7,220</b>

<b>COST CENTRE DETAIL (Code &amp; Description)</b>			
AR06 - Communities For Health	20,311	20,000	7,220
<b>HEALTH PROMOTION &amp; INEQUALITIES NET EXPENDITURE</b>	<b>20,311</b>	<b>20,000</b>	<b>7,220</b>
<b>Estimated Service Cost per - Head of the Population</b>	£0.16	£0.15	£0.06
<b>-Property in the Borough</b>	£0.35	£0.34	£0.12

**Service Description:**

This service represents this council commitment to the public health agenda. The town is a dedicated heart town, and actively promotes healthy living initiatives within the Borough, including working with other external agencies.

	Actual 2020/21 £	Original Budget 2021/22 £	Original Budget 2022/23 £
<b><u>SERVICE: FOOTPATH LIGHTING</u></b>			
<b>Dawn Dawson (BJ00)</b>			
Employees & Support Services	4,032	5,640	5,220
Running Expenses	5,561	6,490	7,300
<b>FOOTPATH LIGHTING NET EXPENDITURE</b>	<b>9,593</b>	<b>12,130</b>	<b>12,520</b>
<b>COST CENTRE DETAIL (Code &amp; Description)</b>			
BJ00 - Footway Lighting	9,593	12,130	12,520
<b>FOOTPATH LIGHTING NET EXPENDITURE</b>	<b>9,593</b>	<b>12,130</b>	<b>12,520</b>
<b>Estimated Service Cost per - Head of the Population</b>	£0.07	£0.09	£0.10
<b>-Property in the Borough</b>	£0.16	£0.21	£0.21

**Service Description:**

This service shows the costs associated with providing footway lighting on council owned land (not highways, which is the responsibility of the County Council).

	Actual 2020/21 £	Original Budget 2021/22 £	Original Budget 2022/23 £
<b><u>SERVICE: ENVIRONMENTAL PROJECTS</u></b>			
<b>Kevin Hollis (BT00-BT05)</b>			
Employees & Support Services	16,118	24,830	24,820
Running Expenses	58,867	65,830	62,640
Capital Charges	4,294	4,290	4,290
<b>ENVIRONMENTAL PROJECTS NET EXPENDITURE</b>	<b>79,278</b>	<b>94,950</b>	<b>91,750</b>
<b>COST CENTRE DETAIL (Code &amp; Description)</b>			
BT00 - Environmental Projects	79,278	94,950	91,750
<b>ENVIRONMENTAL PROJECTS NET EXPENDITURE</b>	<b>79,278</b>	<b>94,950</b>	<b>91,750</b>
<b>Estimated Service Cost per - Head of the Population</b>	£0.61	£0.73	£0.70
<b>-Property in the Borough</b>	£1.35	£1.62	£1.56

**Service Description:**

This includes expenditure on works on open spaces, such as maintaining green tracks and working with volunteers to improve local environments.

	Actual 2020/21 £	Original Budget 2021/22 £	Original Budget 2022/23 £
<b><u>SERVICE: CEMETERIES</u></b>			
<b>Kevin Hollis (CC00)</b>			
Employees & Support Services	42,923	20,810	20,850
Running Expenses	299,015	328,430	328,520
Capital Charges	6,350	22,680	22,680
Income	(447,914)	(426,010)	(430,800)
<b>CEMETERIES NET EXPENDITURE</b>	<b>(99,627)</b>	<b>(54,090)</b>	<b>(58,750)</b>
<b>COST CENTRE DETAIL (Code &amp; Description)</b>			
CC00 - Cemeteries	(93,335)	(54,090)	(58,750)
<b>CEMETERIES NET EXPENDITURE</b>	<b>(93,335)</b>	<b>(54,090)</b>	<b>(58,750)</b>
<b>Estimated Service Cost per - Head of the Population</b>	-£0.72	-£0.41	-£0.45
<b>-Property in the Borough</b>	-£1.59	-£0.92	-£1.00

**Service Description:**

Management of the cemeteries and burials within the Borough.



	Actual 2020/21 £	Original Budget 2021/22 £	Original Budget 2022/23 £
<b><u>SERVICE: ALLOTMENTS</u></b>			
Kevin Hollis (CE05)			
Employees & Support Services	1,977	2,300	2,400
Running Expenses	1,408	1,440	1,400
Income	(4,550)	(6,360)	(3,160)
<b>ALLOTMENTS NET EXPENDITURE</b>	<b>(1,165)</b>	<b>(2,620)</b>	<b>640</b>
<b>COST CENTRE DETAIL (Code &amp; Description)</b>			
CE05 - Allotments-General	(1,165)	(2,620)	640
<b>ALLOTMENTS NET EXPENDITURE</b>	<b>(1,165)</b>	<b>(2,620)</b>	<b>640</b>
<b>Estimated Service Cost per - Head of the Population</b>	-£0.01	-£0.02	
<b>- Property in the Borough</b>	-£0.02	-£0.04	£0.01

**Service Description:**

Various allotments sites are available throughout the Borough for hire from the Council.

	Actual 2020/21 £	Original Budget 2021/22 £	Original Budget 2022/23 £
<b><u>SERVICE: PARKS</u></b>			
<b>Kevin Hollis (CG00-CG64)</b>			
Employees & Support Services	239,006	322,200	333,920
Running Expenses	1,730,649	1,736,460	1,829,180
Capital Charges	218,887	232,140	232,140
Income	(214,717)	(267,590)	(259,160)
Other	(49,359)		20,000
<b>PARKS NET EXPENDITURE</b>	<b>1,924,465</b>	<b>2,023,210</b>	<b>2,156,080</b>
<b>COST CENTRE DETAIL (Code &amp; Description)</b>			
CG00 - Parks - General	453,102	531,620	598,220
CG05 - Grounds Maintenance	91,158	1,053,960	1,057,880
CG10 - Playground Maintenance	88,471	148,110	207,400
CG13 - Grounds Maintenance-Contract 3	58,787		
CG14 - Grounds Maintenance Contracts 1&2	100,623		
CG16 - Destination Parks	50,459	57,000	57,000
CG17 - Community Parks	77,956	85,930	85,930
CG18 - Local Parks	26,803	47,700	47,700
CG19 - Grounds Maintenance Contract	917,794		
CG52 - Pavilions	89,313	98,890	101,950
<b>PARKS NET EXPENDITURE</b>	<b>1,954,465</b>	<b>2,023,210</b>	<b>2,156,080</b>
<b>Estimated Service Cost per - Head of the Population</b>	£14.99	£15.52	£16.54
<b>-Property in the Borough</b>	£33.28	£34.45	£36.71

**Service Description:**

This service covers all expenditure for grounds maintenance to parks and open spaces, monitoring of contracts, playground maintenance, sporting facilities contained within parks and the provision of play areas throughout the borough.

	Actual 2020/21 £	Original Budget 2021/22 £	Original Budget 2022/23 £
<b><u>SERVICE: ENVIRONMENTAL SUSTAINABILITY</u></b>			
<b>Dawn Dawson (EH25)</b>			
Employees & Support Services	1,619	1,610	7,760
Running Expenses	1,633	61,840	63,290
<b>ENVIRONMENTAL SUSTAINABILITY NET EXPENDITURE</b>	3,251	63,450	71,050
<b>COST CENTRE DETAIL (Code &amp; Description)</b>			
EH25 - Environmental Sustainability	3,251	63,450	71,050
<b>ENVIRONMENTAL SUSTAINABILITY NET EXPENDITURE</b>	3,251	63,450	71,050
<b>Estimated Service Cost per - Head of the Population</b>	£0.02	£0.49	£0.54
<b>-Property in the Borough</b>	£0.06	£1.08	£1.21

**Service Description:**

This service shows the costs of undertaking work under the Environmental sustainability action plan.

### Housing and Communities PORTFOLIO SUMMARY

	Actual 2020/21 £	Original Budget 2021/22 £	Original Budget 2022/23 £
HOUSING ADVICE CENTRE	490,447	324,870	256,670
PRIVATE SECTOR GRANTS	271,823	230,470	318,270
HOUSING STRATEGY	52,992	53,120	43,900
PRIVATE SECTOR HOUSING STANDARDS	217,929	225,820	231,400
MOBILE HOME SITES	(44,132)	(70,560)	(87,110)
COMMUNITY DEVELOPMENT	7,327	10,490	24,370
VOLUNTARY BODIES	176,881	151,690	157,090
COMMUNITY SAFETY	313,763	371,000	232,440
<b>NET EXPENDITURE</b>	<b>1,487,031</b>	<b>1,296,900</b>	<b>1,177,030</b>

### Housing and Communities PORTFOLIO SUMMARY

	Actual 2020/21 £	Original Budget 2021/22 £	Original Budget 2022/23 £
Employees & Support Services	972,196	1,085,820	1,049,940
Running Expenses	3,392,357	2,648,200	2,564,270
Capital Charges	117,658	174,650	174,650
<b>GROSS EXPENDITURE</b>	<b>4,482,211</b>	<b>3,908,670</b>	<b>3,788,860</b>
Income	(3,146,699)	(2,650,720)	(2,601,780)
Other	(160,031)	(308,740)	(357,740)
<b>NET EXPENDITURE</b>	<b>1,175,480</b>	<b>949,210</b>	<b>829,340</b>
<b>Estimated Service Cost per - Head of the Population</b>	<b>£9.02</b>	<b>£7.28</b>	<b>£6.36</b>
<b>-Property in the Borough</b>	<b>£20.01</b>	<b>£16.16</b>	<b>£14.12</b>

	Actual 2020/21 £	Original Budget 2021/22 £	Original Budget 2022/23 £
<b><u>SERVICE: HOUSING ADVICE CENTRE</u></b>			
<b>Victoria Summerfield (DB00-DB20)</b>			
Employees & Support Services	432,489	546,810	458,180
Running Expenses	2,444,658	1,853,130	1,873,560
Capital Charges	21,038	73,330	73,330
Income	(2,638,123)	(2,187,350)	(2,187,350)
Other		(308,740)	(308,740)
<b>HOUSING ADVICE CENTRE NET EXPENDITURE</b>	<b>260,063</b>	<b>(22,820)</b>	<b>(91,020)</b>

<b>COST CENTRE DETAIL (Code &amp; Description)</b>			
DB00 - Housing Options Service	441,809	387,620	298,730
DB01 - Homelessness	65,767	124,840	147,900
DB02 – Loan To Prevent Repossession Fund	207		
DB50 - Council House	(17,336)	(187,590)	(189,960)
<b>HOUSING ADVICE CENTRE NET EXPENDITURE</b>	<b>490,447</b>	<b>324,870</b>	<b>256,670</b>

<b>Estimated Service Cost per - Head of the Population</b>	£3.76	£2.49	£1.97
<b>-Property in the Borough</b>	<b>£8.35</b>	<b>£5.53</b>	<b>£4.37</b>

**Service Description:**

This service shows the costs associated with delivering a housing needs service and the council's statutory responsibility to deal with homelessness throughout the Borough.

	Actual 2020/21 £	Original Budget 2021/22 £	Original Budget 2022/23 £
<b><u>SERVICE: PRIVATE SECTOR GRANTS</u></b>			
<b>Phil Richardson (DJ00-DJ10)</b>			
Employees & Support Services	176,122	170,920	176,870
Running Expenses	377,494	229,130	271,050
Capital Charges	8,479	7,680	7,680
Income	(146,491)	(177,260)	(137,330)
Other	(143,781)		
<b>PRIVATE SECTOR GRANTS NET EXPENDITURE</b>	<b>271,823</b>	<b>230,470</b>	<b>318,270</b>

<b>COST CENTRE DETAIL (Code &amp; Description)</b>			
DB30 - Heart NBBC Retained Budget	231,804	178,710	267,190
DJ10 - Other Services	40,019	51,760	51,080
<b>PRIVATE SECTOR GRANTS NET EXPENDITURE</b>	<b>271,823</b>	<b>230,470</b>	<b>318,270</b>

<b>Estimated Service Cost per - Head of the Population</b>	£2.08	£1.77	£2.44
<b>-Property in the Borough</b>	<b>£4.63</b>	<b>£3.92</b>	<b>£5.42</b>

**Service Description:**

The service includes:- choice-based lettings, to maintain and allocate the council's statutory housing register alongside partner housing association properties for rent and shared ownership. Disabled facilities grants and other discretionary housing assistance (HEART). Also a Home Improvement Agency and Home Safety Check scheme to assist residents living in their own properties.

	Actual 2020/21 £	Original Budget 2021/22 £	Original Budget 2022/23 £
<b><u>SERVICE: HOUSING STRATEGY</u></b>			
<b>Victoria Summerfield (DM00)</b>			
Employees & Support Services	46,290	47,150	38,860
Running Expenses	6,702	5,970	5,040
<b>HOUSING STRATEGY NET EXPENDITURE</b>	<b>52,992</b>	<b>53,120</b>	<b>43,900</b>

<b>COST CENTRE DETAIL (Code &amp; Description)</b>			
DM00 - Housing Strategy	52,992	53,120	43,900
<b>HOUSING STRATEGY NET EXPENDITURE</b>	<b>52,992</b>	<b>53,120</b>	<b>43,900</b>

<b>Estimated Service Cost per - Head of the Population</b>	£0.41	£0.41	£0.34
<b>-Property in the Borough</b>	<b>£0.90</b>	<b>£0.90</b>	<b>£0.75</b>

**Service Description:**

This service shows the costs associated with the council's statutory responsibility to have a housing strategy in place for the Borough.

	Actual 2020/21 £	Original Budget 2021/22 £	Original Budget 2022/23 £
<b><u>SERVICE: PRIVATE SECTOR HOUSING STANDARDS</u></b>			
<b>Dawn Dawson (DN00)</b>			
Employees & Support Services	219,882	219,940	274,990
Running Expenses	82,657	53,090	52,620
Income	(143,408)	(47,210)	(47,210)
Other	(16,250)		(49,000)
<b>PRIVATE SECTOR HOUSING STANDARDS NET EXPENDITURE</b>	<b>142,881</b>	<b>225,820</b>	<b>231,400</b>

<b>COST CENTRE DETAIL (Code &amp; Description)</b>			
DN00 - Private Sector Housing Standards	217,929	225,820	231,400
<b>PRIVATE SECTOR HOUSING STANDARDS NET EXPENDITURE</b>	<b>217,929</b>	<b>225,820</b>	<b>231,400</b>

<b>Estimated Service Cost per - Head of the Population</b>	£1.67	£1.73	£1.77
<b>-Property in the Borough</b>	<b>£3.71</b>	<b>£3.84</b>	<b>£3.94</b>

**Service Description:**

The service regulates housing standards and public health within the private rented and owner occupied sectors through financial assistance, advice and enforcement. The service also respond to unauthorised encampments situated in the Borough.

	Actual 2020/21 £	Original Budget 2021/22 £	Original Budget 2022/23 £
<b><u>SERVICE: MOBILE HOME SITES</u></b>			
<b>Dawn Dawson (DD00-DD10)</b>			
Running Expenses	9,470	13,720	12,550
Capital Charges	57,272	62,770	62,770
Income	(110,873)	(147,050)	(162,430)
<b>MOBILE HOME SITES NET EXPENDITURE</b>	<b>(44,132)</b>	<b>(70,560)</b>	<b>(87,110)</b>

**COST CENTRE DETAIL (Code & Description)**

DD00 - Caldwell Mobile Home Site	(17,753)	(15,060)	(22,520)
DD05 - Ash Green Mobile Home Site	(26,379)	(55,500)	(64,590)
<b>MOBILE HOME SITES NET EXPENDITURE</b>	<b>(44,132)</b>	<b>(70,560)</b>	<b>(87,110)</b>

<b>Estimated Service Cost per - Head of the Population</b>	-£0.34	-£0.54	-£0.67
<b>-Property in the Borough</b>	-£0.75	-£1.20	-£1.48

**Service Description:**

This service shows the costs associated with the provision of three mobile home sites throughout the Borough. The site at Stoney Road is a dedicated site for travellers, whilst the sites at Caldwell and Ash Green have a number of plots for private residents. The costs include the running and maintenance of the sites and any income received in rent and commission from sales.

	Actual 2020/21 £	Original Budget 2021/22 £	Original Budget 2022/23 £
<b><u>SERVICE: COMMUNITY DEVELOPMENT</u></b>			
<b>Dawn Dawson (EH30)</b>			
Employees & Support Services	5,151	6,290	18,880
Running Expenses	2,176	4,200	5,490
<b>COMMUNITY DEVELOPMENT NET EXPENDITURE</b>	<b>7,327</b>	<b>10,490</b>	<b>24,370</b>

**COST CENTRE DETAIL (Code & Description)**

EH30 - Community Development	7,327	10,490	24,370
<b>COMMUNITY DEVELOPMENT NET EXPENDITURE</b>	<b>7,327</b>	<b>10,490</b>	<b>24,370</b>

<b>Estimated Service Cost per - Head of the Population</b>	£0.06	£0.08	£0.19
<b>-Property in the Borough</b>	£0.12	£0.18	£0.41

**Service Description:**

This service shows the costs associated with the provision of three mobile home sites throughout the Borough. The site at Stoney Road is a dedicated site for travellers, whilst the sites at Caldwell and Ash Green have a number of plots for private residents. The costs include the running and maintenance of the sites and any income received in rent and commission from sales.

	Actual 2020/21 £	Original Budget 2021/22 £	Original Budget 2022/23 £
<b><u>SERVICE: VOLUNTARY BODIES</u></b>			
<b>Dawn Dawson (EN01)</b>			
Employees & Support Services	2,563	2,660	3,080
Running Expenses	188,056	158,070	163,050
Income	(19,857)	(9,040)	(9,040)
<b>VOLUNTARY BODIES NET EXPENDITURE</b>	<b>170,762</b>	<b>151,690</b>	<b>157,090</b>

**COST CENTRE DETAIL (Code & Description)**

EH33 - Community Charity Lottery	(0)		30
EN01 - Third Sector Contributions	176,881	151,690	157,060
<b>VOLUNTARY BODIES NET EXPENDITURE</b>	<b>176,881</b>	<b>151,690</b>	<b>157,090</b>

<b>Estimated Service Cost per - Head of the Population</b>	£1.36	£1.16	£1.20
<b>-Property in the Borough</b>	<b>£3.01</b>	<b>£2.58</b>	<b>£2.67</b>

**Service Description:**

This service shows the costs of undertaking community work in the Borough, to build stronger communities.

	Actual 2020/21 £	Original Budget 2021/22 £	Original Budget 2022/23 £
<b><u>SERVICE: COMMUNITY SAFETY</u></b>			
<b>Dawn Dawson (EP00)</b>			
Employees & Support Services	89,698	92,050	79,080
Running Expenses	281,143	330,890	180,910
Capital Charges	30,870	30,870	30,870
Income	(87,947)	(82,810)	(58,420)
Other			
<b>COMMUNITY SAFETY NET EXPENDITURE</b>	<b>313,763</b>	<b>371,000</b>	<b>232,440</b>

**COST CENTRE DETAIL (Code & Description)**

EP00 - Community Safety	313,763	371,000	232,440
<b>COMMUNITY SAFETY NET EXPENDITURE</b>	<b>313,763</b>	<b>371,000</b>	<b>232,440</b>

<b>Estimated Service Cost per - Head of the Population</b>	£2.41	£2.85	£1.78
<b>-Property in the Borough</b>	<b>£5.34</b>	<b>£6.32</b>	<b>£3.96</b>

**Service Description:**

This budget supports the various community safety activities undertaken by the council. The Nuneaton and Bedworth Safer Communities Partnership (NABSCOP) works closely with partner agencies to reduce crime and the fear of crime in the Borough.

### Planning and Regulations PORTFOLIO SUMMARY

	Actual 2020/21 £	Original Budget 2021/22 £	Original Budget 2022/23 £
LAND DRAINAGE WRKS	20,063	6,860	7,070
STREET NAMEPLATES	19,283	21,190	18,880
BUILDING CONTROL	22,345	30,070	49,060
DEVELOPMENT CONTROL	158,384	62,110	349,960
PLANNING POLICY & APPLICATIONS	351,793	384,600	390,700
COMMERCIAL PROPERTY	(991,279)	(1,320,920)	(1,042,260)
INDUSTRIAL ESTATES	(151,109)	(140,680)	(154,580)
LAND CHARGES	(39,636)	(360)	(10,010)
<b>NET EXPENDITURE</b>	<b>(610,157)</b>	<b>(957,130)</b>	<b>(391,180)</b>

### Planning and Regulations PORTFOLIO SUMMARY

	Actual 2020/21 £	Original Budget 2021/22 £	Original Budget 2022/23 £
Employees & Support Services	908,701	1,004,690	1,079,310
Running Expenses	1,056,416	1,009,080	1,174,250
<b>GROSS EXPENDITURE</b>	<b>1,965,117</b>	<b>2,013,770</b>	<b>2,253,560</b>
Income	(2,593,046)	(2,961,080)	(2,634,920)
Other		(9,820)	(9,820)
<b>NET EXPENDITURE</b>	<b>(627,929)</b>	<b>(957,130)</b>	<b>(391,180)</b>
<b>Estimated Service Cost per - Head of the Population</b>	<b>-£4.82</b>	<b>-£7.34</b>	<b>-£3.00</b>
<b>-Property in the Borough</b>	<b>-£10.69</b>	<b>-£16.30</b>	<b>-£6.66</b>



	Actual 2020/21 £	Original Budget 2021/22 £	Original Budget 2022/23 £
<b><u>SERVICE: LAND DRAINAGE WRKS</u></b>			
<b>Dawn Dawson (BF10)</b>			
Employees & Support Services		1,530	1,010
Running Expenses	20,063	5,330	6,060
<b>LAND DRAINAGE WRKS NET EXPENDITURE</b>	20,063	6,860	7,070

**COST CENTRE DETAIL (Code & Description)**

BF10 - Land Drain Works	20,063	6,860	7,070
<b>LAND DRAINAGE WRKS NET EXPENDITURE</b>	20,063	6,860	7,070

<b>Estimated Service Cost per - Head of the Population</b>	£0.15	£0.05	£0.05
<b>-Property in the Borough</b>	£0.34	£0.12	£0.12

**Service Description:**

This service shows the costs associated with services provided by the council for undertaking land drainage works, like clearing gullies and removing excessive vegetation growth around drains to lower the risk of flooding.

	Actual 2020/21 £	Original Budget 2021/22 £	Original Budget 2022/23 £
<b><u>SERVICE: STREET NAMEPLATES</u></b>			
<b>Dawn Dawson (BI00)</b>			
Employees & Support Services	8,065	8,220	8,430
Running Expenses	11,843	12,970	10,450
Income	(625)		
<b>STREET NAMEPLATES NET EXPENDITURE</b>	19,283	21,190	18,880

**COST CENTRE DETAIL (Code & Description)**

BI00 - Street Nameplates	19,283	21,190	18,880
<b>STREET NAMEPLATES NET EXPENDITURE</b>	19,283	21,190	18,880

<b>Estimated Service Cost per - Head of the Population</b>	£0.15	£0.16	£0.14
<b>-Property in the Borough</b>	£0.33	£0.36	£0.32

**Service Description:**

This service shows the costs associated with maintaining and supplying street nameplates throughout the Borough.

	Actual 2020/21 £	Original Budget 2021/22 £	Original Budget 2022/23 £
<b><u>SERVICE: BUILDING CONTROL</u></b>			
<b>Phil Richardson (BL20-BL24)</b>			
Employees & Support Services		14,240	14,750
Running Expenses	65,330	61,140	58,420
Income	(42,986)	(45,310)	(24,110)
<b>BUILDING CONTROL NET EXPENDITURE</b>	<b>22,345</b>	<b>30,070</b>	<b>49,060</b>

**COST CENTRE DETAIL (Code & Description)**

BL20 - Building Control - Fee Earning	30,471	40,180	37,970
BL24 - Other Building Control	(8,127)	(10,110)	11,090
<b>BUILDING CONTROL NET EXPENDITURE</b>	<b>22,345</b>	<b>30,070</b>	<b>49,060</b>

<b>Estimated Service Cost per - Head of the Population</b>	£0.17	£0.23	£0.38
<b>-Property in the Borough</b>	£0.38	£0.51	£0.84

**Service Description:**

The costs of providing the building control service are contained within this budget head – it deals with the implementation of building regulations which ensure that proper standards of construction are adhered to by the building industry, together with Health and Safety issues.

	Actual 2020/21 £	Original Budget 2021/22 £	Original Budget 2022/23 £
<b><u>SERVICE: DEVELOPMENT CONTROL</u></b>			
<b>Phil Richardson (BL30-BL32)</b>			
Employees & Support Services	487,260	546,790	581,690
Running Expenses	300,817	354,160	351,090
Income	(643,465)	(838,840)	(582,820)
<b>DEVELOPMENT CONTROL NET EXPENDITURE</b>	<b>144,612</b>	<b>62,110</b>	<b>349,960</b>

**COST CENTRE DETAIL (Code & Description)**

BL30 - Development Control - Fee Earning	62,222	61,500	349,960
BL32 - Development Control Enforcement	96,162	610	
<b>DEVELOPMENT CONTROL NET EXPENDITURE</b>	<b>158,384</b>	<b>62,110</b>	<b>349,960</b>

<b>Estimated Service Cost per - Head of the Population</b>	£1.21	£0.48	£2.68
<b>-Property in the Borough</b>	£2.70	£1.06	£5.96

**Service Description:**

This service shows the costs associated with the processing of planning applications, the registration and processing of planning appeals including written representations, informal hearings and public enquiries, and complaints to the Authority regarding unauthorised developments and use of land

	Actual 2020/21 £	Original Budget 2021/22 £	Original Budget 2022/23 £
<b><u>SERVICE: PLANNING POLICY &amp; APPLICATIONS</u></b>			
<b>Phil Richardson (BL10-BL17,BL30,32 &amp; 80)</b>			
Employees & Support Services	279,226	278,170	286,600
Running Expenses	83,350	138,410	135,920
Income	(10,783)	(22,160)	(22,000)
Other		(9,820)	(9,820)
<b>PLANNING POLICY &amp; APPLICATIONS NET EXPENDITURE</b>	<b>351,793</b>	<b>384,600</b>	<b>390,700</b>
<b>COST CENTRE DETAIL (Code &amp; Description)</b>			
BL10 - Borough Plans	350,042	396,500	404,700
BL17 - Street Naming & Numbering	1,752	(11,900)	(14,000)
<b>PLANNING POLICY &amp; APPLICATIONS NET EXPENDITURE</b>	<b>351,793</b>	<b>384,600</b>	<b>390,700</b>
<b>Estimated Service Cost per - Head of the Population</b>	<b>£2.70</b>	<b>£2.95</b>	<b>£3.00</b>
<b>-Property in the Borough</b>	<b>£5.99</b>	<b>£6.55</b>	<b>£6.65</b>

**Service Description:**

The Council is undertaking work associated with the Borough Plan and all costs are shown within this budget head. The service will provide planning policy advice for members and a wide range of customers and also provides support and guidance for communities.

	Actual 2020/21 £	Original Budget 2021/22 £	Original Budget 2022/23 £
<b><u>SERVICE: COMMERCIAL PROPERTY</u></b>			
<b>Dawn Dawson (EE00-EE30)</b>			
Employees & Support Services	111,814	127,390	157,750
Running Expenses	415,613	251,130	431,520
Income	(1,522,706)	(1,699,440)	(1,631,530)
<b>COMMERCIAL PROPERTY NET EXPENDITURE</b>	<b>(995,279)</b>	<b>(1,320,920)</b>	<b>(1,042,260)</b>
<b>COST CENTRE DETAIL (Code &amp; Description)</b>			
EE00 - Commercial Property General	224,920	283,740	304,120
EE05 - Bondgate Chambers	(42,950)	(43,420)	(43,420)
EE10 - Bus Station Shops	(89,450)	(89,450)	(89,450)
EE15 - Nuneaton Town Centre Properties	(238,318)	(428,000)	(363,000)
EE20 - Bedworth Town Centre	(327,965)	(370,680)	(336,950)
EE25 - Other Properties	(55,524)	(64,460)	(64,460)
EE30 - Craft Centre	(12,315)	(7,600)	(7,850)
EE35 - Abbey Street Development	(12,649)	(71,420)	2,830
EE40 - Bridge Steet/Church Street			9,600
EH50 - Nabcel Investment Properties	(437,028)	(529,630)	(453,680)
<b>COMMERCIAL PROPERTY NET EXPENDITURE</b>	<b>(991,279)</b>	<b>(1,320,920)</b>	<b>(1,042,260)</b>
<b>Estimated Service Cost per - Head of the Population</b>	<b>-£7.60</b>	<b>-£10.13</b>	<b>-£7.99</b>
<b>-Property in the Borough</b>	<b>-£16.88</b>	<b>-£22.49</b>	<b>-£17.75</b>

**Service Description:**

This budget reflects the costs associated with the Council's varied property portfolio. The income shown is largely rental income from the various sites.

	Actual 2020/21 £	Original Budget 2021/22 £	Original Budget 2022/23 £
<b><u>SERVICE: INDUSTRIAL ESTATES</u></b>			
<b>Dawn Dawson (EF12-EF15)</b>			
Employees & Support Services	13,309	12,970	13,310
Running Expenses	62,229	70,860	70,570
Income	(226,648)	(224,510)	(238,460)
<b>INDUSTRIAL ESTATES NET EXPENDITURE</b>	<b>(151,109)</b>	<b>(140,680)</b>	<b>(154,580)</b>

**COST CENTRE DETAIL (Code & Description)**

EF12 - Bermuda Innovation Centre	(50,941)	(35,000)	(35,000)
EF15 - Attleborough Fields	(100,168)	(105,680)	(119,580)
<b>INDUSTRIAL ESTATES NET EXPENDITURE</b>	<b>(151,109)</b>	<b>(140,680)</b>	<b>(154,580)</b>

<b>Estimated Service Cost per - Head of the Population</b>	-£1.16	-£1.08	-£1.19
<b>-Property in the Borough</b>	<b>-£2.57</b>	<b>-£2.40</b>	<b>-£2.63</b>

**Service Description:**

This budget head reflects the costs associated with the industrial properties operated by the council and the income it receives

	Actual 2020/21 £	Original Budget 2021/22 £	Original Budget 2022/23 £
<b><u>SERVICE: LAND CHARGES</u></b>			
<b>Phil Richardson (EK00)</b>			
Employees & Support Services	9,026	15,380	15,770
Running Expenses	97,170	115,080	110,220
Income	(145,833)	(130,820)	(136,000)
<b>LAND CHARGES NET EXPENDITURE</b>	<b>(39,636)</b>	<b>(360)</b>	<b>(10,010)</b>

**COST CENTRE DETAIL (Code & Description)**

EK00 - Land Charges	(39,636)	(360)	(10,010)
<b>LAND CHARGES NET EXPENDITURE</b>	<b>(39,636)</b>	<b>(360)</b>	<b>(10,010)</b>

<b>Estimated Service Cost per - Head of the Population</b>	-£0.30		-£0.08
<b>-Property in the Borough</b>	<b>-£0.67</b>	<b>-£0.01</b>	<b>-£0.17</b>

**Service Description:**

This Service shows the cost of maintaining the Local Land Charge Register, and enabling this register to be accessed by members of the public and private search companies. The costs also include all the costs associated with carrying out actual land charge searches

### Public Services PORTFOLIO SUMMARY

	Actual 2020/21 £	Original Budget 2021/22 £	Original Budget 2022/23 £
REFUSE & CLEANSING	3,638,899	3,599,490	3,831,900
RECYCLING	1,337,679	1,423,480	1,515,920
COMMUNITY RECREATION	1,492,838	1,565,930	1,315,550
SPORTS DEVELOPMENT	177,913	249,320	237,310
CIVILL HALL	765,866	856,540	527,300
MUSEUM	418,360	459,710	441,890
ARTS DEVELOPMENT	11,680	12,950	13,030
LICENCES	63,276	13,310	34,210
COMMUNITY CENTRES	216,983	217,730	186,120
<b>NET EXPENDITURE</b>	<b>8,123,493</b>	<b>8,398,460</b>	<b>8,103,230</b>

### Planning and Regulations PORTFOLIO SUMMARY

	Actual 2020/21 £	Original Budget 2021/22 £	Original Budget 2022/23 £
Employees & Support Services	3,464,740	3,755,990	3,918,850
Running Expenses	6,035,650	6,267,970	5,641,650
Capital Charges	1,630,251	1,637,410	1,637,410
<b>GROSS EXPENDITURE</b>	<b>11,130,642</b>	<b>11,661,370</b>	<b>11,197,910</b>
Income	(2,978,411)	(3,263,910)	(3,095,680)
Other	(158,000)		
<b>NET EXPENDITURE</b>	<b>7,994,231</b>	<b>8,397,460</b>	<b>8,102,230</b>
<b>Estimated Service Cost per - Head of the Population</b>	<b>£61.32</b>	<b>£64.41</b>	<b>£62.15</b>
<b>-Property in the Borough</b>	<b>£136.11</b>	<b>£142.98</b>	<b>£137.95</b>

	Actual 2020/21 £	Original Budget 2021/22 £	Original Budget 2022/23 £
<b><u>SERVICE: REFUSE &amp; CLEANSING</u></b>			
<b>Kevin Hollis (AL05-AL25)</b>			
Employees & Support Services	2,188,265	2,261,520	2,583,060
Running Expenses	1,531,380	1,402,890	1,324,650
Capital Charges	420,652	438,860	438,860
Income	(501,398)	(503,780)	(514,670)
<b>REFUSE &amp; CLEANSING NET EXPENDITURE</b>	<b>3,638,899</b>	<b>3,599,490</b>	<b>3,831,900</b>

<b>COST CENTRE DETAIL (Code &amp; Description)</b>			
AL05 - Domestic Refuse	2,215,070	2,070,550	2,285,420
AL10 - Street Cleansing	1,356,114	1,431,140	1,431,540
AL20 - Waste Management - Enforcement	75,417	119,000	126,230
AL25 - Trade Refuse	(7,702)	(21,200)	(11,290)
<b>REFUSE &amp; CLEANSING NET EXPENDITURE</b>	<b>3,638,899</b>	<b>3,599,490</b>	<b>3,831,900</b>

<b>Estimated Service Cost per - Head of the Population</b>	£27.91	£27.61	£29.39
<b>-Property in the Borough</b>	£61.96	£61.29	£65.24

**Service Description:**

This service shows the costs of collecting refuse from households and trade customers for disposal. The street cleansing service provides for the scheduled cleansing of all areas within the Borough, including the council's responsibilities under the Environmental Protection Act.

	Actual 2020/21 £	Original Budget 2021/22 £	Original Budget 2022/23 £
<b><u>SERVICE: RECYCLING</u></b>			
<b>Kevin Hollis (AM00-AM20)</b>			
Employees & Support Services	395,588	436,740	453,290
Running Expenses	2,880,928	2,780,560	2,896,450
Capital Charges	121,262	121,260	121,260
Income	(1,902,099)	(1,915,080)	(1,955,080)
Other	(158,000)		
<b>RECYCLING NET EXPENDITURE</b>	<b>1,337,679</b>	<b>1,423,480</b>	<b>1,515,920</b>
<b>COST CENTRE DETAIL (Code &amp; Description)</b>			
AM00 - Recycling	148,338	186,290	176,800
AM05 - Recycling - Bring Sites	(5,109)	(8,190)	
AM10 - Recycling - Green Waste	(328,892)	(320,800)	(358,550)
AM15 - Recycling - Kerbside	1,514,464	1,564,250	1,691,500
AM20 - Recycling - Co-Mingled Sites	8,878	1,930	6,170
<b>RECYCLING NET EXPENDITURE</b>	<b>1,337,679</b>	<b>1,423,480</b>	<b>1,515,920</b>
<b>Estimated Service Cost per - Head of the Population</b>	<b>£10.26</b>	<b>£10.92</b>	<b>£11.63</b>
<b>-Property in the Borough</b>	<b>£22.78</b>	<b>£24.24</b>	<b>£25.81</b>

**Service Description:**

This service shows the costs of the collection of all recycled materials throughout the Borough and from the various recycling centres.

	Actual 2020/21 £	Original Budget 2021/22 £	Original Budget 2022/23 £
<b><u>SERVICE: COMMUNITY RECREATION</u></b>			
<b>Kevin Hollis (CH00-CH35)</b>			
Employees & Support Services	30,846	41,330	36,820
Running Expenses	863,023	892,340	626,470
Capital Charges	690,463	689,700	689,700
Income	(178,494)	(57,440)	(37,440)
<b>COMMUNITY RECREATION NET EXPENDITURE</b>	<b>1,405,838</b>	<b>1,565,930</b>	<b>1,315,550</b>
<b>COST CENTRE DETAIL (Code &amp; Description)</b>			
CH00 - Community Recreation General	1,492,838	1,565,930	1,315,550
<b>COMMUNITY RECREATION NET EXPENDITURE</b>	<b>1,492,838</b>	<b>1,565,930</b>	<b>1,315,550</b>
<b>Estimated Service Cost per - Head of the Population</b>	£11.45	£12.01	£10.09
<b>-Property in the Borough</b>	£25.42	£26.66	£22.40
<b>Service Description:</b>			
Community Recreation is the management of the leisure services including sports centres.			
	Actual 2020/21 £	Original Budget 2021/22 £	Original Budget 2022/23 £
<b><u>SERVICE: SPORTS DEVELOPMENT</u></b>			
<b>Kevin Hollis (CH16-CH18, CH35, CN15 &amp; CG06)</b>			
Employees & Support Services	93,407	141,770	144,030
Running Expenses	81,431	104,120	89,850
Capital Charges	3,430	3,430	3,430
Income	(4,928)		
<b>SPORTS DEVELOPMENT NET EXPENDITURE</b>	<b>173,341</b>	<b>249,320</b>	<b>237,310</b>
<b>COST CENTRE DETAIL (Code &amp; Description)</b>			
CH16 - Sports & Community Development	145,556	208,520	205,290
CH17 - Sports & Community Development Grant Aided	(882)		
CH18 - Sports & Community Development Climbing Wall	12,196	17,480	8,700
CH35 - Assist.To Voluntary Bodies	21,043	23,320	23,320
<b>SPORTS DEVELOPMENT NET EXPENDITURE</b>	<b>177,913</b>	<b>249,320</b>	<b>237,310</b>
<b>Estimated Service Cost per - Head of the Population</b>	£1.36	£1.91	£1.82
<b>-Property in the Borough</b>	£3.03	£4.24	£4.04
<b>Service Description:</b>			
The Sports Development Team encourage children and adults to live a healthier lifestyle through Sports classes and healthier living.			



	Actual 2020/21 £	Original Budget 2021/22 £	Original Budget 2022/23 £
<b><u>SERVICE: CIVIC HALL</u></b>			
<b>Kevin Hollis (CNO5-CN21)</b>			
Employees & Support Services	250,186	346,950	217,000
Running Expenses	252,626	620,480	254,130
Capital Charges	288,174	288,170	288,170
Income	(62,621)	(399,060)	(232,000)
<b>CIVIC HALL NET EXPENDITURE</b>	<b>728,366</b>	<b>856,540</b>	<b>527,300</b>
<b>COST CENTRE DETAIL (Code &amp; Description)</b>			
CN05 - Civic Hall - Operational	738,706	549,090	502,920
CN10 - Ent'Ments - Council Promotions	1,531	148,800	
CN11 - Ent'Ments Private Proms	(1,534)	145,990	
CN20 - Civic Hall - Catering	24,097	13,890	21,010
CN21 - Civic Hall - Bar	3,066	(1,230)	3,370
<b>CIVIC HALL NET EXPENDITURE</b>	<b>765,866</b>	<b>856,540</b>	<b>527,300</b>
<b>Estimated Service Cost per - Head of the Population</b>	£5.87	£6.57	£4.04
<b>-Property in the Borough</b>	£13.04	£14.58	£8.98

**Service Description:**

The Civic Hall is a multi-purpose entertainment venue providing facilities for a wide range of performance and conferencing facilities. All the costs of providing this facility are shown within this service area including any income we receive from holding shows and events. It is being used as a vaccination centre in 2022/23.

	Actual 2020/21 £	Original Budget 2021/22 £	Original Budget 2022/23 £
<b><u>SERVICE: MUSEUM</u></b>			
<b>Kevin Hollis (CO05)</b>			
Employees & Support Services	253,023	266,020	253,920
Running Expenses	185,062	207,410	198,690
Capital Charges	44,444	34,160	34,160
Income	(64,359)	(48,880)	(45,880)
<b>MUSEUM NET EXPENDITURE</b>	<b>418,170</b>	<b>458,710</b>	<b>440,890</b>
<b>COST CENTRE DETAIL (Code &amp; Description)</b>			
CO05 - Museum-Operational	418,360	459,710	441,890
<b>MUSEUM NET EXPENDITURE</b>	<b>418,360</b>	<b>459,710</b>	<b>441,890</b>
<b>Estimated Service Cost per - Head of the Population</b>	£3.21	£3.53	£3.39
<b>-Property in the Borough</b>	£7.12	£7.83	£7.52

**Service Description:**

The museum located in Riversley park holds a number of different exhibitions and events throughout the year. This service identifies the costs of providing this facility; entry to the museum is free.

	Actual 2020/21 £	Original Budget 2021/22 £	Original Budget 2022/23 £
<b><u>SERVICE: ARTS DEVELOPMENT</u></b>			
<b>Kevin Hollis (CP00)</b>			
Employees & Support Services	5,850	5,840	6,000
Running Expenses	5,830	7,110	7,030
<b>ARTS DEVELOPMENT NET EXPENDITURE</b>	<b>11,680</b>	<b>12,950</b>	<b>13,030</b>

**COST CENTRE DETAIL (Code & Description)**

CP00 - Arts Development	11,680	12,950	13,030
<b>ARTS DEVELOPMENT NET EXPENDITURE</b>	<b>11,680</b>	<b>12,950</b>	<b>13,030</b>

<b>Estimated Service Cost per - Head of the Population</b>	£0.09	£0.10	£0.10
<b>-Property in the Borough</b>	£0.20	£0.22	£0.22

**Service Description:**

This service covers the provision of the council's arts service and funding for arts development projects supporting our voluntary and community sectors.

	Actual 2020/21 £	Original Budget 2021/22 £	Original Budget 2022/23 £
<b><u>SERVICE: LICENCES</u></b>			
<b>Phil Richardson (EL00)</b>			
Employees & Support Services	160,402	168,100	174,280
Running Expenses	147,006	158,340	152,060
Income	(244,132)	(313,130)	(292,130)
<b>LICENCES NET EXPENDITURE</b>	<b>63,276</b>	<b>13,310</b>	<b>34,210</b>

**COST CENTRE DETAIL (Code & Description)**

EL00 - Licences	63,276	13,310	34,210
<b>LICENCES NET EXPENDITURE</b>	<b>63,276</b>	<b>13,310</b>	<b>34,210</b>

<b>Estimated Service Cost per - Head of the Population</b>	£0.49	£0.10	£0.26
<b>-Property in the Borough</b>	£1.08	£0.23	£0.58

**Service Description:**

This service shows the cost of administering and enforcing numerous licensing regimes including taxis, gambling, alcohol sales and entertainment licensing amongst others.

	<b>Actual 2020/21 £</b>	<b>Original Budget 2021/22 £</b>	<b>Original Budget 2022/23 £</b>
<b><u>SERVICE: COMMUNITY CENTRES</u></b>			
<b>Dawn Dawson (EH26-EH27)</b>			
Employees & Support Services	87,174	87,720	50,450
Running Expenses	88,363	94,720	92,320
Capital Charges	61,826	61,830	61,830
Income	(20,379)	(26,540)	(18,480)
<b>COMMUNITY CENTRES NET EXPENDITURE</b>	<b>216,983</b>	<b>217,730</b>	<b>186,120</b>
<b>COST CENTRE DETAIL (Code &amp; Description)</b>			
CH30 - Newtown Centre	8,975	8,310	8,560
EH26 - Stockingford Community Centre	80,468	85,170	68,230
EH27 - Keresley Community Centre	127,541	124,250	109,330
<b>COMMUNITY CENTRES NET EXPENDITURE</b>	<b>216,983</b>	<b>217,730</b>	<b>186,120</b>
<b>Estimated Service Cost per - Head of the Population</b>	£1.66	£1.67	£1.43
<b>-Property in the Borough</b>	£3.69	£3.71	£3.17
<b>Service Description:</b>			
All Council costs associated with the running of the three community centres - Stockingford, Keresley and Newtown Centre.			

## Appendix C

### SUPPORT SERVICES SUMMARIES

<b>CORPORATE DIRECTORS</b>	<b>Actual 2020/21</b>	<b>Original Budget 2021/22</b>	<b>Original Budget 2022/23</b>
<b>Budget Holder: Victoria Summerfield</b>	<b>£</b>	<b>£</b>	<b>£</b>
Salaries, Wages & Other Employee Costs	498,941	505,610	544,650
Employer's NI & Pension Contributions	148,780	153,170	173,120
Supplies & Services	1,442	3,180	3,200
Accommodation & Other Administrative Costs	50,643	53,790	56,930
<b>Gross Expenditure</b>	699,806	715,750	777,900
<b>Net Costs - Fully recharged to other Service Units and Services</b>	699,806	715,750	777,900
 <b>Estimated service cost per - Head of the population</b>	 £ 5.37	 £ 5.49	 £ 5.97
<b>-Property in the Borough</b>	£ 11.92	£ 12.19	£ 13.24
 <b>FINANCE &amp; PROCUREMENT</b>	<b>Actual 2020/21</b>	<b>Original Budget 2021/22</b>	<b>Original Budget 2022/23</b>
<b>Budget Holder: Victoria Summerfield</b>	<b>£</b>	<b>£</b>	<b>£</b>
Salaries, Wages & Other Employee Costs	573,851	634,600	680,800
Employer's NI & Pension Contributions	153,474	182,850	196,640
Supplies & Services	279,403	148,050	181,300
Accommodation & Other Administrative Costs	151,034	165,690	151,590
Capital Charges	1,104		
<b>Gross Expenditure</b>	1,158,866	1,131,190	1,210,330
Income & Recoverable Charges	(34,460)	(50)	(38,330)
<b>Net Costs - Fully recharged to other Service Units and Services</b>	1,124,406	1,131,140	1,172,000
 <b>Estimated service cost per - Head of the population</b>	 £8.62	 £8.68	 £8.99
<b>- Property in the borough</b>	£19.14	£19.26	£19.95

## SUPPORT SERVICES SUMMARIES

### HUMAN RESOURCES

	Actual 2020/21 £	Original Budget 2021/22 £	Original Budget 2022/23 £
<b>Budget Holder: Tom Shardlow</b>			
Salaries, Wages & Other Employee Costs	197,759	218,480	225,120
Employer's NI & Pension Contributions	50,372	50,270	51,920
Supplies & Services	24,286	24,720	36,960
Accommodation & Other Administrative Costs	91,194	79,400	83,920
<b>Gross Expenditure</b>	363,611	372,870	397,920
Income & Recoverable Charges	(8,204)	(9,500)	(9,500)
<b>Net Costs - Fully recharged to other Service Units and Services</b>	355,407	363,370	388,420
<b>Estimated service cost per - Head of the population</b>	£2.73	£2.79	£2.98
<b>- Property in the borough</b>	£6.05	£6.19	£6.61

	Actual 2020/21 £	Original Budget 2021/22 £	Original Budget 2022/23 £
<b>IT &amp; COMMUNICATIONS</b>			
<b>Budget Holder: Tom Shardlow</b>			
Salaries, Wages & Other Employee Costs	342,878	340,650	347,930
Employer's NI & Pension Contributions	96,079	96,610	102,210
Supplies & Services	429,464	417,990	425,690
Accommodation & Other Administrative Costs	65,445	66,700	62,590
Capital Charges	224,549	340,610	340,610
<b>Gross Expenditure</b>	1,158,415	1,262,560	1,279,030
Income & Recoverable Charges	(22,160)	(16,500)	(16,500)
<b>Net Costs - Fully recharged to other Service Units and Services</b>	1,136,255	1,246,060	1,262,530
<b>Estimated service cost per - Head of the population</b>	£8.72	£9.56	£9.68
<b>- Property in the borough</b>	£19.35	£21.22	£21.50

## SUPPORT SERVICES SUMMARIES

<b>CORPORATE CUSTOMER SERVICES</b> <b>Budget Holder: Tom Shardlow</b>	<b>Actual 2020/21</b> £	<b>Original Budget 2021/22</b> £	<b>Original Budget 2022/23</b> £
Salaries, Wages & Other Employee Costs	417,958	480,540	501,130
Employer's NI & Pension Contributions	102,435	115,490	133,270
Supplies & Services	100,122	73,010	75,140
Accommodation & Other Administrative Costs	232,915	243,680	209,840
<b>Gross Expenditure</b>	853,430	912,720	919,380
Income & Recoverable Charges	(2,075)		
<b>Net Costs - Fully recharged to other Service Units and Services</b>	851,355	912,720	919,380
<b>Estimated service cost per - Head of the population</b>	£6.53	£7.00	£7.05
<b>- Property in the borough</b>	£14.50	£15.54	£15.65

<b>BUSINESS IMPROVEMENT ADMIN &amp; SUPPORT TEAM</b> <b>Budget Holder: Tom Shardlow</b>	<b>Actual 2020/21</b> £	<b>Original Budget 2021/22</b> £	<b>Original Budget 2022/23</b> £
Salaries, Wages & Other Employee Costs	246,152	266,680	212,020
Employer's NI & Pension Contributions	63,198	71,210	63,100
Supplies & Services	9,324	16,970	17,000
Accommodation & Other Administrative Costs	87,760	89,500	94,990
<b>Gross Expenditure</b>	406,434	444,360	387,110
Income & Recoverable Charges	(10)		
<b>Net Costs - Fully recharged to other Service Units</b>	406,426	444,360	387,110
<b>Estimated service cost per - head of the population</b>	£3.12	£3.41	£2.97
<b>- Property in the borough</b>	£6.92	£7.57	£6.59

## SUPPORT SERVICES SUMMARIES

<b>CORP GOVERNANCE LEGAL</b>	<b>Actual</b>	<b>Original</b>	<b>Original</b>
<b>Budget Holder: Phil Richardson</b>	<b>2020/21</b>	<b>Budget</b>	<b>Budget</b>
	<b>£</b>	<b>£</b>	<b>£</b>
Salaries, Wages & Other Employee Costs	198,503	249,670	255,140
Employer's NI & Pension Contributions	52,446	69,040	73,290
Supplies & Services	37,991	31,490	31,760
Accommodation & Other Administrative Costs	53,392	65,820	65,420
<b>Gross Expenditure</b>	<b>342,332</b>	<b>416,020</b>	<b>425,610</b>
Income & Recoverable Charges	(44,347)	(63,300)	(63,300)
<b>Net Costs - Fully recharged to other Service Units and Services</b>	<b>297,985</b>	<b>352,720</b>	<b>362,310</b>

<b>Estimated service cost per - Head of the population</b>	£2.29	£2.71	£2.78
<b>- Property in the borough</b>	£5.07	£6.01	£6.17

<b>HEALTH &amp; SAFETY</b>	<b>Actual</b>	<b>Original</b>	<b>Original</b>
<b>Budget Holder: Phil Richardson</b>	<b>2020/21</b>	<b>Budget</b>	<b>Budget</b>
	<b>£</b>	<b>£</b>	<b>£</b>
Salaries, Wages & Other Employee Costs	93,725	61,370	71,150
Employer's NI & Pension Contributions	24,388	14,740	17,830
Supplies & Services	93,062	12,660	12,990
Accommodation & Other Administrative Costs	40,967	28,740	30,140
<b>Gross Expenditure</b>	<b>252,142</b>	<b>117,510</b>	<b>132,110</b>
Income & Recoverable Charges	(1,250)		
<b>Net Costs - Fully recharged to other Service Units and Services</b>	<b>250,893</b>	<b>117,510</b>	<b>132,110</b>

<b>Estimated service cost per - Head of the population</b>	£1.92	£0.90	£1.01
<b>- Property in the borough</b>	£4.27	£2.00	£2.25

## SUPPORT SERVICES SUMMARIES

<b>CORPORATE GOVERNANCE: AUDIT &amp; INSURANCE</b>	<b>Actual 2020/21</b>	<b>Original Budget 2021/22</b>	<b>Original Budget 2022/23</b>
<b>Budget Holder: Victoria Summerfield</b>	<b>£</b>	<b>£</b>	<b>£</b>
Salaries, Wages & Other Employee Costs	212,245	223,830	189,520
Employer's NI & Pension Contributions	59,678	64,320	64,460
Supplies & Services	12,135	23,530	7,530
Accommodation & Other Administrative Costs	40,757	45,240	40,610
<b>Gross Expenditure</b>	324,815	356,920	302,120
Income & Recoverable Charges	(36,712)	(34,450)	(34,450)
<b>Net Costs - Fully recharged to other Service Units and Services</b>	288,102	322,470	267,670
<b>Estimated service cost per - Head of the population</b>	£2.21	£2.47	£2.05
<b>- Property in the borough</b>	£4.91	£5.49	£4.56
<b>IT FLARE COSTS</b>	<b>Actual 2020/21</b>	<b>Original Budget 2021/22</b>	<b>Original Budget 2022/23</b>
<b>Budget Holder: Tom Shardlow</b>	<b>£</b>	<b>£</b>	<b>£</b>
Supplies & Services	20,300	84,140	107,060
Accommodation & Other Administrative Costs	8,921	9,840	6,420
<b>Gross Expenditure</b>	29,221	93,980	113,480
<b>Net Costs - Fully recharged to other Service Units and Services</b>	29,221	93,980	113,480
<b>Estimated service cost per - Head of the population</b>	£0.22	£0.72	£0.87
<b>- Property in the borough</b>	£0.50	£1.60	£1.93



	Actual 2020/21 £	Original Budget 2021/22 £	Original Budget 2022/23 £
<b><u>SERVICE: ADMIN.BUILDINGS</u></b>			
<b>Brent Davis &amp; Dawn Dawson (FB00-FB50)</b>			
Employees & Support Services	231,405	225,860	219,560
Running Expenses	743,711	634,000	601,050
Capital Charges	131,760	83,670	83,670
Income	(220,068)	(16,420)	(76,420)
<b>ADMIN.BUILDINGS NET EXPENDITURE</b>	<b>886,808</b>	<b>927,110</b>	<b>827,860</b>

<b>COST CENTRE DETAIL (Code &amp; Description)</b>			
FB00 – Administrative Buildings Nuneaton	485,580	523,270	438,310
FB15 - Bedworth Office	54,644	27,650	3,710
FB25 - St Mary's Rd. Depot	(3,974)		
FB50 - Depot - Gresham Road	350,558	376,190	385,840
<b>ADMIN.BUILDINGS NET EXPENDITURE</b>	<b>886,808</b>	<b>927,110</b>	<b>827,860</b>

<b>Estimated Service Cost per - Head of the Population</b>	£6.80	£7.11	£6.35
<b>-Property in the Borough</b>	£15.10	£15.79	£14.10

**HOUSING REVENUE ACCOUNT (HRA) BUDGET**

	Actual 2020/21 £'000	Current Budget 2021/22 £'000	Original Budget 2022/23 £'000
<b>Balance Brought Forward</b>	<b>(6,761,471)</b>	<b>(6,472,389)</b>	<b>(3,772,279)</b>
<b><u>Expenditure</u></b>			
General Management	5,008,328	5,851,780	6,567,860
Special Expenses	4,283,803	3,228,130	3,396,980
Repairs & Maintenance	5,178,023	5,198,130	5,580,760
Depreciation	408,697	3,699,630	2,296,620
Capital expenditure funded by HRA	8,360,219	8,681,000	8,724,000
Interest payable (Debt Costs)	1,936,704	2,086,400	1,945,200
<b>Total Expenditure</b>	<b>25,175,776</b>	<b>28,745,070</b>	<b>28,511,420</b>
<b><u>Income:</u></b>			
General Rental Income	(23,278,175)	(23,379,870)	(24,243,690)
Non-dwelling rents	(570,605)	(583,510)	(583,510)
Other income – services & facilities	(1,939,737)	(2,074,980)	(2,085,520)
Interest receivable	(23,430)	(6,600)	(36,800)
Government Grant	(95,000)		
<b>Total Income</b>	<b>(25,906,948)</b>	<b>(26,044,960)</b>	<b>(26,949,520)</b>
<b><u>Adjustments</u></b>			
Appropriations to Major Repairs Reserve	1,485,254		
Earmarked reserve	(465,000)		(275,000)
<b>(SURPLUS)/DEFICIT</b>	<b>289,082</b>	<b>2,700,110</b>	<b>1,286,900</b>
<b>Balance Carried Forward</b>	<b>(6,472,389)</b>	<b>(3,772,279)</b>	<b>(2,485,379)</b>

**GENERAL FUND CAPITAL PROGRAMME**

	<b>Original Budget 2022/23</b>
<u>Business &amp; Regeneration</u>	<b>£</b>
PE26 Abbey Street Regeneration	38,014,730
PE32 Bridge to Living	7,703,240
PE33 Flood Alleviation	500,000
PE81 Vicarage Street	500,000
PB32 Replacement CCTV Cameras	9,700
PB33 CCTV Wireless Technology	20,000
 <u>Finance &amp; Corporate</u>	
PE22 ICT Capital Programme	125,000
 <u>Housing &amp; Communities</u>	
PD12 Empty Homes Works in Default	40,000
PD20 HEART	4,520,000
PD43 LPSA2 - Empty Property Loans	70,000
PD55 Green Homes	1,245,000
PD57 Homeless Hostel Conversion	200,000
 <u>Public Services</u>	
PE50 Major Repairs	250,000
PM01 Vehicle & Plant Replacement	410,000
PA08 Sub-Regional Materials Recycling Facility	2,065,656
PC10 Bedworth Physical Activity Hub	5,602,000
PC95 Pauls Land Pavilion	10,500
PC96 Sandon Park/Jack Whetstone Pavilion	27,870
PC04 Riversley Park Bridge	40,000
 <u>Planning &amp; Regulation</u>	
PB36 Town Hall – Fire Safety Works	44,000
 <u>Health &amp; Environment</u>	
PC94 Target Hardening Measures	100,000
 <u>Future schemes</u>	
PE95 Miscellaneous schemes*	100,000
 <b>Total</b>	<b>61,597,696</b>

**HOUSING REVENUE ACCOUNT CAPITAL PROGRAMME**

		<b>Original Budget 2022/23 £</b>
PL01	Decent Homes	2,000,000
PL03	Roof Coverings/Modifications	750,000
PL05	Windows & Doors	700,000
PL07	Door Entry Scheme	115,000
PL08	CCTV Renewal	50,000
PL10	New Properties (Construction)	1,987,510
PL14	Large Scale Improvement Feasibility	250,000
PL15	District Heating Smart Meters	50,000
PL19	Byford Court - Rebuild	1,498,610
PL21	Fire Risk Assessments (General Purpose)	2,500,000
PL25	Independent Living Unit - Remodelling	1,000,000
PL44	Acquisition of Properties	500,000
PL49	Replacement Vehicles	1,750,000
PL54	Level Access Showers	500,000
PL55	Aids & Adaptations	650,000
PL56	Central Heating	900,000
PL57	Garages	50,000
PL59	Slabs to Tarmac	100,000
PL60	Lift Renewal Works	100,000
PL63	District Heating Upgrade Works	335,000
PL65	PIR Electrical Works (Sheltered Housing &	550,000
PL66	Voids	550,000
PL70	Structural/Concrete Repairs	4,900,000
PL71	Environmental Works	170,000
PL72	Housing Management System	300,000
PL75	Contingency	160,000
PL98	Capital Salaries	572,000
		<u>22,938,120</u>

## PAYROLL CODES FOR RECRUITMENT

### Coding when Recruiting New Employees – Information for internal staff only

Information to help when recruiting a new member of staff. When asked for the:-  
**Salary Code** please enter as example.

Note: (we have changed supplier from Coventry CC to inhouse so the format may change)

**Example:**

Cost Centre	Sub detail
HG00	H780

Please provide the Cost code & Sub detail

	<b>Agresso Cost Code and Sub detail</b>
<b>Executive Directors</b>	HG00 H780
<b>Service Directors</b>	HG00 H780
 <b><u>Assets &amp; Street Services</u></b>	
<b>Corporate Property</b>	
Corporate Property	HK00 H804
Performance Improvement Officer	HK00 H800
Planning & Analysis Officer	HK00 H800
 <b>Parking</b>	
Car Park Admin Staff	BA00 B924
Car Park Attendants	BA00 B063
Car Parks	BA00 B523
Toilet Attendants	CB00 C517
 <b>CCTV</b>	
CCTV Controllers	GH02 G925
 <b>Admin Buildings</b>	
Porters	FB00 F020
 <b>Civic Hall</b>	
Civic Hall Manager	HK20 H819
Civic Hall Office Based Team	HK20 H819
Civic Hall Casual Events Staff	CN05 C996
Civic Hall Kitchen Staff	CN20 C510
Civic Hall Bar Staff	CN21 C511
Civic Hall Cleaners	CN05 C523

## Coding when Recruiting New Employees

### Assets & Street Services (continued)

	<b>Agresso Cost Code</b>
<b>Museum</b>	
Museum & Arts Officer	HK20 H811
Museum Officers & Standby	CO05 C526
Museum Assistants	CO05 C527
<b>Leisure</b>	
Sports Development Team	CH16 C550
Harrier's Employees	HP00 H560
Changing Room Attendants - Stockingford	EH26 E536
Changing Room Attendants - Keresley	EH27 E536
<b>Community Centres</b>	
Keresley Community Administrator	EH27 E310
Stockingford Community Administrator	EH26 E310
<b>Refuse &amp; Recycling</b>	
Refuse & Cleansing Manager	HK00 H833
Transport, Refuse & Cleansing Office Based	HK00 H833
Domestic Refuse Collectors & Drivers	AL05 A514
Bulky Refuse Collectors & Drivers	AL05 A514
Green Waste Collectors & Drivers	AM10 A513
Street Cleansing Operatives & Drivers	AL10 A515
<b>Transport</b>	
Transport Mechanics	QZ40 Q518
<b>Depot</b>	
Depot Yard Men	FB50 F519

## Coding when Recruiting New Employees

	<b>Agresso Cost Code</b>
<b><u>Business Improvement</u></b>	
Administration & Support Team	HJ80 H725
Contact Centre	HJ50 H906
IT	HJ20 H720
<b>Human Resources</b>	
HR	HJ10 H710
<b><u>Finance &amp; Procurement</u></b>	
<b>Revenue &amp; Benefits</b>	
Revs & Bens Manager	HL10 H910
Revs & Bens - Benefits Team	HL10 H912
Revs & Bens - Revenues Team	HL10 H911
Revs & Bens - Systems Team	HL10 H913
<b>Finance</b>	
Treasury Team	HJ00 H706
Financial Planning	HJ00 H706
Procurement & Creditors Team	HJ00 H708

## Coding when Recruiting New Employees

<b><u>Governance &amp; Recreation</u></b>	<b>Agresso Cost Code</b>
Legal Section	HJ30 H730
Audit Team & Equalities Officer	HJ60 H736
Governance and Performance Officer	HJ60 H736
Health & Safety Team	HJ70 H714
<b>Democratic Services</b>	
Democratic - Electoral Registration	HJ40 H733
Democratic - Member Support	HJ40 H731
Town Crier	EH05 E793
<b>Parks</b>	
Parks Team	HK10 H814
Playground Fitters	CG10 C533
<b>Sports</b>	
Sports Office Team	HK10 H555
Sports Development	CH16 C550
<b>Communication &amp; Events</b>	
Communication & Event Officers	HH10 H793
Events Operatives	EH20 E794



## Coding when Recruiting New Employees

	Agresso Cost Code
<b><u>Housing &amp; Communities</u></b>	
<b>Housing salaries - Allocated across several services</b>	
Strategic Housing	HL00 H903
Business Support	HL00 H905
Private Sector Housing	HL00 H901
Housing - Property services	HL00 H805
<b>Housing Salaries - charged directly to one service</b>	
Tenancy Services Team	LA00 L919
Housing Officers	LA00 L919
Housing - Financial Inclusion Team	LA00 L919
Housing -Capital & Planned Projects	LA01 L805
Housing -Direct Property services	LA01 L806
Housing -Development Strategy	LA50 L000
Housing - Capital Surveyors & Clerk of Works	SK30 S840
Housing Strategy	DB00 D903
<b>Supported Housing</b>	
Housing - Supported Housing Team	LB05 L938
Housing – Independent Living Officers	LB05 L904
<b>Housing Cleaning</b>	
Housing Estate Cleaners	LB25 L822
Housing - Cleaners	LB05 L823
<b>Housing Craft Workers</b>	
Housing - Reactive Operatives	LW01 L850
Housing - Void Operatives	LW95 L852
Housing - Capital Operatives	SK30 S850
<b>Standby</b>	
Standby	GA20 G302
Standby - Housing Call Out	LW05 L853
<b>Communities</b>	
Community Cohesion	HH00 H791
Antisocial Behaviour Team	HH00 H791

## Coding when Recruiting New Employees

<u>Regeneration &amp; Public Protection</u>	Agresso Cost Code
<b>Markets</b>	
Market Office Staff	AG00 A831
Market Workers	AG00 A516
<b>Environmental Health</b>	
Head of Environmental Health	HL40 H941
Principal BRS Officer	HL40 H941
Environmental Protection Officers	HL40 H942
Food & Occupational Safety	AR05 A941
Dog Wardens	AQ10 A942
<b>Licensing</b>	
Licensing Team	HL40 H734
<b>Planning</b>	
Planning - HL40	HL40 H932
Planning – BL10	BL10 B931
Planning - BL30	BL30 B932
Planning Enforcement	BL30 B933
Planning Policy Team	HL40 H795
<b>Town Centre &amp; Estates</b>	
Land and Property Team	HL20 H797
Town Centre Officers	HL20 H927
Economic Development	ER00 E738
<b>Other</b>	
Healthy Living Network	HL60 H949
Harriers Club	HP00 H560

**MENTEC CODING WHEN PAYING IN MONEY AT CASH OFFICE**

Information to help when paying in money over the counter.  
Allows extra data to be entered where appropriate.  
Using the Mentec code will automatically enter the Agresso Codes.

(Agresso cost code shown for information purposes only)

<b>Mentec Code</b>	<b>Description</b>	<b>Account</b>	<b>Cost Centre</b>	<b>Analysis</b>
<b><u>Asset Management &amp; Street Services</u></b>				
<b>Community Centres</b>				
NEWTOWN	Newtown Centre Room Hire	9566	CH30	C000
KCC VEND	Keresley Community Centre Vending	9283	EH27	E000
KCC ROOM	Keresley Community Centre Room Hire	9566	EH27	E000
<b>Civic Hall</b>				
BOX	Civic Hall Show Income	8909	CN05	C000
STREAM	Streamline Civic Hall	8909	CN05	C000
TICKETS	Tickets.Com System	8909	CN05	C199
WEST END	Tokens Code	8910	CN05	C000
CH ROOM	Civic Hall Room Hire	9566	CN05	C000
EPS HIRE	Hall Hire Private Shows	9552	CN11	C000
HOTDRINK	Civic Hall Hot Drinks	9281	CN20	C000
ICES	Civic Hall Ices	9284	CN20	C000
PREM STG	Premier Stage Direct Debit	9285	CN20	C000
BUFFET	Civic Hall Buffets	9285	CN20	C000
BISTRO	Civic Hall Bistro	9289	CN20	C000
BAR	Civic Hall Bar	9287	CN21	C000
<b>Museum</b>				
DONATION	Museum Donations	9116	CO05	C000
MUS SHOP	Museum Resale Goods	9259	CO05	C000
PAINTING	Commission Sale Of Painting	9447	CO05	C000
MUS ROOM	Museum Room Hire	9566	CO05	C000
<b>Refuse &amp; Recycling</b>				
BULKY	Bulky Refuse Collection	9344	AL05	A000
LITTER	Litter Enforcement Notices	9368	AL10	A000
1100 BIN	Trade Bin	9231	AL25	A000
SMURFIT	Smurfit Kappa	9237	AL25	A000
TRADE SK	Trade Sacks	9345	AL25	A012
GREEN	Additional Green Bins	9296	AM10	A000
COMPOST	Compost Bins	9294	AM10	A110
REDBOX	Recycling Bins And Caddies	9297	AM15	A000

**Coding when Paying in Money at Cash Office**

<b>Mentec Code</b>	<b>Description</b>	<b>Account</b>	<b>Cost Centre</b>	<b>Analysis</b>
<b><u>Asset Management &amp; Street Services (continued)</u></b>				
<b>Parking</b>				
CV1	Mobile Phone Parking Charges	9361	BA90	B000
CN1	Upper Abbey Street Long Stay	9511	BA90	B501
CN2	Regent Street No 2 Long Stay	9511	BA90	B502
CN3	Orchard Street Long Stay Cp	9511	BA90	B503
CN5	Victoria Street Long Stay Cp	9511	BA90	B505
CN6	Pool Bank Street Long Stay	9511	BA90	B506
CN7	Riversley Park Long Stay Cp	9511	BA90	B507
CN8	Town Hall Short Stay Cp	9511	BA90	B508
CN9	Church Street Short Stay Cp	9511	BA90	B509
CN10	Regent Street No 1 Short Stay	9511	BA90	B510
CN11	Rope Walk Mscp	9511	BA90	B511
CN12	Abbey Street Co-Op Short Stay	9511	BA90	B512
CN13	Justice Walk Short Stay Cp	9511	BA90	B513
CN14	Harefield Rd Mscp	9511	BA90	B514
CN15	Meadow Street Nuneaton	9511	BA90	B515
CN16	Riverside Car Park	9511	BA90	B516
CN17	Pingles Leisure Centre	9511	BA90	B517
CB14	Bedworth Railway Station	9511	BA90	B614
CB15	Bedworth Leisure Centre	9511	BA90	B615
CB16	Park Rd-Mill St Long Stay Cp	9511	BA90	B616
CB17	Civic Hall No 2 -Spitalfields	9511	BA90	B617
CB19	Civic Hall No1- Spitalfields	9511	BA90	B619
SEASON T	Car Park Season Ticket	9515	BA90	B000
CPE 50	Civil Parking Enforcement £50	9540	BA90	B000
CPE 25	Civil Parking Enforcement - £25	9541	BA90	B000
CPE 75	Civil Parking Enforcement £75	9542	BA90	B000
CPE 35	Civil Parking Enforcement £35	9544	BA90	B000
CPE 70	Car Parking Fine £70	9544	BA90	B000
CPE 105	Parking Fine	9545	BA90	B000
CPE 82	Civil Parking Enforcement £82	9546	BA90	B000
CPE 112	Civil Parking Enforcement £112	9547	BA90	B000
<b>Transport</b>				
MOT	MOT Group4	9899	QZ20	Q006

### Coding when Paying in Money at Cash Office

Mentec Code	Description	Account	Cost Centre	Analysis
<b><u>Regeneration &amp; Public Protection</u></b>				
<b>Town Centre &amp; Estates</b>				
PROM SPA	Town Centre Promotional Space	9150	ER01	E000
SUB GEN	Sub Station General Fund	9601	EE25	E000
FAIRRIDE	Fairground Ride Town Centre	9150	ER01	E000
<b>Markets</b>				
ST TRADE	Street Trading Food & Flowers	9381	AG00	A000
NUN SAT	Market Rents Nuneaton Saturday	9620	AG00	A001
MARK BED	Market Rents Bedworth	9620	AG00	A002
NUN WED	Market Rents Nuneaton Wednesday	9620	AG00	A003
CAR BOOT	Car Boot Bedworth	9624	AG00	A002
CHARITY	Charity Stall	9625	AG00	A000
<b>Environmental Health</b>				
PET SHOP	Pet Shop Licence	9311	AQ05	A000
ANIMAL B	Animal Boarding Licence	9314	AQ05	A000
DOG BRED	Dog Breeding Licence	9334	AQ05	A000
RIDE EST	Riding Establishment Licence	9335	AQ05	A000
DISP EST	Disposal Of Estate Burial Exp	9351	AQ05	A000
EPA	Environmental Permit	9354	AQ05	A000
ENVIRSEA	Environmental Searches	9356	AQ05	A000
NOISE	Noise Abatement	9425	AQ05	A000
RIDING L	Riding Licence Fees	9314	AQ10	A000
DOGS	Dog Fouling Fines	9369	AQ10	A000
STRAYS	Stray Animal Charges	9370	AQ10	A000
COMMPEST	COMMERCIAL PEST CONTRACT	9141	AQ15	A000
PESTWASP	Pest Control - Wasps	9305	AQ15	A000
PESTFLEA	Pest Control - Ant/Flea/Bugs	9306	AQ15	A000
PESTRAT	Pest Control - Rats & Mice	9307	AQ15	A000
SALVAGE	Motor Salvage Licence	9302	AR05	A000
ACUPUNC	Acupuncture Licence	9308	AR05	A000
ELECTROL	Electrolysis Licence	9310	AR05	A000
TATTOO L	Tattoo Licence	9312	AR05	A000
EAR PIER	Ear Piercing Licence	9316	AR05	A000
<b>Street Naming</b>				
STREET N	Street Naming	9309	BL17	B000

**Coding when Paying in Money at Cash Office**

<b>Mentec Code</b>	<b>Description</b>	<b>Account</b>	<b>Cost Centre</b>	<b>Analysis</b>
<b><u>Regeneration &amp; Public Protection (continued)</u></b>				
<b>Building Control &amp; Planning</b>				
BLG PLAN	Building Control Full Plans Plan Checking Fee	9321	BL20	B000
BLG INSP	Building Control Site Full Plans Inspection Fee	9322	BL20	B000
BLG NOTI	Building Control Building Notices	9327	BL20	B000
BLG REG	Building Control Regularisation & Reversion	9330	BL20	B000
BLG SUPP FEE	Building Control Supplementary Charges	9361	BL20	B000
BLG COPY	Building Control Copies	9336	BL20	B000
PLAN APP	Planning Application Fee	9323	BL30	B000
PLN PORT	Planning Portal	9323	BL30	B000
COPY 106	Copies of Section 106	9324	BL30	B000
COPY TPO	Copies of TPO	9324	BL30	B000
COPYS	Other photocopies	9324	BL30	B000
PLANCOPY	Copies of Plans	9324	BL30	B000
DC DECIS	Copies of Decision Notices	9324	BL30	B000
DCADVICE	Planning PreApplication Advice	9500	BL30	B000
S106 MON	Section 106 Monitoring Fee	9626	BL30	B000
S106 DIS	Section 106 Discharge Fee	9627	BL30	B000
S215	Section 215 Recoverable charges	9808	BL32	B000
<b>Land Charges</b>				
SEARCHES	Land Charges Search Fees	9304	EK00	E000
PERSEARC	Land Charges – Personal Search Fees	9304	EK00	E034
LANDDOCS	Copies of Land Charge Documents	9304	EK00	E000
CON29	Land Charges Con 29	9320	EK00	E000
<b>Licensing</b>				
TAXI D	Taxi Drivers Licence	9313	EL00	E089
TAXI V	Taxi Vehicle Licence	9313	EL00	E090
TAXI OP	Taxi Licence	9313	EL00	E000
SEX SHOP	Sex Shop Licence	9317	EL00	E000
LIC 89 P	Licence Minor Variation La2003	9318	EL00	E000
PREM LIC	Premises Licence La2003	9318	EL00	E000
TEMP LIC	Temporary Licence La2003	9318	EL00	E000
GAMB LIC	Gambling Licence	9319	EL00	E000
LOTT PER	Lottery Permit	9319	EL00	E000
SCRAP	Scrap Metal Licence	9332	EL00	E000

**Coding when Paying in Money at Cash Office**

<b>Mentec Code</b>	<b>Description</b>	<b>Account</b>	<b>Cost Centre</b>	<b>Analysis</b>
<b><u>Housing &amp; Communities</u></b>				
<b>Housing</b>				
CALDWELL	Caldwell Mobile Home Site	9436	DD00	D000
IMM	Immigration Letters	9394	DN00	D000
CAPITAL	Capital Fee Income	9570	HL00	H805
SUB HRA	Sub Station HRA	9632	LY02	L000
KEYREP	Replacement Key/Key Cutting	9342	LY04	L000
TVLIC	Communal TV Licences	9331	LY04	L000
RECHREPS	Rechargeable Repairs	9395	LY04	L000
KEYFOB	Replacement Key Fob	9395	LY04	L000
TOMELLIS	Tom Ellis Court Tokens	9436	LY04	L000
WASHERD	Washer Tokens Dorlecote	9436	LY04	L000
GLRENTS	General Ledger Rents Code	9280	S20H	S000
RENTS	Council House Rents	9280	S20H	S000
<b><u>Governance &amp; Recreation</u></b>				
<b>Legal</b>				
ASS FEES	Assignment Fees	9425	HJ30	H980
COVENANT	Release Of Covenants	9425	HJ30	H991
LIC FEES	Licence Fees	9425	HJ30	H983
LND REG	Land Registry Fees	9425	HJ30	H982
LSE FEES	Lease Fees	9425	HJ30	H986
S106 LEG	Section 106 Legal Fees	9425	HJ30	H984
SALE LSE	Sale Of Leasehold Property/Land	9425	HJ30	H987
SALEFREEE	Sale Of Freehold Property/Land	9425	HJ30	H988
TFR FEES	Transfer Fees	9425	HJ30	H985
VAR FEES	Deeds Of Variation Fees	9425	HJ30	H989
CHSALE	Ch Sale Stationery Fee	9425	HJ30	H981
COURT FEE	Court Costs Fees	9425	HJ30	H990
<b>Democratic Services</b>				
ELEC REG	Sale Of Electoral Register	9210	EA00	E000
MARK REG	Sale Of Marked Register	9210	EA00	E000
CONF REG	Confirmation Of Registration L	9210	EA00	E000

**Coding when Paying in Money at Cash Office**

<b>Mentec Code</b>	<b>Description</b>	<b>Account</b>	<b>Cost Centre</b>	<b>Analysis</b>
<b><u>Governance &amp; Recreation</u></b>				
<b>Cemeteries</b>				
MEMORIAL	Memorial Erection	9299	CC00	C000
REM BK	Remembrance Book	9366	CC00	C000
MEMPLAQ	Memorial Plaques And Benches	9382	CC00	C000
USHER	Usher Service	9391	CC00	C000
BURIAL	Burial Rights & Grave Ownership	9298	CC00	C000
ASHES	Internment Of Ashes	9363	CC00	C000
GRAVE	Grave Upkeeps	9364	CC00	C000
VASE	Memorial Blocks & Vases	9385	CC00	C000
ASHES	Ashes From Another Area	9570	CC00	C000
<b>Parks</b>				
FUNFAIR	Funfair	9372	CG00	C000
<b>Communication &amp; Events</b>				
INTCHADV	Advertising Space In In Touch	9315	EC00	E000
BONDS	Bonds	9315	EH20	E000
LANDHIRE	Hire Of Land For Events	9315	EH20	E000
WREAAMCE	Sale Of Wreath-Armistice	9315	EH20	E150
WREANUN	Sale Of Wreath-Nun Remembrance	9315	EH20	E151
WREABULK	Sale Of Wreath-Bulk Remembrance	9315	EH20	E152
WREA A F	Sale Of Wreath-Armed Forces Pa	9315	EH20	E154
WREABED	Sale Of Wreath-Bed Remembrance	9315	EH20	E156
WREANORM	Sale Of Wreath-Normandy Day	9315	EH20	E164
<b>Equalities</b>				
CP TRAIN	Child Protection Training	9215	ED05	E000
FD TRAIN	Fairness & Diversity Training	9215	ED05	E000



**Coding when Paying in Money at Cash Office**

<b>Mentec Code</b>	<b>Description</b>	<b>Account</b>	<b>Cost Centre</b>	<b>Analysis</b>
<b><u>Business Improvement</u></b>				
<b>Postage &amp; Printing</b>				
CLN MAIL	Clean Mail Credits	9181	GH05	G000
PRINTING	Printing	9140	GH04	G000
<b>Concessionary Bus Passes</b>				
BUS PASS	Replacement Bus Pass	9147	EG00	E121
<b><u>Finance &amp; Planning</u></b>				
<b>Revenue &amp; Benefits</b>				
CHGE CIR	Change Of Circumstances	9146	HL10	H701
FALSE ST	Court Payment False Statement	9146	HL10	H701
<b>Finance</b>				
CRIM DAM	Court Payment Criminal Damage	9410	EH35	E000
COURTS	Court Costs	9410	EH35	E000
ADV PAY	Payroll Advances Of Pay	6601	W21P	W000