

TOM SHARDLOW
Chief Executive

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Our Ref: MM

Your Ref:

Date: 2nd December 2025

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If calling, please ask for: Kelly Baxter

Dear Sir/Madam,

Remuneration Panel – Thursday, 11 December 2025

I am writing to inform you that, with the agreement of the Head of Paid Services and the Chair, the meeting of the **Remuneration Panel** due to be held on Thursday, 11 December 2025 at 6.00 p.m. has been cancelled.

Yours faithfully,

TOM SHARDLOW

Chief Executive