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Date: 4th June 2025

If calling please ask for: Democratic Services

Dear Sir/Madam,

A meeting of the **Business, Regeneration and Planning Overview and Scrutiny Panel** will be held in the Council Chamber, Town Hall, Nuneaton on
Thursday, 12th June 2025 at 6.00 p.m.

Yours faithfully,

Tom Shardlow

Chief Executive

To: All Members of the Business,
Regeneration and Planning Overview
and Scrutiny Panel

Councillors P. Hickling (Chair), J. Clarke (Vice-Chair),
E. Amaechi, M. Bird, D. Brown, A. Bull, C. Phillips,
B. Saru, and R. Smith.

AGENDA

PART 1 – PUBLIC BUSINESS

1. **ANNOUNCEMENTS AND EVACUATION PROCEDURE**

A fire drill is not expected, so if the alarm sounds please evacuate the building quickly and calmly. Exit by the door by which you entered the room or by the fire exits which are clearly indicated by the standard green fire exit signs.

Please use the stairs and do not use the lifts. Once out of the building, please gather outside Lloyds Bank on the opposite side of the road.

If you need any assistance in evacuating the building, please make yourself known to a member of staff.

Please also make sure all your mobile phones are turned off or set to silent.

2. **APOLOGIES** - To receive apologies for absence from the meeting.

3. **MINUTES** - To confirm the minutes of the meeting of the Business, Regeneration and Planning Overview and Scrutiny Panel held on 6th February 2025 (**Page 7**).

4. **DECLARATIONS OF INTEREST/PARTY WHIP** - To receive declarations of Disclosable Pecuniary and Other interests in accordance with the Members' Code of Conduct and of the Party Whip in accordance with the Overview and Scrutiny Procedure Rules 4E, Paragraph 16(b).

Declaring interests at meetings

If there is any item of business to be discussed at the meeting in which you have a disclosable pecuniary interest or non-pecuniary interest (Other Interests), you must declare the interest appropriately at the start of the meeting or as soon as you become aware that you have an interest.

Arrangements have been made so that interests that are declared regularly by members can be viewed in a schedule on the Council website ([Councillor Declarations of Interests](#)). Any interest noted in the schedule on the website will be deemed to have been declared and will be minuted as such by the Democratic Services Officer. As a general rule, there will, therefore, be no need for those Members to declare those interests as set out in the schedule.

There are, however, TWO EXCEPTIONS to the general rule:

1. When the interest amounts to a Disclosable Pecuniary Interest that is engaged in connection with any item on the agenda and the member feels that the interest is such that they must leave the room. Prior to leaving the room, the member must inform the meeting that they are doing so, to ensure that it is recorded in the minutes.
2. Where a dispensation has been granted to vote and/or speak on an item where there is a Disclosable Pecuniary Interest, but it is not referred to in the Schedule (where for example, the dispensation was granted by the Monitoring Officer immediately prior to the meeting). The existence and nature of the dispensation needs to be recorded in the minutes and will, therefore, have to be disclosed at an appropriate time to the meeting.

Note: Following the adoption of the new Code of Conduct, Members are reminded that they should declare the existence and nature of their personal interests at the commencement of the relevant item (or as soon as the interest becomes apparent). If that interest is a Disclosable Pecuniary or a Deemed Disclosable Pecuniary Interest, the Member must withdraw from the room.

Where a Member has a Disclosable Pecuniary Interest but has received a dispensation from Audit & Standards Committee, that Member may vote and/or speak on the matter (as the case may be) and must disclose the existence of the dispensation and any restrictions placed on it at the time the interest is declared.

Where a Member has a Deemed Disclosable Interest as defined in the Code of Conduct, the Member may address the meeting as a member of the public as set out in the Code.

Note: Council Procedure Rules require Members with Disclosable Pecuniary Interests to withdraw from the meeting unless a dispensation allows them to remain to vote and/or speak on the business giving rise to the interest.

Where a Member has a Deemed Disclosable Interest, the Council's Code of Conduct permits public speaking on the item, after which the Member is required by Council Procedure Rules to withdraw from the meeting.

5. PUBLIC CONSULTATION - Members of the Public will be given the opportunity to speak on specific agenda items if notice has been received.

Members of the public will be given three minutes to speak on a particular item and this is strictly timed. The chair will inform all public speakers that: their comments must be limited to addressing issues raised in the agenda item under consideration: and that any departure from the item will not be tolerated.

The chair may interrupt the speaker if they start discussing other matters which are not related to the item, or the speaker uses threatening or inappropriate language towards Councillors or officers and if after a warning issued by the chair, the speaker persists, they will be asked to stop speaking by the chair. The chair will advise the speaker that, having ignored the warning, the speaker's opportunity to speak to the current or other items on the agenda may not be allowed. In this eventuality, the chair has discretion to exclude the speaker from speaking further on the item under consideration or other items of the agenda.

6. QUESTIONS TO CABINET – In accordance with Overview & Scrutiny Procedure Rule 4.E.8 c) 20 minutes shall be set aside for questions to a member of the Cabinet from the Panel in relation to matters in respect of which the Panel has powers or duties.
7. INTEGRATED PERFORMANCE REPORT – THIRD AND FOURTH QUARTERS 2024/25 – a summary report of the Risk Management and Performance Officer, attached (**Page 13**). The full Integrated Performance Report is available on the website only via a link in the report.
8. UPDATE ON REGENERATION PROJECTS – a report of the Strategic Director – Place and Economy, attached (**Page 21**).
9. CORPORATE PLAN AND DELIVERY PLAN 2025-2029 – an item for information. The main themes and strategic aims are provided in every Overview and Scrutiny Panel agenda (**Page 5**) and the delivery plan for this panel is attached (**Page 25**)

10. FORWARD PLAN – attached for information **(Page 26)**.
11. WORK PROGRAMME 2025/26 – for approval, attached **(Page 35)**.
12. ANY OTHER ITEMS which in the opinion of the Chair of the meeting should be considered as a matter of urgency because of special circumstances (which must be specified).
13. EXCLUSION OF THE PUBLIC AND PRESS

RECOMMENDED that under section 100A(4) of the Local Government Act 1972, the public and press be excluded from the meeting during consideration of the following item, it being likely that there would be disclosure of exempt information of the description specified in paragraphs 3 of Part I of Schedule 12A to the Act.

PART II – EXEMPT ITEMS

14. PERFORMANCE REPORT (GRAYSON PLACE LIMITED) – a report of the Non-Executive Director of Grayson Place Limited Board.

THIS PAGE IS FOR INFORMATION ONLY

Nuneaton and Bedworth Borough Council
Corporate Plan
Building Communities 2025 – 2029
United in Achievement.

Theme 1: Place and Prosperity

Strategic Aims:

1. Regenerate Nuneaton Town Centre; completing the Transforming Nuneaton Programme.
2. Establish an increased number of residential properties within the Town Centres
3. Help local businesses thrive, support new business incubation and reduce the number of vacant units.
4. Continue to promote and enable events across the Borough.
5. Continue to develop and help our markets to thrive.
6. Work with the business community to strengthen business in the whole Borough
7. Deliver a regeneration plan for Bedworth Town Centre.
8. Promote, and support our Town Centre economies.

Theme 2: Housing, Health and Communities

Strategic Aims:

1. Deliver the construction and opening of the Bedworth Physical Activity Hub (BPAH).
2. Focus on awareness and promotion of support services for mental health and wellbeing.
3. Facilitate warm, safe, sustainable and affordable housing.
4. Work with public health colleagues and partners to address community inequalities.
5. Promote active travel across the Borough.
6. Extend the housing home building programme to provide more Council homes.
7. Work with partners to prioritise community safety and empowerment.

Theme 3: Green Spaces and Environment

Strategic Aims:

1. Review the grounds maintenance contract for the Borough.
2. Celebrate the heritage within our green spaces, including museums, George Eliot and local industry.
3. Decarbonise our housing stock and promote the decarbonisation of homes in the private sector.
4. Support our residents to recycle more of their household waste.
5. Promote and develop play area facilities in line with the Parks and Green Space Strategy.
6. Reduce the carbon footprint of the Pingles Leisure Centre by 2026.
7. Establish a Climate Change Strategy and Delivery Plan by 2026.
8. Work with partners to improve air quality across the Borough.
9. Explore opportunities to promote, protect and enhance biodiversity in the borough.

Theme 4: Your Council

Strategic Aims:

1. Conduct a Local Government Association Peer Review by 2026.
2. Increase the level of resident engagement and consultation.
3. Deliver a refreshed Council change plan to modernise services.
4. Focus on civic pride, celebrating rich heritage and diverse communities.
5. Deliver continued forward financial planning to safeguard the finances of the Council.
6. Set ambitious and challenging budgets, to ensure taxpayers money is respected, and high-quality services are delivered.
7. Deliver a modern organisation with agile and effective structure that meet the needs of residents.
Strive for transparency and accountability in all that we do. Increase p

NUNEATON AND BEDWORTH BOROUGH COUNCIL

**BUSINESS, REGENERATION AND PLANNING
OVERVIEW & SCRUTINY PANEL**

6th February 2025

A meeting of the Business, Regeneration and Planning Overview & Scrutiny Panel was held on Thursday, 6th February 2025 in the Council Chamber, Town Hall Nuneaton.

Present

Councillor P. Hickling (Chair)

Councillors: D. Brown, S. Dhillon, M. Etienne, B. Saru, C. Smith, R. Smith, M. Bird (substitute for J. Clarke) and B. Hancox (substitute for A. Bull).

Apologies: Councillors A. Bull and J. Clarke (Vice-Chair).

PART I – PUBLIC BUSINESS

BRP 16 Minutes

RESOLVED that the minutes of the Business, Regeneration and Planning Overview and Scrutiny Panel meeting held on 17th October 2024 be approved and duly signed by the Chairman.

BRP 17 Declarations of Interest

As Councillors M. Bird and B. Hancox were substitute Councillors for this meeting, their Declarations of Interest were not detailed in the Schedule attached to the agenda, but are available on the Council website.

Councillor B. Hancox also declared that in relation to agenda item BRP 19, he is a Governor of the Nicholas Chamberlain Trust, and his grandson plays rugby for the local Junior Rugby Team.

RESOLVED that the Declarations of Interest are as set out in the Schedule attached to these minutes, with the addition of the Declarations of Interest for Councillors M. Bird and B. Hancox.

BRP 18 Questions to Cabinet

The Portfolio Holder for Business and Regeneration (Councillor N. King) and the Portfolio Holder for Planning and Enforcement (Councillor R. Roze) were in attendance at the meeting. There were no questions asked.

BRP 19 S106 Monies Received and Spent

A report of the Assistant Director – Planning gave the Panel an opportunity to scrutinise the effectiveness of the Council's use of monies included in planning application S106 contributions (including the effectiveness, monitoring arrangements and spending of S106 monies).

The Panel discussed and asked questions on the following:

- When monies are received for new estates (not as yet received for the Arbury application as too early in the process).

- Bus service contributions (go to County Council) – contributions can include extending services, new bus stops, frequency of service etc.
- S106 monies are monitored to ensure money is spent in a timely manner and not reclaimed by developers.
- S106 monies from developments on the periphery of the Borough will go the Council where the development is, NBBC cannot request a proportion, but Highways and other agencies can benefit.
- Monies coming in are larger than money spent – as invoices are triggered at certain points of a development and NBBC have five years to spend money.
- Officers agreed to look into providing back data and a timeline of monies coming in and out (including any money expired and sent back to developer).
- There are now more staff being trained in S106 Monitoring at NBBC.
- Members were advised to email any specific questions to Officers for responses.

RESOLVED that the contents of the report be considered and noted.

BRP 20 Integrated Performance Report – Second Quarter 2024-25

A report of the Risk Management and Performance Officer provided Panel Members with appropriate performance measures, budget information and risk data for service areas within the scope of the Panel. The report has been adapted to reduce the volume of data (as previously reported under the former scrutiny panel arrangements), whilst still providing the Panel with sufficient information to monitor results to address issues arising.

The Panel discussed and asked questions on the following:

- Processing new benefits claims – there has been a high turnover of staff and training is taking place to cover training needs alongside trying to reduce backlogs. It was agreed that this need to be monitored.
- Business Rates Collection – virtually back on track now which Members were pleased to hear.

RESOLVED that the contents of the report be considered and noted.

BRP 21 Town Centre Updates

A report of the Assistant Director – Economy and Regeneration provided the Panel with an update on the performance within the town centres, looking at footfall figures, market stalls hired and car parking revenue.

The Panel discussed and asked questions on the following:

- Footfall – reduction causes include the closure of certain retail shops, different ways of shopping (online/out of town), national trends, lack of food and beverage options, lack of residential properties in the town centres and car parking options.

- Hilton Hotel – ensuring they are competitive and have a growing business and impact on Nuneaton.
- Questions around the usage of the hotel, including the reason people stay and where they are going, if there is an increase in people using the town centre and occupancy rates
- Despite drop in footfall, car parking figures are resilient which shows people are still coming into town – possibly for leisure and work.
- Looking to increase offerings for families and repurposing the town centres. This was identified early and so regeneration is being planned accordingly.
- New car parking data will help identify how and when people use the towns.
- Need to monitor if people walk into town and use public transport, and how to encourage this.
- Markets can impact footfall, perhaps consideration should be given to a dedicated Town Centre/Market Manager.
- Markets – reduction over winter and national decline in the use of markets. Suggestions to improve the markets included street food offerings, using empty properties in colder months, matching expectations of what people now want to buy from markets – buying habits have changed.
- Publicity – more positive stories in the press.

RESOLVED that

- a) the contents of the report be considered and noted; and
- b) a report on the Hilton Hotel (including occupancy rates) be brought to a future meeting.

BRP 22 Business Improvement District (BID) Update

A report of the Assistant Director – Economy and Regeneration provided the Panel with an update on the Nuneaton Business Improvement District (BID).

The Panel discussed and asked questions on the following:

- There is a Board who hold regular meetings, and a new BID Manager is starting within the next few weeks.
- The Assistant Director – Economy and Regeneration and other Officers attend the meetings.
- Monitor – will the BID in Nuneaton take footfall from Bedworth. To look at a Bedworth BID if possible.
- BID levy – all those in the area that benefit contribute a percentage (except smaller companies).

RESOLVED that the contents of the report be considered and noted.

BRP 23 Council Owned Commercial Properties

The Assistant Director – Economy and Regeneration, presented a report which provided the Panel with an update on the Councils commercial property lettings.

The Panel discussed and asked questions on the following:

- Properties being clarified whether for leasing or selling.

RESOLVED that the contents of the report be considered and noted.

BRP 24 **Public Question and Response Discussed at Council on 11th December 2024**

Members had been given the opportunity to review the question and response discussed at Council on 11th December 2024 relating to the decisions by the Integrated Care Board.

RESOLVED that a briefing note on the situation be requested from the Integrated Care Board and shared with Panel Members.

BRP 25 **Forward Plan**

The Forward Plan showing the key decisions that will be made in the four months commencing 1st February 2025, was provided to the Panel for information.

RESOLVED that the Forward Plan be noted.

BRP 26 **Work Programme 2024-2025**

The Panel were presented with the Work Programme for the municipal year 2024-2025.

RESOLVED that

- a) the 2024-2025 work programme be noted; and
- b) a report on the Hilton Hotel be brought to a future meeting.

Chair

**Business, Regeneration and Planning OSP –
Schedule of Declarations of Interests – 2024/2025**

	Name of Councillor	Disclosable Pecuniary Interest	Other Personal Interest	Dispensation
	General dispensations granted to all members under s.33 of the Localism Act 2011			<p>Granted to all members of the Council in the areas of:</p> <ul style="list-style-type: none"> - Housing matters - Statutory sick pay under Part XI of the Social Security Contributions and Benefits Act 1992 - An allowance, payment given to members - An indemnity given to members - Any ceremonial honour given to members - Setting council tax or a precept under the Local Government Finance Act 1992 - Planning and Licensing matters - Allotments - Local Enterprise Partnership
	D. Brown	Employed by H.M Land Registry	-Regional Coordinator, Ragdoll Rescue Charity. -Trustee of the Exhall Education Foundation Charity	
	A. Bull	Employed by FedEx	The Labour Party (sponsorship) -CWU Trade Union Member Representative of the following Outside Bodies: Age UK (Warwickshire Branch)	
	J. Clarke	- Warwickshire County Councillor	Nuneaton Conservative Association - Treasurer Officer of the Abbey Preceptory Masonic Buildings - Nuneaton	
	S. Dhillon	Employed by UHCW NHS Trust	Member (Rep) at Unison – UHCW Trust Representative on the following Outside Bodies: <ul style="list-style-type: none"> • Warwickshire Adult Social Care and Health Overview and Scrutiny Committee • Camp Hill Urban Village: Pride in Camp Hill Board • Committee of Management of Hartshill and Nuneaton Recreation Ground • George Eliot Hospital NHS Trust – Public/User Board • West Midlands Combined Authority Wellbeing Board 	
	M. Etienne	Employed by Network Rail	- Member of The Conservative Party and Nuneaton	

	Name of Councillor	Disclosable Pecuniary Interest	Other Personal Interest	Dispensation
			Conservative Association - RMT Member	
	P. Hickling	- Employed by Wyggeston and Queen Elizabeth I College (Teacher) - Pearson Education (Snr Examiner)	The Labour Party (sponsorship) - Member of The Labour Party (CLP and Secretary of Nuneaton West) - Member of National Education Union - Committee Member of Nuneaton Historical Association Representative on the following Outside Bodies: - Friendship Project for Children	
	B. Saru	- Director – Saru Embroidery Ltd - Co-founder and Owner – Fish Tale Ale Beer	- Labour Party (sponsorship) - Chair of the British Gurkha Veterans Association Representative on the following Outside Bodies: - Armed Forces Covenant	
	C. Smith	Software Engineer – Prophet PLC	- Member of Labour Party and Unite - Safeguarding – Manor Park RFC Representative on the following Outside Bodies: - Astley Charity	
	R. Smith		- Conservative Party Member - Chair of Trustees - Volunteer Friends, Bulkington; - Trustee of Bulkington Sports and Social Club. - Trustee of Bulkington Volunteers	

NUNEATON AND BEDWORTH BOROUGH COUNCIL

Report to: **Business Regeneration and Planning Scrutiny Panel, 12th June 2025**

From: **Risk Management and Performance Officer**

Subject: **INTEGRATED PERFORMANCE REPORT SUMMARY - THIRD AND FOURTH QUARTERS 2024/25**

1. Summary

1.1 Important Note for Panel Members - Additional information

Should panel members require additional information relating to performance **not fully explained by the comments supplied**, the following process is essential for the effectiveness of the meeting (to ensure that all issues can be addressed at the meeting):

- Having reviewed the report, the panel member should either ask for additional information to be provided ahead of the meeting or, if necessary, request that the relevant officer(s) attend the meeting. In either instance, the panel member should contact the Chair at their earliest opportunity
- The Chair will then advise the Committee clerks to make the necessary arrangements

1.2 Financial Data

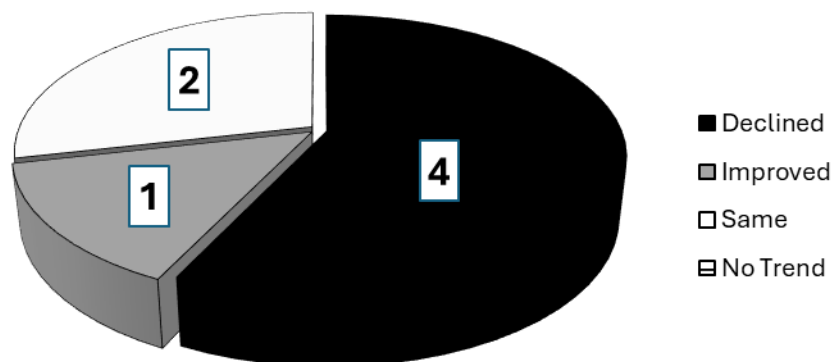
Each OSP should review the Forward Plan and where a decision has been made, members of the OSP should consider calling in an item if they have concerns which need discussing at a future OSP meeting. As per the May 2025 forward plan, the following financial reports are due to be considered by Cabinet in 2025

- General Fund Revenue Outturn (July Cabinet)
- HRA Revenue Outturn (July Cabinet)
- Capital Outturn (July Cabinet)
- Collection fund 2024/25 (July Cabinet)
- General Fund Budget Monitoring Q1 (September Cabinet)
- HRA Budget Monitoring Q1 (September Cabinet)
- Capital Monitoring Q1 (September Cabinet)

1.3 Due to the timings of panel meetings, **this report includes data for both the third and fourth quarters 2024/25. A summary of the third quarter and fourth quarter with a link to the full report follow:**

2. Business Regeneration and Planning OSP Third Quarter 2024/25 Summary Charts

Performance Measures Summary



Freedom of Information (FOI) / Environmental Information Regulations (EIR) Requests and Complaints Summaries – End of third Quarter

	Number Received 2024/25 (2023/24)	Completed 2024/25 (2023/24)	Late 2024/25 (2023/24)	Outstanding 2024/25 (2023/24)
FOI / EIR Requests - 20-day target	575 (525)	575 (525)	105 (102)	0 (0)
Complaints -10-day target	1,074 (1,270)	1,074 (1,267)	115 (142)	0 (3)

Strategic Risk Register Summary

See fourth quarter 2024/25

Member Enquiry Forms (MEFs) Summary End of Third Quarter

Number Received	
2023/24	2024/25
111	286

Subject trends identified in the current quarter:

FOI / EIR – No trends identified.

Complaints - No trends identified.

MEFs – 171 for Housing and 38 for Leisure and Culture (73%).

2.1 Appendix A - Performance Measures Third Quarter

Four declined trend measures:

- **Nuneaton market stalls hire** (4,879 in 2023/24, 4,643 in 2024/25).
The profiled target at the end of the third quarter is 4,900. The target for the end of the financial year is 6,500. There were several markets cancelled during this period and a drop in footfall linked to the loss of “key attractors”.
- **Bedworth market stalls hire** (3,284 in 2023/24, 2,419 in 2024/25).
The profiled target at the end of the third quarter is 3,275. The target for the end of the financial year is 4,500. Trader numbers continue to decline. There were also several markets cancelled during this period and a drop in footfall linked to, notably, the loss of the “Boots” store.
- **Nuneaton town centre footfall** (2,468,651 in 2023/24, 1,592,490 in 2024/25).
The profiled target at the end of the third quarter for Nuneaton is 2,469,000. The target for the end of the financial year is 3,017,000.
The decline in numbers is attributed to: low consumer confidence (household financial pressures), reduction in retail “key attractors” and continued increase in on-line shopping.
- **Average time to process planning applications (Days)** (108.42 days in 2023/24, 115.15 days in 2024/25).
Going forward, the intention is that the team will look to determine as many applications as possible within the nationally defined targets and this will be aided by new software now being introduced in 2025/26.

Positive aspect:

- **Car park ticket income** (£824,791 in 2023/24, £879,570 days in 2024/25).

2.2 Appendix B – Strategic Risk Register

As this is a “live” document, details are provided in the fourth quarter summary (see section 3)

2.3 Appendix C – Executive Summary of the Strategic Performance Report to Management Team Third Quarter

Of the 15 measures: Eight are “green”, one is “amber” and six are “red”:

“Amber” measure:

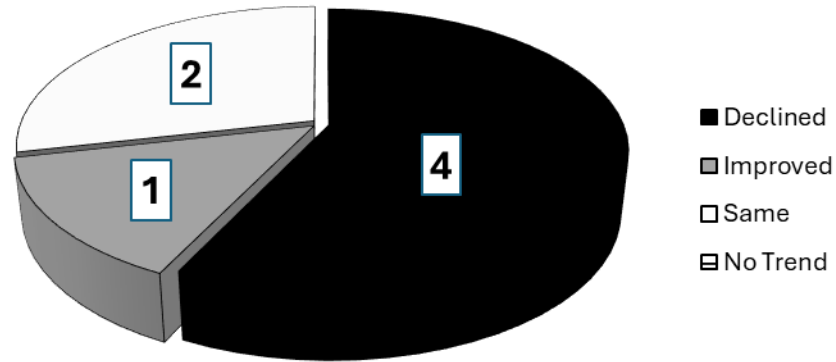
- **Health and Safety monitoring** is 77% against the 80% target (80% last quarter)

Six “Red” measures:

- **Processing of new benefits claims** is 34.64 days (35.24 days last month) against the 22 days good performance benchmark and compared to 21.11 days in December 2023. Improvement month-on-month since September following the issues with a number of experienced leavers / training requirements for new officers in the first half of 2024/25. This is expected to continue in the final quarter of 2024/25
- **Working days lost to short term sickness absence** is 3.32 days per full time equivalent (FTE) against the profiled target of 2.61 days/FTE at the end of December (3.42 days/FTE at the end of December 2023)
- **Working days lost to long term sickness absence** is 5.49 days per full time equivalent (FTE) against the profiled target of 3.95 days/FTE at the end of December (5.27 days/FTE at the end of December 2023)
- **Short term return to work interview compliance** rolling average is 56.15% within 3 days (53.91% last month). The average time to complete all interviews is 1.92 days (1.60 days last month)
- **Agency staff spend** £822,094 as at the end of December compared to £577,435 at the end of December 2023. This is netted against an estimated £1.74m salary underspend, creating a NET underspend of £912k across the general fund and HRA budgets
- **Building a Better Borough (BaBB) monitoring** is 66% against the 80% target at the end of the third quarter (70% last quarter)

3. Business Regeneration and Planning OSP Fourth Quarter 2024/25 Summary Charts

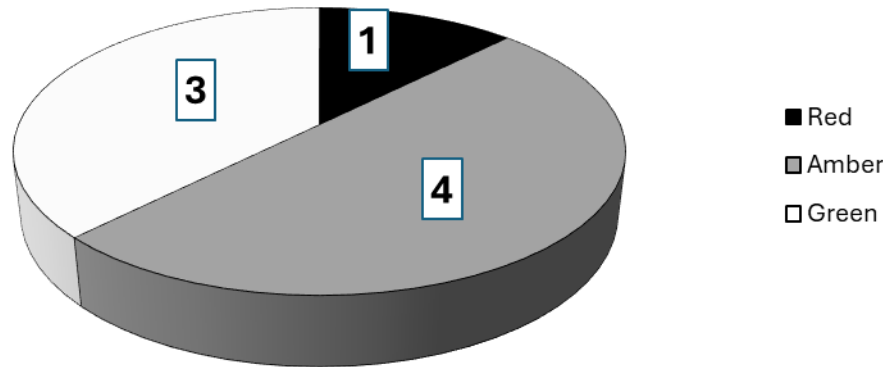
Performance Measures Summary



Freedom of Information (FOI) / Environmental Information Regulations (EIR) Requests and Complaints Summaries – End of Fourth Quarter

	Number Received 2024/25 (2023/24)	Completed 2024/25 (2023/24)	Late 2024/25 (2023/24)	Outstanding 2024/25 (2023/24)
FOI / EIR Requests - 20-day target	775 (744)	775 (739)	150 (150)	0 (5)
Complaints -10-day target	1,516 (1,584)	1,516 (1,581)	155 (173)	0 (3)

Strategic Risk Register Summary



Member Enquiry Forms (MEFs) Summary Fourth Quarter

Number Received	
2023/24	2024/25
109	187

Subject trends identified in current quarter:

FOI / EIR – No trend(s) identified.

Complaints - No trend(s) identified.

MEFs – 59 for Housing and 39 for Leisure and Culture (52%).

3.1 Appendix A - Performance Measures Fourth Quarter

Five declined trend measures:

- **Nuneaton market stalls hire** (6,302 in 2023/24, 5,862 in 2024/25).
The target for the end of the financial year is 6,500. January – March are typically lower footfall post-Christmas period. In addition, weather factors / cancellations have impacted on trader numbers.
- **Bedworth market stalls hire** (4,246 in 2023/24, 2,959 in 2024/25).
The target for the end of the financial year is 4,500. Trader numbers have significantly declined in 2024/25 (see table below) and we are now looking at incentives to attract traders.

Breakdown of Bedworth Market Stalls Hire 2024/25

	Lock-ups incl. cabins	Stalls inside	Stalls outside	Street Trade	Total
1 st quarter	346	227	229	66	868
2 nd quarter	320	215	212	59	806
3 rd quarter	309	135	255	46	745
4 th quarter	236	50	197	57	540
Grand total					2,959

- **Nuneaton town centre footfall** (3,003,933 in 2023/24, 2,091,197 in 2024/25).
The target for the end of the financial year is 3,017,000.
The fourth quarter is typically a difficult period for retailers. The loss of a number of well-known retailers has compounded this issue. As mentioned in the third quarter report, decline in numbers is also attributed to low consumer confidence (household financial pressures) and a continued increase in on-line shopping.
- **Car park ticket income** (£1,203,572 2023/24, £1,157,415 in 2024/25).
No target. The decline in income is attributed to changes being seen generally in town centres linked to people continuing to work from home, the loss of key retail attractors and household financial pressures.
- **Average time to process planning applications (Days)** (105.66 days in 2023/24, 113.86 days in 2024/25).
Going forward, the intention is that the team will look to determine as many applications as possible within the nationally defined targets and this will be aided by new software now being introduced in 2025/26.

Positive aspect:

- **Bedworth town centre footfall** 631,137 2023/24, 674,781 in 2024/25).
The target for the end of the financial year is 633,000.

3.2 Appendix B – Strategic Risk Register Fourth Quarter

There are eight strategic risks within the remit of the panel. One is “net” red, four are “net amber” and three are “net green”.

“Net Red” Risk

R4 - Failure to maintain the economic vibrancy of the borough / town centres

“Net Amber” Risks

R9 - Failure to effectively manage Health, Safety & welfare arrangements to limit the potential for accidents and financial penalties

R11 - Nuneaton and Bedworth Community Enterprises Ltd. (NABCEL) gives rise to unplanned liabilities

R25 - Noncompliance with regulations relating to Freedom of Information, Environmental Information and General Data Protection resulting in penalties applied by the Information Commissioner’s Office

R33 - Grayson Place Ltd. gives rise to unplanned liabilities

3.3 Appendix C – Executive Summary of the Strategic Performance Report to Management Team Fourth Quarter

Of the 15 measures: Eight are “green” and seven are “red”.

Seven “Red” measures:

- **Processing of new benefits claims** is 33.67 days (34.35 days last month) against the 22 days good performance benchmark and compared to 21.43 days in March 2024. Improvement month-on-month since September continues but again, not at the anticipated rate at the end of the final quarter 2024/25
- **Working days lost to short term sickness absence** is 4.41 days per full time equivalent (FTE) against the profiled target of 3.50 days/FTE at the end of March (4.84 days/FTE at the end of March 2024)
- **Working days lost to long term sickness absence** is 6.88 days per full time equivalent (FTE) against the profiled target of 5.25 days/FTE at the end of March (6.94 days/FTE at the end of March 2024)
- **Short term return to work interview compliance** rolling average is 55.70% within 3 days (57.09%% last month). The average time to complete all interviews is 1.69 days (1.79 days last month)
- **Agency staff spend** is £1,084,441 as at the end of March compared to £779,066 at the end of March 2024. This is netted against an estimated £2.24m salary underspend, creating a NET underspend of £1.15m across the general fund and HRA budgets.

- **Building a Better Borough (BaBB) monitoring** is 66% against the 80% target at the end of the fourth quarter 2024/25 (also 66% last quarter)
- **Health and Safety monitoring** is 72% against the 80% target at the end of the fourth quarter 2024/25 (77% last quarter). Targets have not been met for Legionella linked to the new contract starting in March 2025, risk assessment reviews and recycling monitoring inspections

4. Please click the following link to access the full report:

[Link: Full Integrated Performance Report](#)

5. **Recommendation**

The panel is asked to scrutinise the performance information contained in this report and make any recommendations to the relevant Cabinet portfolio holder and/or Cabinet.

The panel may decide to establish an OSP Review Working Party, proposed, voted and agreed at an OSP itself, to review a specific item/activity. This would be made up of members from the OSP and the OSP would be required to set a clear scope and remit for the review.

STEVE GORE

AGENDA ITEM NO. 8

NUNEATON AND BEDWORTH BOROUGH COUNCIL

Report to: Business, Regeneration and Planning OSP – 12 June 2025

From: Strategic Director – Place and Economy

Subject: Update on regeneration projects

Portfolio: Councillor Nicky King

Corporate Plan – Theme:

- 1 – Place and Prosperity (P&P)
- 2 – Housing, Health and Communities (HHC)
- 3 – Green Spaces and Environment (GSE)

Corporate Plan – Aim:

- P&P – aim 1 Regenerate Nuneaton Town Centre, Completing the Transforming Nuneaton programme.
- HHC – aim 1 Deliver the construction and opening of Bedworth Physical Activity Hub (BPAH) 2026
- GSE – aim 2 Celebrate our heritage within our green spaces, including museums, George Eliot and local history

1. Purpose of Report

- 1.1 To provide BRP OSP with an update on the progress of regeneration projects taking place within the Borough.

2. Recommendations

- 2.1 The content of the report be noted.

3. Regeneration Project Updates

- 3.1 Bridge to Living:

Project summary – demolition of dated retail units along Bridge Street and Church Street to create a walkway connecting Riversley Park to the town centre.

Progress - Utility disconnections are continuing. All units are now empty, and all tenants have been relocated. Progressing with procurement exercise for demolition and submit planning application.

Continuing to explore redevelopment options for the site once demolition has been carried out.

3.2 Bedworth Physical Activity Hub:

Project summary – new state of the art physical activity hub, including all weather outdoor football pitch, learn to ride and skate park facility, associated active design and landscaping elements.

Progress - Main ground works completed for the new leisure building, steel works now complete and flooring/roofing works are underway.

All weather pitch ground works completed, currently being used as a contractor compound and then used for a temporary car park at phase 2.

New Toucan crossing completed, required to break through to the Miners' Welfare Park

New footpath completed.

3.3 E-Mobility Hub:

Project summary – installation of 20 x 15kw electric vehicle charging points at Grayson Place (phase 2).

Progress - Procurement options and partners being considered.

3.4 Grayson Place:

Project summary – Phase 1 – newly built Hampton by Hilton Hotel; Phase 2 development of NW&SL College campus (DS&IC), food hall, leisure box and surface level car park.

Progress - Phase 1 – hotel development complete and operational (10/09/2024)

Phase 2 – Contract signed December 2024, construction commenced September 2024, anticipated completion date October 2026.

Digital Skills and Innovation Centre – Demolition and strip-out / remodelling complete. Internal walls install, electrical drops ongoing. Brickwork commenced.

Leisure Box – Completed, snagging to be undertaken.

Food Hall – Louvres and doors in manufacture. Power cables into area progressing.

External Realm – Temporary car park developed and opened to provide site parking area. Started on south side of car park ducts and drainage.

3.5 George Eliot Visitors Centre

Project summary – Re-purpose an existing outbuilding at Griff House into a George Eliot visitors centre, to include an exhibition and sales area. First floor will include a meeting and learning space along with Fellowship archive. The centre will contain temporary and permanent exhibitions relating to George Eliot.

Planning application approved on 11 February 2025, subsequently sent to Secretary of State, who approved May 2025. Work is now commencing on the tender process.

3.6 Riversley Revival

Project summary – Redevelopment/improvement of the George Eliot Memorial Garden, the underpass and river walkway and a new foot/cycle path bridge across the river to improve the attractiveness of the park and encourage more active travel usage/visitors.

Consultant appointed, proceeding to next stage (RIBA 3 and beyond) of design and development.

3.7 The Saints Project

Project summary – Purchase of the building and restoration of the first floor former ballroom into a space to be used for dance, drama, music, art and digital media.

Works commenced in September 2024 and completed on time, with the grand opening taking place on 7 April 2025.

Lease close to completion.



Saints - before



Saints - after

Theme
Place and Prosperity

Reference	Aims
PP1	Enabling Local Jobs
PP2	Supporting Businesses
PP3	Regeneration of our Town Centres

Number of businesses supported

Mar-27

Reference	Objectives	Reference	Specific Actions	Measurement	Timelines	Portfolio	Lead Officer
PP1 PP3	Regenerate Nuneaton Town Centre; Completing the Transforming Nuneaton Programme	PP1.1	Progress the delivery of Phase 2 of Abbey Street, including college, cinema and food court	Project delivered on budget	Summer 2025	Business and Regeneration	AD: Economy & Regeneration
		PP3.1	Support Warwickshire County Council with the preparations for the delivery of the Vicarage Street scheme	Project completed	Mar-27	Business and Regeneration	AD: Economy & Regeneration
		PP1.2	Support Warwickshire County Council with the preparations for the delivery of the Vicarage Street scheme	Project delivered on budget	Mar-26	Business and Regeneration	AD: Economy & Regeneration
		PP1.3	Undertake demolition and land preparation of Bridge to Living site	Option assessment completed	Dec-25	Business and Regeneration	AD: Economy & Regeneration
pp3	Establish an increased number of residential properties within the Town Centres	PP3.4	Undertake options assessment for future use of Bridge to Living site	Project completed	Mar-27	Business and Regeneration	AD: Economy & Regeneration
		PP3.5	Support Warwickshire County Council with the preparations for the delivery of the Vicarage Street scheme	Feasibility study complete	Dec-25	Business and Regeneration	AD: Economy & Regeneration
PP2	Help local businesses thrive, support new business incubation and reduce the number of vacant units	PP3.6	Undertake feasibility study for residential options on the Bridge to Living site				
		PP2.1	Implement new practices and procedures required under the Procurement Act 2025. More opportunities for businesses due to easier access to opportunities, higher degree of transparency and efficiency built into the process.	Action Plan fulfilled	Jul-25	Resources and Customer Services	AD: Democracy & Governance
		PP2.2	Work with Warwickshire County Council to develop a Business Support Strategy	Number of businesses supported	Dec-25	Business and Regeneration	AD: Economy & Regeneration
		PP2.3	Utilise the refurbishment of Bedworth Market to provide improved location and accommodation for start up businesses and business growth	Increase in traders	Dec-25	Business and Regeneration	AD: Economy & Regeneration
PP2	Continue to promote and enable events across the borough	PP2.4	Commission the Growth Hub to provide One to One support for SME business growth and business planning	Number of businesses supported	Dec-25	Business and Regeneration	AD: Economy & Regeneration
		PP2.5	Develop events strategy, to include partnerships opportunities with external event organisers	Report to OSP and Cabinet	Sep-25	Business and Regeneration	AD: Economy & Regeneration
PP2 PP3	Continue to develop and help our markets to thrive	PP2.6	Increase use of refurbished Bedworth markets as key event venue	Number of events booked	Mar-26	Business and Regeneration	AD: Economy & Regeneration
		PP2.7	Implement new market operations model to reduce costs for both NBBC and traders	12 month cost saving on previous year	Apr-25	Business and Regeneration	AD: Economy & Regeneration
		PP2.8	Develop marketing plan to promote our markets	Marketing plan developed	Sep-25	Business and Regeneration	AD: Economy & Regeneration
		PP2.9	Complete refurbishment of Bedworth market	Market fully refurbished	Dec-25	Business and Regeneration	AD: Economy & Regeneration
PP2	Work with the business community to strengthen business in the whole borough	PP3.7	Support the development and delivery of Nuneaton BID	Meetings attended	Ongoing	Business and Regeneration	AD: Economy & Regeneration
		PP2.10	Develop Borough wide marketing plan	Plan developed	Dec-26	Business and Regeneration	AD: Economy & Regeneration
PP2 PP3	Deliver a regeneration plan for Bedworth town centre	PP2.11					
		PP2.9	Complete refurbishment of Bedworth market	Increase in traders	Dec-25	Business and Regeneration	AD: Economy & Regeneration
PP2 PP3	Promote, and support our town centre economies	PP3.7	Look for opportunities to connect Bedworth town Centre and Green spaces and new Activity Hub	Funding attracted.	Mar-26	Business and Regeneration	AD: Economy & Regeneration
		PP3.8					
PP2 PP3		PP2.12	Develop Marketing Strategy to promote our Town centres and attract inward investment	Report to OSP and Cabinet	Dec 2026	Business and Regeneration	AD: Economy & Regeneration
		PP3.9					

Nuneaton and Bedworth Borough Council

FORWARD PLAN SHOWING THE KEY DECISIONS THAT WILL BE MADE IN THE 4 MONTHS BEGINNING 1ST JULY 2025 AND EXEMPT INFORMATION DECISIONS THAT ARE TO BE MADE DURING JULY, 2025.

The table below shows the likely date the listed key decisions will be made and by whom and also lists the subject of decisions to be made under Exempt Information rules. Please contact the officer mentioned in the seventh column if you wish to know:-

- ◆ the groups or organisations whom the decision maker will consult before making the decision;
- ◆ how such consultation will be undertaken;
- ◆ what documents the decision maker will consider in making that decision; or
- ◆ how, and by when, you can make any representations about the proposed decision.

Items highlighted in **yellow** are new or amended items for this publication.

Date entered:	Item - Description	Committee	In Private Session	Reason for Item being Considered in Private Session	Date	Report Author	Person Responsible	Cabinet Portfolio	OSP
31/03/25	BPAH / Leisure Procurement update	Cabinet	No		June 2025	Katie Memetovi c-Bye ☎02476 376147	Kevin Hollis ☎02476376143	Leisure & Health	Env & Leisure
30/04/25	Housing Ombudsman Housing Annual Complaints report and self assessment	Cabinet	No		June 2025	Nicola Botterill ☎02476 376523	Dawn Dawson ☎02476376408	Housing	Housing & Communities

30/04/25	2024/25 Tenant Satisfaction Measures	Cabinet	No		June 2025	Nicola Botterill ☎02476 376523	Dawn Dawson ☎02476376408	Housing	Housing & Communities
31/03/25	Local Government Reform	Cabinet/Council	No		June/July 2025	Tom Shardlow ☎02476 376004	Tom Shardlow ☎02476 376004	Resources & Central Services	Health & Corporate Resources
31/01/25	Recycling Contract	Cabinet	No		June 2025	Alistair Blunkett ☎02476 376143	Kevin Hollis ☎02476376143	Communities & Public Services	Env & Leisure
31/03/25	Pingles Decarbonisation Update	Cabinet	No		June 2025	Katie Memetovic-Bye ☎02476 376147	Kevin Hollis ☎02476376143	Leisure & Health	Env & Leisure
28/06/24	Grounds Maintenance Procurement	Cabinet	No		July 2025	Katie Memetovic-Bye ☎02476 376147	Kevin Hollis ☎02476376143	Leisure & Health	Env & Leisure
31/03/23	Parks & Green Spaces Strategy	Cabinet	No		July 2025	David Truslove ☎02476 376569	Kevin Hollis ☎02476 376143	Leisure & Health	Env & Leisure

28/02/25	Fees and Charges Policy	Cabinet	No		July 2025	Liam Brown ☎02476 376275	Victoria Summerfield ☎02476 376002	Resources & Central Services	Health & Corp Resources
31/07/24	General Fund Revenue Outturn 2024/25	Cabinet	No		July 2025	Victoria Summerfield ☎02476 376002	Victoria Summerfield ☎02476 376002	Resources & Central Services	Health & Corp Resources
31/07/24	HRA Revenue Outturn 2024/25	Cabinet	No		July 2025	Victoria Summerfield ☎02476 376002	Victoria Summerfield ☎02476 376002	Resources & Central Services	Health & Corp Resources
31/07/24	Capital Outturn 2024/25	Cabinet	No		July 2025	Victoria Summerfield ☎02476 376002	Victoria Summerfield ☎02476 376002	Resources & Central Services	Health & Corp Resources
31/07/24	Collection Fund 2024/25	Cabinet	No		July 2025	Victoria Summerfield ☎02476 376002	Victoria Summerfield ☎02476 376002	Resources & Central Services	Health & Corp Resources
31/07/24	Treasury Annual Report 2024/25	Council	No		July 2025	Victoria Summerfield ☎02476 376002	Victoria Summerfield ☎02476 376002	Resources & Central Services	Health & Corp Resources

31/05/23	Capital Strategy and Asset Management Plan	Cabinet	No		September 2025	Jonathan White/ ☎02476 376549 Liam Brown ☎02476 376275	Maria Bailey ☎02476 376144 Victoria Summerfield ☎02476 376002	Business & Regeneration / Resources & Central Services	Business, Regen & Planning/ Health & Corp Resources
23/09/24	General Fund Budget Monitoring Q1	Cabinet	No		September 2025	Liam Brown ☎02476 376275	Victoria Summerfield ☎02476 376002	Resources & Central Services	Health & Corp Resources
23/09/24	Housing Revenue Account Budget Monitoring Q1	Cabinet	No		September 2025	Liam Brown ☎02476 376275	Victoria Summerfield ☎02476 376002	Resources & Central Services	Health & Corp Resources
23/09/24	Capital Monitoring Q1	Cabinet	No		September 2025	Liam Brown ☎02476 376275	Victoria Summerfield ☎02476 376002	Resources & Central Services	Health & Corp Resources
24/12/24	Borough Plan Review adoption	Cabinet	No		October 2025	Louise Hryniw ☎02476 376310	Maria Bailey ☎02476 376144	Planning and Enforcement	Business, Regen & Planning

31/03/25	Local Development Scheme	Cabinet	No		October 2025	Louise Hryniw ☎02476 376310	Maria Bailey ☎02476 376144	Planning and Enforcement	Business, Regen & Planning
31/03/25	Local Government Reform	Cabinet	No		November 2025	Tom Shardlow ☎02476 376004	Tom Shardlow ☎02476 376004	Business & Regeneration	Business, Regen & Planning
30/11/24	General Fund Budget Monitoring Q2	Cabinet	No		November 2025	Liam Brown ☎02476 376275	Victoria Summerfield ☎02476 376002	Resources & Central Services	Health & Corp Resources
30/11/24	Housing Revenue Account Budget Monitoring Q2	Cabinet	No		November 2025	Liam Brown ☎02476 376275	Victoria Summerfield ☎02476 376002	Resources & Central Services	Health & Corp Resources
30/11/24	Capital Monitoring Q2	Cabinet	No		November 2025	Liam Brown ☎02476 376275	Victoria Summerfield ☎02476 376002	Resources & Central Services	Health & Corp Resources
28/02/25	General Fund Budget 2026/27	Cabinet/Council	No		February 2026	Liam Brown ☎02476 376275	Victoria Summerfield ☎02476 376002	Resources & Central Services	Health & Corp Resources

28/02/25	Housing Revenue Account Budget 2026/27	Cabinet/Council	No		February 2026	Liam Brown ☎02476 376275	Victoria Summerfield ☎02476 376002	Resources & Central Services	Health & Corp Resources
28/02/25	Treasury Strategy 2026/27	Council	No		February 2026	Liam Brown ☎02476 376275	Victoria Summerfield ☎02476 376002	Resources & Central Services	Health & Corp Resources
28/02/25	Capital Budget 2026/27	Cabinet/Council	No		February 2026	Liam Brown ☎02476 376275	Victoria Summerfield ☎02476 376002	Resources & Central Services	Health & Corp Resources
31/03/25	General Fund Budget Monitoring Q3	Cabinet	No		March 2026	Liam Brown ☎02476 376275	Victoria Summerfield ☎02476 376002	Resources & Central Services	Health & Corp Resources
31/03/25	HRA Budget Monitoring Q3	Cabinet	No		March 2026	Liam Brown ☎02476 376275	Victoria Summerfield ☎02476 376002	Resources & Central Services	Health & Corp Resources
31/03/25	Capital Monitoring Q3	Cabinet	No		March 2026	Liam Brown ☎02476 376275	Victoria Summerfield ☎02476 376002	Resources & Central Services	Health & Corp Resources

31/03/25	Pingles Decarbonisation Closure	Cabinet	No		April 2026	Katie Memetovi c-Bye ☎02476 376147	Kevin Hollis ☎02476 376143	Leisure & Health	Env & Leisure
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Cabinet – Exempt Items

Date entered:	Item - Description	Committee	In Private Session	Reason for Item being Considered in Private Session	Date	Report Author	Person Responsible	Cabinet Portfolio	OSP
28/02/25	Regeneration Projects Update	Cabinet	Yes	The report will contain information relating to the financial or business affairs of any particular person (including the Authority holding the information)	June 2025	Jonathan White ☎02476 376549	Maria Bailey ☎02476 376144	Business & Regeneration	Business, Regen & Planning

Individual Cabinet Member Decisions								
Date entered:	Item - Description	Portfolio Holder	In Private Session	Reason for Item being Considered in Private Session	Date	Report Author	Person Responsible	OSP
Individual Cabinet Member Decisions – Exempt Items								
	None							

Officer Decisions									
Date entered:	Item - Description	Directorate	In Private Session	Reason for Item being Considered in Private Session	Date	Report Author	Person Responsible	Cabin et Portfo lio	OSP
	None								
Officer Decisions – Exempt Items									

The Cabinet Members are:

Housing (Leader)	-	Councillor C. Watkins
Resources & Central Services (Deputy Leader)	-	Councillor S. Hey
Communities & Public Services	-	Councillor K. Price
Leisure & Health	-	Councillor B. Hughes
Business & Regeneration	-	Councillor N. King
Planning & Enforcement	-	Councillor T. Venson

Observer:		
Leader of the Main Opposition Group	-	Councillor K. Wilson

Dated: 30th May, 2025

Signed: C. Watkins (Leader of the Council)

Business, Regeneration and Planning Overview and Scrutiny Panel – Work Programme 2025/26

Meeting dates: 12th June 2025, 2nd October 2025, 29th January 2026

Date Added	Lead Officer	Title	Description	Scrutiny/ Overview	Proposed Committee Date	Include in 2026/27 Work Programme	On Agenda 2025/26 or Briefing Note
	Steve Gore	Integrated Performance Report	Quarterly Benchmarking Report	Scrutiny	12 th June 2025 2 nd October 2025 29 th January 2026		
February 2025	Maria Bailey	Hampton by Hilton Hotel Update	At the February 2025 OSP it was agreed a report on the Hilton Hotel (including occupancy rates) should come to the next meeting	Scrutiny	12 th June 2025 (date agreed at Feb 25 OSP)		
April 2016 Ongoing	Maria Bailey /Jonathan White	Town Centre Development and Project Update	An update on the current progress being made with the Town Centre Development and projects. Also, any other future proposed redevelopment in Nuneaton and Bedworth	Performance Monitoring	12 th June 2025		
	Louise Hryniw/ Sarah Matile	Monitoring delivery of the Borough Plan	Monitoring delivery of the Borough Plan and consideration of the data around the land supply targets.	Overview	2 nd October 2025		
June 2022	Abu Malek	PSPO review	Update on the effectiveness of the current PSPOs	Overview	2 nd October 2025		
	Maria Bailey	Economic Development Strategy			2 nd October 2025		
June 2022	Louise Hryniw / Claire Hill	S.106 Update	A yearly monitoring report including details of spend of Section 106 monies and biodiversity net gain within and external to the sites.	Overview	29 th January 2026		

October 2022	Jonathan White	Town Centres Update (inc Christmas and Markets)	To provide members with an update on the markets, footfall, parking and Christmas	Update	29 th January 2026		
	Jonathan White	Nuneaton BID (Business Improvement District)	Update for the Panel	Overview	29 th January 2026		
2015/16	Jonathan White	Council Owned Land and Leases	Update on vacant Council owned commercial properties in Nuneaton and Bedworth	Scrutiny	29 th January 2026		