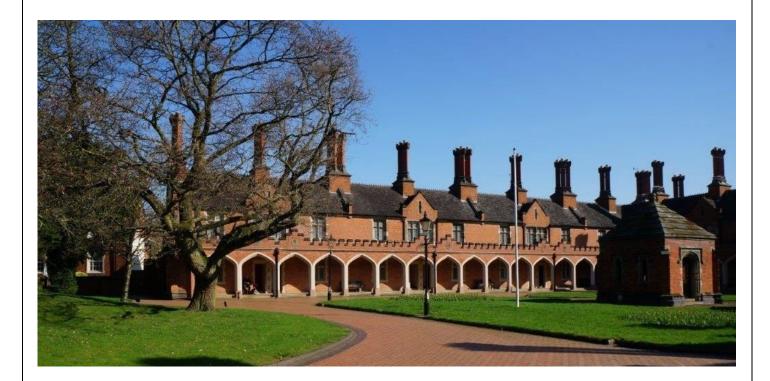


Budget Book 2021/22

General Fund and Housing Revenue Account Capital Programmes



NUNEATON AND BEDWORTH BOROUGH COUNCIL

GENERAL FUND and HOUSING REVENUE ACCOUNT (HRA) 2021/22

REVENUE BUDGET CAPITAL PROGRAMMES FEES & CHARGES

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Foreword

1 Introduction

The Council approved the 2021/22 budget on 15th February 2021. In addition to approving the General Fund and Housing Revenue Account budgets for 2021/22, the Council determined the Council Tax for the Council also approving the Capital Programme for the General Fund and HRA and the Treasury Strategy for the year.

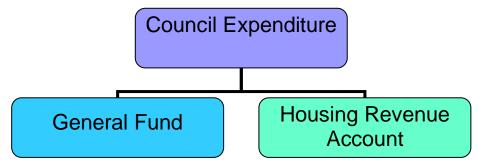
This budget book sets out the background information and details behind the budgets as follows:

- □ Council Tax Setting 2021/22
- Nuneaton and Bedworth Council Tax Requirement 2021/22
- Housing Revenue Account
- General Fund Budgets (Appendices A & B)
- Support Services Summaries (Appendix C)
- □ HRA Budget (Appendix D)
- General Fund and HRA Capital Programmes (Appendices E & F)

Additional information in relation to Coding is provided as follows as a reference point for internal staff:

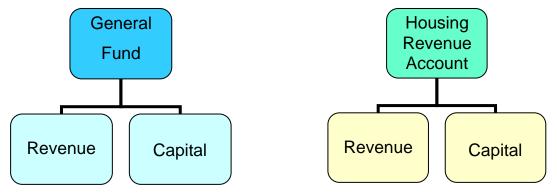
- □ Payroll Coding when employing new starters (Appendix G)
- □ Mentec Codes for use when paying money in over the counter (Appendix H)
- 2. Local Government Finance and Budget setting 2021/22 Background

The Council's spending can be categorised as either:



- The Housing Revenue Account (HRA) is the council acting as a Landlord for the management, maintenance and letting of our own housing stock. The HRA is a separate ring-fenced fund from the General Fund and is primarily funded by rental income.
- □ All other spend and income is classed as General Fund.

These can then be further divided into either revenue or capital:-



- □ Revenue Spending is on day-to-day costs like employees, premises and transport.
- Capital Spending is for buying assets that will be of use to the authority for more than one year, such as vehicles and buildings.

3. General Fund

Local Authority spending is financed through Business rates, Central Government Grants and Council Tax. We also have other sources of income, which relate directly to the provision of a service. These are raised though fees and charges and include charges for the use of car parks, events at the Civic Hall and planning applications for example. We may also receive some specific government grants for providing some services.

A summary of the total core funding for NBBC for 2021/22 compared to 2020/21 is shown below. During 2020/21 the Government provided covid support in the way of NDR relief to businesses, refunded to NBBC through additional Government grant. This has created the effect of a large NDR deficit (£4.96m) brought through into 2021/22, which will matched by the Government grant set aside in reserves from 2020/21. This will occur again to a lower level in 2022/23 as the scheme has been extended into this part of this financial year.

| | 2020/21 £'000 | 2021/22 £'000 |
|---|------------------|------------------|
| Business Rates after Levy Payment and Prior to Surplus / Deficit Adjustment | (14,707,870) | (14,127,270) |
| NNDR Tariff payable to CLG | 9,414,490 | 9,414,490 |
| Collection Fund NDR (Surplus) / Deficit | (120,290) | 4,960,420 |
| Net Retained Business Rates | (5,413,670) | 247,640 |
| New Homes Bonus | (1,621,983) | (851,360) |
| Unconditional Government Grants | | (1,467,805) |
| Collection Fund Council Tax Surplus | (150,820) | 57,000 |
| Total Funding before Council Tax | (7,186,473) | (2,014,525) |

Nuneaton & Bedworth Borough Council 4

The council's budget is significantly influenced by the level of grant received from central Government. This has reduced significantly over recent years and as such the council's net budget has also had to decrease.

The fair funding review recalculating government grants from Central Government to local authorities and provision of the future 3 year financial settlement was expected to come into effect from April 2021. It is not anticipated that the funding will increase but may continue to fall in the future and as such we are becoming more reliant on business rates, council tax and creating additional revenue streams to support the services we provide. As such we the trading arm NABCEL providing lease income and gas installations is being used to support income generation to the general fund.

The fair funding review has been delayed and so a roll over of the existing settlement was used for 2021/22. Though simplifying 2021/22, future uncertainty remains, making medium term planning more difficult.

The difference between what we spend and the income we raise from fees and charges, business rates and central Government grant(s) is known as the **council tax requirement**, and this is what we will need to be raised through council tax to support service provision for the coming year.

Council Tax is a charge on all homes within the Borough. All properties are placed into one of eight bands (A-H) plus a band for disability discount, based on valuation in April 1991.

Prior to 2013/14 business rates were pooled nationally and each local authority received a fixed proportion back as part of their Revenue Support Grant. As part of Business Rates Retention (BRR) changes introduced in April 2013, authorities now keep a proportion of the business rates they collect in their area, but to ensure some equalisation of resources there is a system of tariffs and top-ups in place where an authority's income is compared to their spending need. There is also a safety net in place if an authority's income falls below a certain amount, and a levy of 50% will is payable on any growth above RPI.

The government takes a 'central share' of 50% of all business rates income before baselines are set and this will be used to fund Revenue Support Grant allocations and other government grants. The remaining 50% will be the 'local share' with 40% being retained by the district and 10% being apportioned to the county council in two tier areas, like Warwickshire.

Each authority has been set a Business Rates Baseline and a Spending Needs Baseline in the finance settlement. If the business rates baseline is greater than the needs baseline, the difference will be paid to the government as a tariff, which is the position for NBBC. The Business Rates Baseline will be increased by RPI each year until the next reset due in 2020/21, and the tariff payment will also be up-rated each year by RPI. The actual business rates collected each year will be compared to the baseline to identify if any growth has been achieved or if a safety net payment is due.

Nuneaton and Bedworth are part of the Coventry and Warwickshire business rates pool. This has meant that any tariff payable is made through the pool to central Government, along with the other Warwickshire Districts, the County Council and Coventry City Council. The operation of the Coventry and Warwickshire pool has meant that the tariff payments made by the council are reduced and more business rates income can be kept locally.

Local Council Tax Support - Council tax benefit was abolished in April 2013 and replaced by a Local Council tax support scheme. The scheme now operates as a discount rather than a benefit, and therefore reduces the amount of council tax that we collect. This used to be adjusted within revenue support grant payable but this grant has now been phased out.

The tax base (the amount of properties that pay council tax) for 2021/22 has been set at 38,408.1, after the impact of Local Council Tax Support (LCTS). This represents an small reduction of approximately 0.2% in the number of properties in the Borough from the 2020/21 estimate, due to less houses being built during the pandemic than budgeted and the impact of exemptions and the caseload for council tax support.

The council tax referendum principles limit District Councils to an increase of 3%, or £5, whichever is the highest. At the council meeting on 15th February 2021, it was agreed that the Nuneaton and Bedworth Borough Council element of the council tax should be increased by £5 which equates to 2.09% for 2021/22.

4 Council Tax Setting 2021/22

The overall Council Tax position in Nuneaton and Bedworth is summarised below: -

| Council Tax 2021/22 | Levies | Band D Equivalent | Percentage of Total |
|---|------------|----------------------|------------------------|
| | £ | £.p | % |
| Nuneaton & Bedworth Borough Council | 9,358,518 | 243.66 | 12.00% |
| Warwickshire County Council including Adult Social Care | 58,899,205 | 1,533.51 | 75.54% |
| Warwickshire Police & Crime Commissioner | 9,715,704 | 252.96 | 12.46% |
| Total Requirements | 77,973,427 | 2,030.13 | 100.00% |

The amounts of Council Tax applying to each property band are:

| Band | No of | Council Tax by Band | |
|------------------|------------|------------------------|--|
| | Properties | £ | |
| AR | 47 | 1,127.85 | |
| A | 20,310 | 1,353.42 | |
| В | 13,142 | 1,578.99 | |
| С | 13,342 | 1,804.56 | |
| D | 7,221 | 2,030.13 | |
| E | 2,858 | 2,481.27 | |
| F | 762 | 2,932.41 | |
| G | 182 | 3,383.55 | |
| н | 7 | 4,060.26 | |
| Total Properties | 57,871 | | |

Approximately 80.9% of the chargeable properties in the Borough fall within Bands AR, A, B or C so most properties in NBBC will pay less than the Band D charge.

In 2021/22 council tax increased by:-

6.3%. Police and Crime Commissioner,

3% Warwickshire County Council, and

2.1% NBBC (£5 which equates to less than 10p a week per band D property).

The total average council tax bill increase in NBBC will therefore be 3.29%.

5 Nuneaton and Bedworth General Fund 2021/22

Sources of available funding and the council tax base are shown below:

| Funding Summary | | 2021/22 |
|-----------------------------|---------------------------------|-------------|
| | | £ |
| Central Government Fund | ding | |
| New Homes Bonus | (time limited funding)* | (851,360) |
| Covid Support Grant | (one year only grant) | (£762,405) |
| Sales Fees & Charges Cov | vid Grant (3 month only grant) | (£150,000) |
| Lower Tier Support Grant | | (£361,000) |
| Local Council Tax Support | | (£194,400) |
| Total Government Suppo | rt | (2,319,165) |
| Local Funding | | |
| Net retained business rates | 8 | (4,712,780) |
| Less Collection Fund Net F | Retained Business Rates Deficit | 4,960,420 |
| Council Tax Precept | | (9,358,518) |
| Less Collection Fund Coun | cil Tax Deficit | 57,000 |
| | | (9,053,878) |
| | | |
| Council Tax base (no. Ba | nd D equivalent properties) | 38,408.10 |

* New Homes Bonus is time limited funding given to Nuneaton and Bedworth Borough Council from central Government, based on the number of new homes built or empty properties brought back into use in the year. The allocation is based on 80% of the national band D equivalent council tax and is, payable for a 6 year period, with additional payments made for affordable homes.

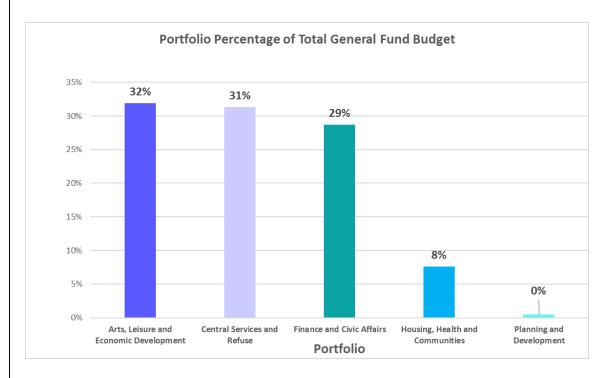
A summary of the General Fund Budget is given over leaf and more detailed information is included on pages 14 to 47. Each service area has the unit cost per head of the population, per head of the population, and per property to give an indication of these costs.

Appendix A

General Fund Budget Summary

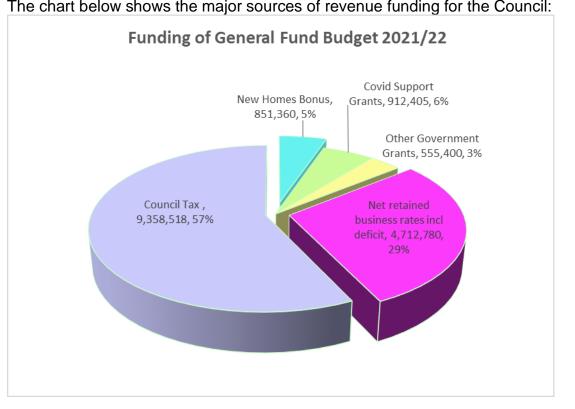
| | Actual | Original Budget | Original Budget |
|--|-------------|--------------------|--------------------|
| | 2019/20 | 2020/21 | 2021/22 |
| | £ | £ | £ |
| Arts, Leisure and Economic Development | 5,262,802 | 5,084,540 | 5,423,630 |
| Central Services and Refuse | 4,644,350 | 4,987,190 | 5,316,620 |
| Finance and Civic Affairs | 4,639,451 | 4,257,830 | 4,876,270 |
| Housing, Health and Communities | 1,555,530 | 1,439,200 | 1,296,900 |
| Planning and Development | (220,935) | (458,690) | 78,850 |
| Portfolio Total | 15,881,198 | 15,310,070 | 16,992,270 |
| | | | |
| Central Provisions | 266,760 | 334,500 | 334,500 |
| Depreciation & Impairment | (3,265,958) | (3,117,950) | (3,096,530) |
| Transfers To/(From) Reserves | 1,654,692 | (2,216,783) | (5,522,515) |
| Financing of Capital Expenditure | 1,023,754 | 5,128,520 | 1,795,000 |
| PWLB Premiums & Discounts | 21,120 | 21,120 | 21,120 |
| Interest & Investment Income | (362,105) | (199,030) | (100,000) |
| Minimum Revenue Provision | 417,752 | 481,630 | 477,800 |
| External Interest Paid (GF Only) | 444,500 | 563,290 | 468,000 |
| Total Council Net Expenditure | 16,081,712 | 16,305,367 | 11,369,645 |
| Net Retained Business Rates | (5,409,736) | (5,413,670) | 247,640 |
| Revenue Support Grant | | | |
| Government Grants including New Homes Bonus | (1,521,003) | (1,621,983) | (2,319,165) |
| Collection Fund deficit (Surplus) | (75,044) | (150,820) | 57,000 |
| | 9,075,929 | 9,118,894 | 9,355,120 |
| To/(From) General Fund Working Balances | (275,406) | 49,564 | 3,398 |
| COUNCIL TAX REQUIREMENT | 8,800,524 | 9,168,458 | 9,358,518 |

Where the money is spent



The chart below shows how the money is spent across portfolios for 2021/22:

Where the money comes from



The chart below shows the major sources of revenue funding for the Council:

Note :The collection fund NDR and council tax deficits have not been included in table above.

Fees & Charges

The main changes to general fund fees and charges for 2021/22 include :-

Cemetery charges increasing 2.1% to offset the cost of the service and bring us into line with other councils.

Mobile home charges increased by 10% to bring closer to market levels and reflect the improvements being made to both sites.

Homeless Hostel rents increased by 1.5% in line with the general dwellings rent increase.

All fees and charges are subject to review and may be subject to change.

Full details on fees and charges can be found separately on the NBBC website under Fees and Charges 2021/22.

6 Housing Revenue Account (HRA)

The HRA is a self-financing account to manage its council houses and sheltered accommodation. This means it is not subsidised by the general fund or visa versa. The HRA is required to fund its own expenditure on the housing stock from its rental and other income streams.

Rental income remains the major source of financing for revenue costs including the management and maintenance of the stock, whilst significant revenue contributions are also used to finance the high levels of improvement and capital investment needs of the service.

The HRA is allowed to have surpluses and deficits in single years to allow for funding of capital projects etc., however the council is required to monitor and update its 30 year business plan for the HRA detailing its future strategy regarding a number of areas including investment needs in its stock, and rent setting to ensure it remains sustainable.

A summary of the Housing Revenue Account budget is shown on page 56 and shows an estimated additional spend of £2,700,110 for 2021/22.

HRA Fees & Charges

In 2021/22, HRA dwelling rents were increased by 1.5% in line with Government in line with Government policy (CPI +1%). As such the average weekly rent is estimated to be £79.92 based on a 52 weeks per annum rent.

Homeless Hostel and garage rents along with all other HRA fees and charges to increase by the same 1.5% in line with the general dwellings rent increase. Homeless Hostel rents increased by £0.54 to £36.49 per night and other HRA fees increased by 1.5% (CPI + 1%). Details on fees and charges can be found on the NBBC website under Fees and Charges 2021/22.

7 General Fund Capital Programme

- 7.1 The capital programme for 2021/22 is £38.568m for approved schemes. The General Fund Capital Programme is shown on page 55.
- 7.2 The capital programme can be funded from capital receipts, borrowing, revenue contributions or grants. The 2021/22 programme has been funded as follows:

| Type of Funding | £'000 |
|-----------------------------------|--------|
| Capital Receipts | 650 |
| Earmarked Reserves | 1,795 |
| Grants and External Contributions | 15,370 |
| Prudential Borrowing | 20,753 |
| Total | 38,568 |

8 HRA Capital Programme

8.1 The 2021/22 programme for HRA Capital is £25.057m. The detail is shown in Appendix F on page 56. The funding for this is shown in the table below:

| Source | £'000 |
|--|--------|
| Major Repairs Reserve | 9,543 |
| Earmarked Reserves/HRA Revenue | 3,700 |
| Capital Receipts | 1,645 |
| Capital Grants Funding (Homes England) | 2,169 |
| Borrowing | 8,000 |
| Total Resources | 25,057 |

SIMONE HINES

Director – Finance and Procurement

February 2021

ARTS, LEISURE & ECONOMIC DEVELOPMENT PORTFOLIO SUMMARY

Arts, Leisure and Economic Development PORTFOLIO SUMMARY

| | Actual 2019/20 £ | Original Budget 2020/21 £ | Original Budget 2021/22 £ |
|------------------------|------------------------|------------------------------------|------------------------------------|
| ENVIRONMENTAL PROJECTS | 80,055 | 89,380 | 94,950 |
| CEMETERIES | 27,965 | (58,140) | (54,090) |
| ALLOTMENTS | 3,472 | (2,590) | (2,620) |
| PARKS | 1,914,204 | 1,963,720 | 2,023,210 |
| COMMUNITY RECREATION | 1,496,822 | 1,392,110 | 1,565,930 |
| SPORTS DEVELOPMENT | 318,270 | 287,740 | 249,320 |
| CIVIC HALL | 762,042 | 728,670 | 856,540 |
| MUSEUM | 435,682 | 453,060 | 459,710 |
| ARTS DEVELOPMENT | 12,607 | 12,640 | 12,950 |
| COMMUNITY CENTRES | 211,682 | 217,950 | 217,730 |
| | | | |
| NET EXPENDITURE | 5,262,802 | 5,084,540 | 5,423,630 |

Arts, Leisure and Economic Development PORTFOLIO SUMMARY

| | Actual 2019/20 £ | Original Budget 2020/21 £ | Original Budget 2021/22 £ |
|---|------------------------|------------------------------------|------------------------------------|
| Employees & Support Services | 1,389,059 | 1,191,310 | 1,259,770 |
| Running Expenses | 4,037,221 | 4,156,890 | 4,058,340 |
| Capital Charges | 1,316,080 | 1,311,280 | 1,336,400 |
| GROSS EXPENDITURE | 6,742,360 | 6,659,480 | 6,654,510 |
| Income | (1,519,678) | (1,575,940) | (1,231,880) |
| Other | (24,729) | | , , , |
| | | | |
| NET EXPENDITURE | 5,197,953 | 5,083,540 | 5,422,630 |
| | | | |
| Estimated Service Cost per - Head of the Population | £40.11 | £39.22 | £41.84 |
| -Property in the Borough | £89.82 | £87.84 | £93.70 |

| <u>SERVICE: ALLOTMENTS</u> Kevin Hollis (CE05) | Actual 2019/20 £ | Original Budget 2020/21 £ | Original Budget 2021/22 £ |
|--|------------------------|------------------------------------|------------------------------------|
| Employees & Support Services | 4,516 | 2,380 | 2,300 |
| Running Expenses | 1,108 | 1,390 | 1,440 |
| Income | (2,151) | (6,360) | (6,360) |
| ALLOTMENTS NET EXPENDITURE | 3,472 | (2,590) | (2,620) |
| COST CENTRE DETAIL (Code & Description) | | | |
| CE05 - Allotments-General | 3,472 | (2,590) | (2,620) |
| ALLOTMENTS NET EXPENDITURE | 3,472 | (2,590) | (2,620) |
| Estimated Service Cost per - Head of the Population - Property in the Borough | £0.03 £0.06 | -£0.02 -£0.04 | -£0.02 -£0.05 |

Various allotments sites are available throughout the Borough for hire from the council.

| | Actual 2019/20 £ | Original Budget 2020/21 £ | Original Budget 2021/22 £ |
|---|------------------------|------------------------------------|------------------------------------|
| SERVICE: PARKS | | | |
| Kevin Hollis (CG00-CG64) | | | |
| Employees & Support Services | 272,946 | 125,040 | 322,200 |
| Running Expenses | 1,600,787 | 1,849,000 | 1,736,460 |
| Capital Charges | 221,522 | 220,310 | 232,140 |
| Income | (231,101) | (230,630) | (267,590) |
| PARKS NET EXPENDITURE | 1,864,154 | 1,963,720 | 2,023,210 |
| COST CENTRE DETAIL (Code & Description) | | | |
| CG00 - Parks - General | 324,502 | 322,500 | 531,620 |
| CG05 - Grounds Maintenance | 105,011 | 119,800 | 1,053,960 |
| CG10 - Playground Maintenance | 106,704 | 136,410 | 148,110 |
| CG13 - Grounds Maintenance-Contract 3 | 425,603 | 507,230 | |
| CG14 - Grounds Maintenance Contracts 1&2 | 541,746 | 584,910 | |
| CG16 - Destination Parks | 47,685 | 57,000 | 57,000 |
| CG17 - Community Parks | 47,981 | 85,930 | 85,930 |
| CG18 - Local Parks | 37,491 | 47,700 | 47,700 |
| CG19 - Grounds Maintenance Contract | 182,402 | | |
| CG52 - Pavilions | 95,079 | 102,240 | 98,890 |
| PARKS NET EXPENDITURE | 1,914,204 | 1,963,720 | 2,023,210 |
| Estimated Service Cost per - Head of the Population | £14.77 | £15.15 | £15.61 |
| - Property in the Borough | £33.08 | £33.93 | £34.96 |

Service Description:

This service covers all expenditure for grounds maintenance to parks and open spaces, monitoring of contracts, playground maintenance, sporting facilities contained within parks and the provision of play areas throughout the borough.

| <u>SERVICE: SPORTS DEVELOPMENT</u> Kevin Hollis (CH16-CH18, CH35, CN15 & CG06) | Actual 2019/20 £ | Original Budget 2020/21 £ | Original Budget 2021/22 £ |
|---|------------------------|------------------------------------|------------------------------------|
| Employees & Support Services | 161,989 | 185,310 | 141,770 |
| Running Expenses | 130,595 | 99,000 | 104,120 |
| Capital Charges | 3,430 | 3,430 | 3,430 |
| Income | 14,490 | | |
| SPORTS DEVELOPMENT NET EXPENDITURE | 310,503 | 287,740 | 249,320 |
| COST CENTRE DETAIL (Code & Description) | | | |
| CH16 - Sports & Community Development | 260,158 | 237,230 | 208,520 |
| CH17 - Sports & Community Development Grant Aided | 15,910 | 7,600 | |
| CH18 - Sports & Community Development Climbing Wall | 15,882 | 17,590 | 17,480 |
| CH35 - Assist.To Voluntary Bodies | 26,320 | 25,320 | 23,320 |
| SPORTS DEVELOPMENT NET EXPENDITURE | 318,270 | 287,740 | 249,320 |
| Estimated Service Cost per - Head of the Population | £2.46 | £2.22 | £1.92 |
| -Property in the Borough | £5.50 | £4.97 | £4.31 |

Service Description: The Sports Development Team encourage children and adults to live a healthier lifestyle through Sports classes and healthier living.

| | Actual 2019/20 £ | Original Budget 2020/21 £ | Original Budget 2021/22 £ |
|--|------------------------|------------------------------------|------------------------------------|
| SERVICE: CIVIC HALL Kevin Hollis (CNO5-CN21) | | | |
| Employees & Support Services | 470,923 | 383,660 | 346,950 |
| Running Expenses | 868,570 | 861,970 | 620,480 |
| Capital Charges | 287,779 | 287,780 | 288,170 |
| Income | (840,528) | (804,740) | (399,060) |
| Other | (24,702) | | |
| CIVIC HALL NET EXPENDITURE | 762,042 | 728,670 | 856,540 |
| COST CENTRE DETAIL (Code & Description) | | | |
| CN05 - Civic Hall - Operational | 643,619 | 632,160 | 549,090 |
| CN10 - Ent'Ments - Council Promotions | 59,121 | 75,990 | 148,800 |
| CN11 - Ent'Ments Private Proms | 71,656 | 31,650 | 145,990 |
| CN12 - Event Support - Technical | 1,923 | (180) | 10.000 |
| CN20 - Civic Hall - Catering | 9,604 | 1,030 | 13,890 |
| | (23,881) | (11,980) | (1,230) |
| CIVIC HALL NET EXPENDITURE | 762,042 | 728,670 | 856,540 |
| Estimated Service Cost per - Head of the Population - Property in the Borough | £5.88 £13.17 | £5.62 £12.59 | £6.61 £14.80 |

The Civic Hall is a multi-purpose entertainment venue providing facilities for a wide range of performance and conferencing facilities. All the costs of providing this facility are shown within this service area including any income we receive from holding shows and events.

| | Actual 2019/20 £ | Original Budget 2020/21 £ | Original Budget 2021/22 £ |
|--|------------------------|------------------------------------|------------------------------------|
| SERVICE: MUSEUM | | | |
| Kevin Hollis (CO05)) Employees & Support Services | 266,450 | 273,580 | 266,020 |
| Running Expenses | 200,318 | 188,310 | 207,410 |
| Capital Charges | 40,953 | 40,990 | 34,160 |
| Income | (74,212) | (50,820) | (48,880) |
| Other | (27) | | |
| MUSEUM NET EXPENDITURE | 433,481 | 452,060 | 458,710 |
| COST CENTRE DETAIL (Code & Description) CO05 - Museum-Operational MUSEUM NET EXPENDITURE | 435,682 435,682 | 453,060 453,060 | 459,710 459,710 |
| | 400,002 | 400,000 | 409,710 |
| | | | |

| Estimated Service Cost per - Head of the Population | £3.36 | £3.50 | £3.55 |
|---|-------|-------|-------|
| -Property in the Borough | £7.53 | £7.83 | £7.94 |

The museum located in Riversley park holds a number of different exhibitions and events throughout the year. This service identifies the costs of providing this facility; entry to the museum is free.

| | Actual 2019/20 £ | Original Budget 2020/21 £ | Original Budget 2021/22 £ |
|---|------------------------|------------------------------------|------------------------------------|
| <u>SERVICE: ARTS DEVELOPMENT</u> Kevin Hollis (CP00) | ~ | ~ | ~ |
| Employees & Support Services | 5,755 | 5,800 | 5,840 |
| Running Expenses | 6,852 | 6,840 | 7,110 |
| ARTS DEVELOPMENT NET EXPENDITURE | 12,607 | 12,640 | 12,950 |
| | | | |
| COST CENTRE DETAIL (Code & Description) CP00 - Arts Development | 12,607 | 12,640 | 12,950 |
| ARTS DEVELOPMENT NET EXPENDITURE | 12,607 | 12,640 | 12,950 |
| Estimated Service Cost per - Head of the Population -Property in the Borough | £0.10 £0.22 | £0.10 £0.22 | £0.10 £0.22 |

Service Description:

This service covers the provision of the council's arts service and funding for arts development projects supporting our voluntary and community sectors.

| | Actual 2019/20 £ | Original Budget 2020/21 £ | Original Budget 2021/22 £ |
|---|--|--|--|
| SERVICE: COMMUNITY CENTRES | | | |
| Dawn Dawson (EH26-EH27)) | 04 700 | 00.000 | 07 700 |
| Employees & Support Services | 84,783 | 86,030 | 87,720 |
| Running Expenses | 94,025 | 94,810 | 94,720 |
| Capital Charges | 61,639 | 61,650 | 61,830 |
| Income | (28,765) | (24,540) | (26,540) |
| COMMUNITY CENTRES NET EXPENDITURE | 211,682 | 217,950 | 217,730 |
| COST CENTRE DETAIL (Code & Description) CH30 - Newtown Centre EH26 - Stockingford Community Centre EH27 - Keresley Community Centre COMMUNITY CENTRES NET EXPENDITURE | 9,764 82,578 <u>119,339</u> 211,682 | 8,600 83,380 <u>125,970</u> 217,950 | 8,310 85,170 <u>124,250</u> 217,730 |
| | | | |
| Estimated Service Cost per - Head of the Population | £1.63 | £1.68 | £1.68 |
| -Property in the Borough | £3.66 | £3.77 | £3.76 |

All costs associated with the running of the three community centres - Stockingford, Kersley and Newtown Centre are associated within the service area.

| | Actual 2019/20 £ | Original Budget 2020/21 £ | Original Budget 2021/22 £ |
|---|------------------------|------------------------------------|------------------------------------|
| SERVICE: ECONOMIC DEVELOPMENT | | | |
| Dawn Dawson (ER00,ER02) Employees & Support Services | 44,884 | 144,180 | 162,040 |
| Running Expenses | 197,694 | 246,140 | 176,860 |
| Capital Charges | 119,691 | 119,690 | 119,690 |
| Income | (330,541) | (28,180) | (28,180) |
| Other | (21,650) | (22,620) | (42,620) |
| ECONOMIC DEVELOPMENT NET EXPENDITURE | 10,079 | 459,210 | 387,790 |
| _ | | | |
| COST CENTRE DETAIL (Code & Description) | | | |
| ER00 - Economic Development | 232,784 | 323,020 | 324,470 |
| ER04 - Camp Hill Regeneration Project | 47,133 | 136,190 | 63,320 |
| ECONOMIC DEVELOPMENT NET EXPENDITURE | 279,918 | 459,210 | 387,790 |
| = | | | |
| Estimated Service Cost per - Head of the Population | £2.16 | £3.54 | £2.99 |
| -Property in the Borough | £4.84 | £7.94 | £6.70 |

Service Description:

This service shows the costs relating to understanding, promoting and supporting the economic well-being of the area.

Central Services and Refuse PORTFOLIO SUMMARY

| | Actual 2019/20 £ | Original Budget 2020/21 £ | Original Budget 2021/22 £ |
|---------------------|------------------------|------------------------------------|------------------------------------|
| REFUSE & CLEANSING | 3,101,912 | 3,375,090 | 3,599,490 |
| RECYCLING | 1,268,835 | 1,364,760 | 1,423,480 |
| PUBLIC CONVENIENCES | 179,398 | 173,010 | 184,780 |
| EMERGENCY PLANNING | 40,687 | 56,530 | 95,560 |
| LICENCES | 53,518 | 17800 | 13310 |
| NET EXPENDITURE | 4,644,350 | 4,987,190 | 5,316,620 |

Central Services and Refuse PORTFOLIO SUMMARY

| | Actual 2019/20 £ | Original Budget 2020/21 £ | Original Budget 2021/22 £ |
|---|------------------------|------------------------------------|------------------------------------|
| Employees & Support Services | 2,545,747 | 2,911,280 | 2,960,870 |
| Running Expenses | 4,212,452 | 3,990,280 | 4,515,860 |
| Capital Charges | 540,493 | 542,620 | 571,880 |
| GROSS EXPENDITURE | 7,298,692 | 7,444,180 | 8,048,610 |
| Income | (2,538,363) | (2,456,990) | (2,731,990) |
| Other | (115,978) | () / / | () -)) |
| | | | |
| NET EXPENDITURE | 4,644,350 | 4,987,190 | 5,316,620 |
| | | | |
| Estimated Service Cost per - Head of the Population | £35.84 | £38.48 | £41.02 |
| -Property in the Borough | £80.25 | £86.18 | £91.87 |

| <u>SERVICE: REFUSE & CLEANSING</u> Brent Davis (AL05-AL25) | Actual 2019/20 £ | Original Budget 2020/21 £ | Original Budget 2021/22 £ | 1 |
|---|------------------------|------------------------------------|------------------------------------|---|
| Employees & Support Services | 1,946,142 | 2,237,570 | 2,261,520 | |
| Running Expenses | 1,288,540 | 1,188,270 | 1,402,890 | |
| Capital Charges | 375,417 | 409,030 | 438,860 | |
| Income | (508,187) | (459,780) | (503,780) | |
| REFUSE & CLEANSING NET EXPENDITURE | 3,101,912 | 3,375,090 | 3,599,490 | = |
| | | | | |
| COST CENTRE DETAIL (Code & Description) | | | | |
| AL05 - Domestic Refuse | 1,740,164 | 1,891,780 | 2,070,550 | |
| AL10 - Street Cleansing | 1,337,702 | 1,368,420 | 1,431,140 | |
| AL20 - Waste Management - Enforcement | 53,384 | 123,580 | 119,000 | |
| AL25 - Trade Refuse | (29,338) | (8,690) | (21,200) | |
| REFUSE & CLEANSING NET EXPENDITURE | 3,101,912 | 3,375,090 | 3,599,490 | - |
| Estimated Service Cost per - Head of the Population | £23.93 £53.60 | £26.04 | £27.77 | |
| -Property in the Borough | 200.00 | £58.32 | £62.20 | |

This service shows the costs of collecting refuse from households and trade customers for disposal. The street cleansing service provides for the scheduled cleansing of all areas within the Borough, including the council's responsibilities under the Environmental Protection Act.

| | Actual 2019/20 £ | Original Budget 2020/21 £ | Original Budget 2021/22 £ |
|--|--|--|--|
| SERVICE: RECYCLING | | | |
| Brent Davis (AM00-AM20) | 346,264 | 421,900 | 436,740 |
| Employees & Support Services | 2,633,714 | 2,496,110 | 2,780,560 |
| Running Expenses | | | |
| Capital Charges | 153,312 | 121,830 | 121,260 |
| Income | (1,748,476) | (1,675,080) | (1,915,080) |
| Other | (115,978) | | |
| RECYCLING NET EXPENDITURE | 1,268,835 | 1,364,760 | 1,423,480 |
| COST CENTRE DETAIL (Code & Description) AM00 - Recycling AM05 - Recycling - Bring Sites AM10 - Recycling - Green Waste AM15 - Recycling - Kerbside | 208,004 (7,388) (291,976) 1,355,160 | 152,660 (8,190) (237,340) 1,455,940 | 186,290 (8,190) (320,800) 1,564,250 |
| AM20 - Recycling - Co-Mingled Sites | 5,034 | 1,690 | 1,930 |
| RECYCLING NET EXPENDITURE | 1,268,835 | 1,364,760 | 1,423,480 |
| Estimated Service Cost per - Head of the Population -Property in the Borough | £9.79 £21.93 | £10.53 £23.58 | £10.98 £24.60 |

This service shows the costs of the collection of all recycled materials throughout the Borough and from the various recycling centres.

| | Actual 2019/20 £ | Original Budget 2020/21 £ | Original Budget 2021/22 £ |
|---|------------------------|------------------------------------|------------------------------------|
| SERVICE: PUBLIC CONVENIENCES | | | |
| Brent Davis (CB00) | | | |
| Employees & Support Services | 73,743 | 79,600 | 80,330 |
| Running Expenses | 93,891 | 81,650 | 92,690 |
| Capital Charges | 11,764 | 11,760 | 11,760 |
| PUBLIC CONVENIENCES NET EXPENDITURE | 179,398 | 173,010 | 184,780 |
| - | | | |
| COST CENTRE DETAIL (Code & Description) | | | |
| CB00 - Pub.ConsGeneral | 179,398 | 173,010 | 184,780 |
| PUBLIC CONVENIENCES NET EXPENDITURE | 179,398 | 173,010 | 184,780 |
| | | | |
| Estimated Service Cost per - Head of the Population | £1.38 | £1.33 | £1.43 |
| -Property in the Borough | £3.10 | £2.99 | £3.19 |

Service Description:

This service shows the costs of cleaning and maintaining public conveniences throughout the Borough.

| | Actual 2019/20 £ | Original Budget 2020/21 £ | Original Budget 2021/22 £ |
|---|------------------------|------------------------------------|------------------------------------|
| SERVICE: LICENCES | | | |
| Phil Richardson (EL00) | 477.007 | 170.010 | 400.400 |
| Employees & Support Services | 177,337 | 172,210 | 168,100 |
| Running Expenses | 157,881 | 167,720 | 158,340 |
| Income | (281,700) | (322,130) | (313,130) |
| LICENCES NET EXPENDITURE | 53,518 | 17,800 | 13,310 |
| | | | |
| COST CENTRE DETAIL (Code & Description) | | | |
| EL00 - Licences | 53,518 | 17,800 | 13,310 |
| LICENCES NET EXPENDITURE | 53,518 | 17,800 | 13,310 |
| | | | |
| Estimated Service Cost per - Head of the Population | £0.41 | £0.14 | £0.10 |
| -Property in the Borough | £0.92 | £0.31 | £0.23 |

This service shows the cost of administering and enforcing numerous licensing regimes including taxis, gambling, alcohol sales and entertainment licensing amongst others.

Finance and Civic Affairs PORTFOLIO SUMMARY

| | Actual 2019/20 | Original Budget 2020/21 | Original Budget 2021/22 |
|--|----------------------|-------------------------------|-------------------------------|
| | £ | £ | £ |
| MARKETS & STREET TRADING | 152,309 | 99,370 | 228,220 |
| TOWN CENTRE MANAGEMENT INC. MARKETS | 260,654 | 287,490 | 265,650 |
| WEST MIDLANDS COMBINED AUTHORITY | 25,000 | 25,000 | 25,000 |
| RENT ALLOWANCES RENT REBATES | 149,028 1,054,918 | (204,320) | (128,400) 1,211,180 |
| ELECTORAL REGISTRATION | 153,587 | 564,180 160,820 | 157,260 |
| ELECTION EXPENSES | 92,055 | 220,710 | 205,450 |
| MARKETING, PROMOTIONS AND PUBLICITY | 308,647 | 314,230 | 280,580 |
| EQUAL OPPORTUNITIES | 41,642 | 51,760 | 53,580 |
| DEMOCRATIC REPRESENTATION AND MANAGEMENT | 589,225 | 614,800 | 638,860 |
| LAND CHARGES | (18,211) | (18,910) | (360) |
| ECONOMIC DEVELOPMENT | 279,918 | 459,210 | 387,790 |
| REVENUES | 639,358 | 830,090 | 704,060 |
| COUNCIL TAX BENEFITS | 305,552 | 309,900 | 286,640 |
| CORPORATE MANAGEMENT | 554,619 | 486,680 | 506,480 |
| MAYORALTY | 51,150 | 56,820 | 54,280 |
| | | | |
| NET EXPENDITURE | 4,639,451 | 4,257,830 | 4,876,270 |

Finance and Civic Affairs PORTFOLIO SUMMARY

| | Actual 2019/20 £ | Original Budget 2020/21 £ | Original Budget 2021/22 £ |
|---|------------------------|------------------------------------|------------------------------------|
| Employees & Support Services | 2,144,507 | 2,432,102 | 2,394,990 |
| Running Expenses | 31,643,838 | 37,641,688 | 33,410,660 |
| Capital Charges | 226,141 | 220,060 | 220,710 |
| GROSS EXPENDITURE | 34,014,486 | 40,293,850 | 36,026,360 |
| Income | (29,412,426) | (36,013,400) | (31,107,470) |
| | (232,448) | (22,620) | |
| Other | | | (42,620) |
| | 4,369,612 | 4,257,830 | 4,876,270 |
| - | | | |
| Estimated Service Cost per - Head of the Population -Property in the Borough | £33.72 £75.51 | £32.85 £73.58 | £37.63 £84.26 |
| roperty in the Borough | 2.0.0. | 2.0.00 | |

| SERVICE: MARKETS & STREET TRADING Brent Davis (AG00) | | | |
|---|-----------|-----------|------------------|
| Employees & Support Services | 208,785 | 207,520 | 200,130 |
| Running Expenses | 208,214 | 216,760 | 207,960 |
| Capital Charges | 53,482 | 52,750 | 53,630 |
| Income | (318,172) | (377,660) | (233,500) |
| MARKETS & STREET TRADING NET EXPENDITURE | 152,309 | 99,370 | 228,220 |
| | | | |
| COST CENTRE DETAIL (Code & Description) AG00 - Nuneaton Market AG10 - Bedworth Market | 152,309 | 99,370 | 219,950 8,270 |
| MARKETS & STREET TRADING NET EXPENDITURE | 152,309 | 99,370 | 228,220 |
| | | | |
| Estimated Service Cost per - Head of the Population | £1.18 | £0.77 | £1.76 |
| -Property in the Borough | £2.63 | £1.72 | £3.94 |

The Council operates vibrant markets in both Nuneaton and Bedworth. This service area covers the costs associated with the management and maintenance of the borough's two markets. The service includes rental income and the costs of providing the market facilities and erecting and taking down of stalls where applicable plus the provision of street entertainment during markets.

| | Actual 2019/20 £ | Original Budget 2020/21 £ | Original Budget 2021/22 £ |
|---|---|---|---|
| SERVICE: TOWN CENTRE MANAGEMENT | | | |
| Employees & Support Services Running Expenses Capital Charges Income | 56,414 198,258 35,888 (29,907) | 82,030 183,570 35,890 (14,000) | 54,150 189,610 35,890 (14,000) |
| TOWN CENTRE MANAGEMENT NET EXPENDITURE | 260,654 | 287,490 | 265,650 |
| COST CENTRE DETAIL (Code & Description) | | | |
| BK00 - Pedestrian Area Maintenance | 42,183 | 78,480 | 74,630 |
| ER01 - Town Centre Management | 118,050 | 128,130 | 107,400 |
| ER03 - Christmas Decorations | 100,420 | 80,880 | 83,620 |
| TOWN CENTRE MANAGEMENT NET EXPENDITURE | 260,654 | 287,490 | 265,650 |
| Estimated Service Cost per - Head of the Population -Property in the Borough | £2.01 £4.50 | £2.22 £4.97 | £2.05 £4.59 |

Service Description:

This service area covers the costs associated with town centre management and maintenance activities within the Borough, including some promotional work and developing local relationships with businesses.

| | Actual 2019/20 £ | Original Budget 2020/2 £ | Original Budget 2021/21 £ |
|---|------------------------|-----------------------------------|------------------------------------|
| SERVICE: WEST MIDLANDS COMBINED AUTHORITY | | | |
| Simone Donaghy (ER02) Running Expenses | 25,000 | 25,000 | 25,000 |
| WEST MIDLANDS COMBINED AUTHORITY NET | | | <u> </u> |
| EXPENDITURE | 25,000 | 25,000 | 25,000 |
| COST CENTRE DETAIL (Code & Description) | | | |
| ER02 - West Midlands Combined Authority | 25,000 | 25,000 | 25,000 |
| WEST MIDLANDS COMBINED AUTHORITY NET EXPENDITURE | 25,000 | 25,000 | 25,000 |
| Estimated Service Cost per - Head of the Population | £0.19 | £0.19 £ | 20.19 |
| | £0.43 | £0.43 £ | 0.43 |

WEST MIDLANDS COMBINED AUTHORITY – Contribution to WMCA whose purpose is co-ordinating the promotion and investment of the region in areas including health, planning housing and business developments and transport links.

| | Actual 2019/20 £ | Original Budget 2020/21 £ | Original Budget 2021/22 £ |
|---|------------------------|------------------------------------|------------------------------------|
| SERVICE: RENT ALLOWANCES | | | |
| (DC00) | 250 204 | 200.020 | 204 000 |
| Employees & Support Services | 259,201 | 280,030 | 281,080 |
| Running Expenses | 16,327,987 | 21,297,100 | 16,864,960 |
| Income | (16,338,159) | (21,781,450) | (17,274,440) |
| Other | (100,000) | | |
| RENT ALLOWANCES NET EXPENDITURE | 149,028 | (204,320) | (128,400) |
| | | | |
| COST CENTRE DETAIL (Code & Description) | 140.000 | (204.220) | (100, 100) |
| DC00 - Rent Allowances | 149,028 | (204,320) | (128,400) |
| RENT ALLOWANCES NET EXPENDITURE | 149,028 | (204,320) | (128,400) |
| | | | |
| Estimated Service Cost per - Head of the Population | £1.15 | -£1.58 | -£0.99 |
| - Property in the Borough | £2.58 | -£3.53 | -£2.22 |

Service Description:

This budget head shows the cost of administering and paying housing benefits to residents living in privately rented accommodation in the Borough.

| | Actual 2019/20 £ | Original Budget 2020/21 £ | Original Budget 2021/22 £ |
|---|------------------------|------------------------------------|------------------------------------|
| SERVICE: RENT REBATES | - | - | - |
| (DL00) | | | |
| Employees & Support Services | 252,298 | 272,640 | 276,860 |
| Running Expenses | 12,016,028 | 13,179,590 | 13,521,290 |
| Income | (11,110,082) | (12,888,050) | (12,586,970) |
| Other | (103,325) | | |
| | | | |
| RENT REBATES NET EXPENDITURE | 1,054,918 | 564,180 | 1,211,180 |
| COST CENTRE DETAIL (Code & Description) | | | |
| DL00 - Rent Rebates-General | 1,054,918 | 564,180 | 1,211,180 |
| RENT REBATES NET EXPENDITURE | 1,054,918 | 564,180 | 1,211,180 |
| | | | |
| Estimated Service Cost per - Head of the Population | £8.14 | £4.35 | £9.35 |
| -Property in the Borough | £18.23 | £9.75 | £20.93 |

This budget head shows the cost of administering and paying housing benefits to residents living in council owned accommodation in the Borough.

| | Actual 2019/20 £ | Original Budget 2020/21 £ | Original Budget 2021/22 £ |
|---|------------------------|------------------------------------|------------------------------------|
| SERVICE: ELECTORAL REGISTRATION | - | - | ~ |
| Simone Hines (EA00) | | | |
| Employees & Support Services | 80,453 | 120,250 | 118,520 |
| Running Expenses | 124,148 | 58,820 | 59,740 |
| Capital Charges | 2,747 | 2,750 | |
| Income | (53,762) | (21,000) | (21,000) |
| ELECTORAL REGISTRATION NET EXPENDITURE | 153,587 | 160,820 | 157,260 |
| | | | |
| COST CENTRE DETAIL (Code & Description) | | | |
| EA00 - Electoral Registration | 153,587 | 160,820 | 157,260 |
| ELECTORAL REGISTRATION NET EXPENDITURE | 153,587 | 160,820 | 157,260 |
| | | | |
| Estimated Service Cost per - Head of the Population | £1.19 | £1.24 | £1.21 |
| -Property in the Borough | £2.65 | £2.78 | £2.72 |

Service Description:

This service shows the cost of maintaining and administering the electoral register for the Borough.

| | Actual 2019/20 £ | Original Budget 2020/21 £ | Original Budget 2021/22 £ |
|---|------------------------|------------------------------------|------------------------------------|
| SERVICE: ELECTION EXPENSES | ~ | ~ | ~ |
| Simone Hines (EB00) | | | |
| Employees & Support Services | 216,095 | 193,120 | 199,410 |
| Running Expenses | 218,711 | 106,980 | 130,750 |
| Income | (342,751) | (79,390) | (124,710) |
| ELECTION EXPENSES NET EXPENDITURE | 92,055 | 220,710 | 205,450 |
| | | | |
| COST CENTRE DETAIL (Code & Description) | | | |
| EB00 - Election Expenses | 92,055 | 220,710 | 205,450 |
| ELECTION EXPENSES NET EXPENDITURE | 92,055 | 220,710 | 205,450 |
| | | | |
| Estimated Service Cost per - Head of the Population | £0.71 | £1.70 | £1.59 |
| -Property in the Borough | £1.59 | £3.81 | £3.55 |

This service shows the cost of administering any elections held in the Borough in order to fulfil its statutory function. Some costs are recoverable in respect of elections held on behalf of other organisations, e.g. Warwickshire County Council, European, Parliamentary and any relevant amounts will be included as an income to the Authority.

| | Actual 2019/20 £ | Original Budget 2020/21 £ | Original Budget 2021/22 £ |
|---|------------------------|------------------------------------|------------------------------------|
| SERVICE: MARKETING, PROMOTIONS AND PUBLICITY | | | |
| Brent Davis (EC00,EH20) | | | |
| Employees & Support Services | 135,350 | 146,290 | 153,620 |
| Running Expenses | 192,184 | 170,140 | 129,160 |
| Income | (11,414) | (2,200) | (2,200) |
| Other | (7,473) | | |
| MARKETING, PROMOTIONS AND PUBLICITY NET EXPENDITURE | 308,647 | 314,230 | 280,580 |
| COST CENTRE DETAIL (Code & Description) EC00 - Corporate Communications | 143,115 | 139,660 | 132,540 |
| EH20 - Promotions And Publicity | 163,498 | 170,730 | 144,580 |
| EH21 - Corporate & Civic Events | 2,035 | 3,840 | 3,460 |
| MARKETING, PROMOTIONS AND PUBLICITY NET EXPENDITURE | 308,647 | 314,230 | 280,580 |
| Estimated Service Cost per - Head of the Population | £2.38 | £2.42 | £2.16 |
| -Property in the Borough | £5.33 | £5.43 | £4.85 |

This service shows the costs associated with the promotion of the Borough and the provision of general information to the public. The Council has its own corporate communications team that provides a graphic design and communication service for the Council. The Authority holds a number of annual civic and promotional events and includes the fireworks displays, remembrance parades, and Christmas events amongst others.

| | Actual 2019/20 £ | Original Budget 2020/21 £ | Original Budget 2021/22 £ |
|---|------------------------|------------------------------------|------------------------------------|
| SERVICE: EQUAL OPPORTUNITIES | | | |
| Tom Shardlow (ED05) | | | |
| Employees & Support Services | | 150 | 150 |
| Running Expenses | 42,032 | 52,110 | 53,930 |
| Income | (390) | (500) | (500) |
| EQUAL OPPORTUNITIES NET EXPENDITURE | 41,642 | 51,760 | 53,580 |
| | | | |
| COST CENTRE DETAIL (Code & Description) | 44.040 | F4 700 | 50 500 |
| ED05 - Equal Opportunities-Access | 41,642 | 51,760 | 53,580 |
| EQUAL OPPORTUNITIES NET EXPENDITURE | 41,642 | 51,760 | 53,580 |
| | | | |
| Estimated Service Cost per - Head of the Population | £0.32 | £0.40 | £0.41 |
| -Property in the Borough | £0.72 | £0.89 | £0.93 |

Service Description:

This service shows the cost of dealing with equality and diversity issues by the Authority.

| | Actual 2019/20 £ | Original Budget 2020/21 £ | Original Budget 2021/22 £ |
|---|------------------------|------------------------------------|------------------------------------|
| SERVICE: EMERGENCY PLANNING | - | - | - |
| Tom Shardlow (EH32) | | | |
| Employees & Support Services | 2,261 | | 14,180 |
| Running Expenses | 38,426 | 56,530 | 81,380 |
| EMERGENCY PLANNING NET EXPENDITURE | 40,687 | 56,530 | 95,560 |
| COST CENTRE DETAIL (Code & Description) EH32 - Emergency Planning EH42 - Covid 19 | 40,687 | 56,530 | 45,560 50,000 |
| EMERGENCY PLANNING NET EXPENDITURE | 40,687 | 56,530 | 95,560 |
| Estimated Service Cost per - Head of the Population -Property in the Borough | £0.31 £0.70 | £0.44 £0.98 | £0.74 £1.65 |

Service Description:

This service shows the costs of the Council's work in this area which is governed by legislation - the Civil Contingencies Act 2004 (CCA).

| | Actual 2019/20 £ | Original Budget 2020/21 £ | Original Budget 2021/22 £ |
|---|------------------------|------------------------------------|------------------------------------|
| SERVICE: DEMOCRATIC REPRESENTATION AND | | | |
| MANAGEMENT Simone Hines (EH22-EH23) | | | |
| Employees & Support Services | 18,939 | 26,742 | 31,110 |
| Running Expenses | 566,540 | 586,208 | 603,380 |
| Capital Charges | 3,746 | 1,850 | 4,370 |
| DEMOCRATIC REPRESENTATION AND MANAGEMENT NET EXPENDITURE | 589,225 | 614,800 | 638,860 |
| | | | |
| COST CENTRE DETAIL (Code & Description) | | | |
| EH22 - Members' Expenses | 319,233 | 328,950 | 352,900 |
| EH23 - Members' Fees | 269,991 | 285,850 | 285,960 |
| DEMOCRATIC REPRESENTATION AND MANAGEMENT NET EXPENDITURE | 589,225 | 614,800 | 638,860 |
| Estimated Service Cost per - Head of the Population | £4.55 | £4.74 | £4.93 |
| -Property in the Borough | £10.18 | £10.62 | £11.04 |

This service shows the cost associated with members' activities including corporate and service policy making and general governance.

| | Actual 2019/20 £ | Original Budget 2020/21 £ | Original Budget 2021/22 £ |
|---|------------------------|------------------------------------|------------------------------------|
| SERVICE: REVENUES | ~ | ~ | ~ |
| (ES00-ES40) | | | |
| Employees & Support Services | 552,539 | 624,050 | 579,090 |
| Running Expenses | 488,385 | 566,370 | 484,180 |
| Income | (401,565) | (360,330) | (359,210) |
| | | | |
| REVENUES NET EXPENDITURE | 639,358 | 830,090 | 704,060 |
| | | | |
| COST CENTRE DETAIL (Code & Description) | | | |
| ES10 - Financial Inclusion Support Projects | (18,695) | | |
| ES30 - Council Tax | 585,526 | 744,010 | 631,640 |
| ES40 - N.N.D.R. | 72,528 | 86,080 | 72,420 |
| REVENUES NET EXPENDITURE | 639,358 | 830,090 | 704,060 |
| | | | |
| Estimated Service Cost per - Head of the Population | £4.93 | £6.41 | £5.43 |
| -Property in the Borough | £11.05 | £14.34 | £12.17 |

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This council is the 'billing authority' and as a result is responsible for the collection and billing of all council tax and business rates in the Borough. Part of the Council tax is passed on to Warwickshire County Council and Warwickshire Police and Crime Commissioner, whilst business rates income is also collected on behalf of central Government and Warwickshire County Council.

| SERVICE: COUNCIL TAX BENEFITS | Actual 2019/20 £ | Original Budget 2020/21 £ | Original Budget 2021/22 £ |
|---|------------------------|------------------------------------|------------------------------------|
| (ET05) | | | |
| Employees & Support Services | 254,219 | 274,020 | 273,540 |
| Running Expenses | 204,004 | 206,310 | 185,650 |
| Capital Charges | 1,940 | | |
| Income | (154,611) | (170,430) | (172,550) |
| COUNCIL TAX BENEFITS NET EXPENDITURE | 305,552 | 309,900 | 286,640 |
| COST CENTRE DETAIL (Code & Description) | | | |
| ET05 - C-Tax Benefits | 305,552 | 309,900 | 286,640 |
| COUNCIL TAX BENEFITS NET EXPENDITURE | 305,552 | 309,900 | 286,640 |
| | | | |
| Estimated Service Cost per - Head of the Population | £2.36 | £2.39 | £2.21 |
| -Property in the Borough | £5.28 | £5.36 | £4.95 |

Service Description:

The new Local Council tax support scheme was introduced in 2013/14 following changes made nationally and as a result, council tax bills are discounted at source. The costs in this cost centre are therefore those associated with administering the scheme and assessing eligibility.

| SERVICE: CORPORATE MANAGEMENT Simone Hines (EH29-EH35,EV21) | Actual 2019/20 £ | Original Budget 2020/21 £ | Original Budget 2021/22 £ |
|--|------------------------|------------------------------------|------------------------------------|
| Employees & Support Services | 47,416 | 46,980 | 47,450 |
| Running Expenses | 688,271 | 591,960 | 611,290 |
| Capital Charges | 8,647 | 7,130 | 7,130 |
| Income | (189,714) | (159,390) | (159,390) |
| CORPORATE MANAGEMENT NET EXPENDITURE | 554,619 | 486,680 | 506,480 |
| | | | |
| COST CENTRE DETAIL (Code & Description) | | | |
| EH29 - Performance & Improvement Planning | 39,333 | 44,800 | 41,080 |
| EH35 - Corporate Management | 514,202 | 461,880 | 485,400 |
| EH40 – Eu Exit Preparation | 1,425 | | |
| EV21 - De Minimus Capital Receipts | (342) | (20,000) | (20,000) |
| CORPORATE MANAGEMENT NET EXPENDITURE | 554,619 | 486,680 | 506,480 |
| Fotimeted Comise Cost non-Hand of the Develotion | £4.28 | £3.76 | £3.91 |
| Estimated Service Cost per - Head of the Population | | £3.76 £8.41 | £8.75 |
| -Property in the Borough | £9.58 | £0.41 | £0.75 |

This service shows the costs the council incurs in relation to the work they undertake because they are elected, multi-purpose organisations, and these costs are over and above the costs that would be incurred in managing all the various services if they were provided by a single purpose organisation. The Best Value Accounting Code of Practise (BVACOP) states that Authorities should incorporate all support costs and overheads into a particular service to arrive at a total cost for that service. The exceptions are the costs contained above which relate primarily to the general operation of the organisation.

| | Actual 2019/20 £ | Original Budget 2020/21 £ | Original Budget 2021/22 £ |
|---|------------------------|------------------------------------|------------------------------------|
| SERVICE: NON DISTRIBUTED COSTS | | | |
| Simone Hines (EH90) Running Expenses | 25,938 | 0 | 0 |
| Capital Charges | 5,009 | 0 | 0 |
| NON DISTRIBUTED COSTS NET EXPENDITURE | 30,947 | 0 | 0 |
| | | | |
| COST CENTRE DETAIL (Code & Description) EH90 - Non Distributed Costs | 20.047 | 0 | 0 |
| NON DISTRIBUTED COSTS NET EXPENDITURE | <u> </u> | 0 | <u> </u> |
| | , | | |
| Estimated Service Cost per - Head of the Population | £0.24 | £0.00 | £0.00 |
| -Property in the Borough | £0.53 | £0.00 | £0.00 |

Non-distributed costs – Assets that are not in use to provide a service. This is the transfer period from to the new depot and the change of use for the council into accommodation.

| | Actual 2019/20 £ | Original Budget 2020/21 £ | Original Budget 2021/22 £ |
|---|------------------------|------------------------------------|------------------------------------|
| SERVICE: MAYORALTY | - | - | - |
| Phil Richardson (EH05,EH10) | | | |
| Employees & Support Services | 6,289 | 2,380 | 2,460 |
| Running Expenses | 50,542 | 54,440 | 51,820 |
| Income | (5,681) | | |
| MAYORALTY NET EXPENDITURE | 51,150 | 56,820 | 54,280 |
| | | | |
| COST CENTRE DETAIL (Code & Description) | | | |
| EH05 - Mayoralty | 30,262 | 30,050 | 28,300 |
| EH10 - Civic Cars | 20,889 | 26,770 | 25,980 |
| MAYORALTY NET EXPENDITURE | 51,150 | 56,820 | 54,280 |
| Estimated Service Cost per - Head of the Population | £0.39 | £0.44 | £0.42 |
| -Property in the Borough | £0.88 | £0.98 | £0.94 |

Service Description:

This service shows the costs of the mayoral function and the running of the civic car for functions attended by the mayor and deputy.

Housing, Health and Communities PORTFOLIO SUMMARY

| | Actual 2019/20 £ | Original Budget 2020/21 £ | Original Budget 2021/22 £ |
|----------------------------------|------------------------|------------------------------------|------------------------------------|
| HOUSING ADVICE CENTRE | 495,169 | 477,220 | 324,870 |
| PRIVATE SECTOR GRANTS | 295,252 | 226,850 | 230,470 |
| HOUSING STRATEGY | 66,327 | 54,350 | 53,120 |
| PRIVATE SECTOR HOUSING STANDARDS | 227,800 | 222,600 | 225,820 |
| MOBILE HOME SITES | (39,322) | (62,270) | (70,560) |
| COMMUNITY DEVELOPMENT | 26,737 | 10,110 | 10,490 |
| VOLUNTARY BODIES | 145,383 | 144,730 | 151,690 |
| COMMUNITY SAFETY | 338,185 | 365,610 | 371,000 |
| NET EXPENDITURE | 1,555,530 | 1,439,200 | 1,296,900 |

Housing, Health and Communities PORTFOLIO SUMMARY

| | Actual 2019/20 £ | Original Budget 2020/21 £ | Original Budget 2021/22 £ |
|---|------------------------|------------------------------------|------------------------------------|
| Employees & Support Services | 943,740 | 1,005,530 | 1,085,820 |
| Running Expenses | 2,425,449 | 2,293,440 | 2,648,200 |
| Capital Charges | 98,637 | 96,120 | 174,650 |
| | | | |
| GROSS EXPENDITURE | 3,467,827 | 3,395,090 | 3,908,670 |
| | | | |
| Income | (2,131,429) | (1,958,630) | (2,650,720) |
| Other | (106,678) | (74,510) | (308,740) |
| | | | |
| NET EXPENDITURE | 1,229,720 | 1,361,950 | 949,210 |
| | | | |
| Estimated Service Cost per - Head of the Population | £9.49 | £10.51 | £7.32 |
| -Property in the Borough | £21.25 | £23.53 | £16.40 |

| SERVICE: HEALTH PROMOTION & INEQUALITIES Phil Richardson (AR06)) Employees & Support Services Running Expenses | Actual 2019/20 £ 4,232 1,545 | Original Budget 2020/21 £ 7,720 17,510 | Original Budget 2021/22 £ 17,680 7,320 |
|--|--|---|---|
| Other HEALTH PROMOTION & INEQUALITIES NET EXPENDITURE | 5,777 | (5,000) 20,230 | (5,000) 20,000 |
| COST CENTRE DETAIL (Code & Description) AR06 - Communities For Health HEALTH PROMOTION & INEQUALITIES NET EXPENDITURE | 5,777 5,777 | 20,230 20,230 | 20,000 20,000 |
| Estimated Service Cost per - Head of the Population -Property in the Borough | £0.04 £0.10 | £0.16 £0.35 | £0.15 £0.35 |

This service represents this council commitment to the public health agenda. The town is a dedicated heart town, and actively promotes healthy living initiatives within the Borough, including working with other external agencies.

| | Actual 2019/20 £ | Original Budget 2020/21 £ | Original Budget 2021/22 £ |
|---|------------------------|------------------------------------|------------------------------------|
| SERVICE: HOUSING ADVICE CENTRE | - | - | - |
| Simone Hines (DB00-DB20) | 004 700 | 470 440 | F 40 040 |
| Employees & Support Services | 384,786 | 473,410 | 546,810 |
| Running Expenses | 1,606,340 | 1,429,870 | 1,853,130 |
| Capital Charges | | | 73,330 |
| Income | (1,577,155) | (1,428,800) | (2,187,350) |
| Other | (78,373) | (74,510) | (308,740) |
| HOUSING ADVICE CENTRE NET EXPENDITURE | 335,597 | 399,970 | (22,820) |
| | | | |
| COST CENTRE DETAIL (Code & Description) | | | |
| DB00 - Housing Options Service | 453,387 | 431,890 | 387,620 |
| DB01 - Homelessness | 39,645 | 101,940 | 124,840 |
| DB02 – Loan To Prevent Repossession Fund | 2,137 | | |
| DB50 - Council House | , | (56,610) | (187,590) |
| HOUSING ADVICE CENTRE NET EXPENDITURE | 495,169 | 477,220 | 324,870 |
| | | | |
| Estimated Service Cost per - Head of the Population | £3.82 | £3.68 | £2.51 |
| -Property in the Borough | £8.56 | £8.25 | £5.61 |

Service Description:

This service shows the costs associated with delivering a housing needs service and the council's statutory responsibility to deal with homelessness throughout the Borough.

| | Actual 2019/20 £ | Original Budget 2020/21 £ | Original Budget 2021/22 £ |
|---|------------------------|------------------------------------|------------------------------------|
| SERVICE: PRIVATE SECTOR GRANTS | - | - | - |
| Phil Richardson (DJ00-DJ10) | | | |
| Employees & Support Services | 172,795 | 173,860 | 170,920 |
| Running Expenses | 107,383 | 223,330 | 229,130 |
| Capital Charges | 7,414 | 6,920 | 7,680 |
| Income | (144,850) | (177,260) | (177,260) |
| PRIVATE SECTOR GRANTS NET EXPENDITURE | 142,742 | 226,850 | 230,470 |
| | | | |
| COST CENTRE DETAIL (Code & Description) | | | |
| DB30 - Heart NBBC Retained Budget | 209,205 | 196,770 | 178,710 |
| DJ10 - Other Services | 86,046 | 30,080 | 51,760 |
| PRIVATE SECTOR GRANTS NET EXPENDITURE | 295,252 | 226,850 | 230,470 |
| | | | |
| Estimated Service Cost per - Head of the Population | £2.28 | £1.75 | £1.78 |
| -Property in the Borough | £5.10 | £3.92 | £3.98 |

The service supports choice based lettings, using "NBBC homes" to mmaintain and allocate the council's statutory housing register alongside partner housing association properties for rent and shared ownership. The costs associated with the providing the council's statutory housing advice service are shown under this service. The service administers grants made to the general public in respect of disabled facilities grants and other

discretionary housing assistance (HEART). The council operates a Home Improvement Agency and Home Safety Check scheme to assist residents living in their own properties.

| | Actual 2019/20 £ | Original Budget 2020/21 £ | Original Budget 2021/22 £ |
|---|------------------------|------------------------------------|------------------------------------|
| SERVICE: HOUSING STRATEGY | - | - | - |
| Simone Hines (DM00) | | | |
| Employees & Support Services | 56,957 | 46,960 | 47,150 |
| Running Expenses | 9,370 | 7,390 | 5,970 |
| HOUSING STRATEGY NET EXPENDITURE | 66,327 | 54,350 | 53,120 |
| | | | |
| COST CENTRE DETAIL (Code & Description) | | | |
| DM00 - Housing Strategy | 66,327 | 54,350 | 53,120 |
| HOUSING STRATEGY NET EXPENDITURE | 66,327 | 54,350 | 53,120 |
| | | | |
| Estimated Service Cost per - Head of the Population | £0.51 | £0.42 | £0.41 |
| -Property in the Borough | £1.15 | £0.94 | £0.92 |

Service Description:

This service shows the costs associated with the council's statutory responsibility to have a housing strategy in place for the Borough.

| | Actual 2019/20 £ | Original Budget 2020/21 £ | Original Budget 2021/22 £ |
|--|------------------------|------------------------------------|------------------------------------|
| SERVICE: PRIVATE SECTOR HOUSING STANDARDS | | | |
| Dawn Dawson (DN00) | | | |
| Employees & Support Services | 216,169 | 219,200 | 219,940 |
| Running Expenses | 130,506 | 60,610 | 53,090 |
| Income | (131,875) | (57,210) | (47,210) |
| Other | | | |
| PRIVATE SECTOR HOUSING STANDARDS NET EXPENDITURE | 214,800 | 222,600 | 225,820 |
| COST CENTRE DETAIL (Code & Description) | 227,800 | 222,600 | 225,820 |
| DN00 - Private Sector Housing Standards PRIVATE SECTOR HOUSING STANDARDS NET EXPENDITURE | 227,800 | 222,600 | 225,820 |
| | | | |
| Estimated Service Cost per - Head of the Population | £1.76 | £1.72 | £1.74 |
| -Property in the Borough | £3.94 | £3.85 | £3.90 |

The service regulates housing standards and public health within the private rented and owner occupied sectors through financial assistance, advice and enforcement. The service also respond to unauthorised encampments situated in the Borough.

| | Actual 2019/20 £ | Original Budget 2020/21 £ | Original Budget 2021/22 £ |
|---|------------------------|------------------------------------|------------------------------------|
| SERVICE: MOBILE HOME SITES | ~ | ~ | ~ |
| Dawn Dawson (DD00-DD10) | | | |
| Running Expenses | 10,496 | 16,950 | 13,720 |
| Capital Charges | 60,353 | 58,330 | 62,770 |
| Income | (110,171) | (137,550) | (147,050) |
| MOBILE HOME SITES NET EXPENDITURE | (39,322) | (62,270) | (70,560) |
| | | | |
| | | | |
| | | | |
| COST CENTRE DETAIL (Code & Description) | | | |

| DD00 - Caldwell Mobile Home Site | 2,311 | (12,470) | (15,060) |
|---|----------|----------|----------|
| DD05 - Ash Green Mobile Home Site | (41,633) | (49,800) | (55,500) |
| MOBILE HOME SITES NET EXPENDITURE | (39,322) | (62,270) | (70,560) |
| = | | | |
| Estimated Service Cost per - Head of the Population | -£0.30 | -£0.48 | -£0.54 |
| -Property in the Borough | -£0.68 | -£1.08 | -£1.22 |
| | | | |

Service Description:

This service shows the costs associated with the provision of three mobile home sites throughout the Borough. The site at Stoney Road is a dedicated site for travellers, whilst the sites at Caldwell and Ash Green have a number of plots for private residents. The costs include the running and maintenance of the sites and any income received in rent and commission from sales.

| | Actual 2019/20 £ | Original Budget 2020/21 £ | Original Budget 2021/22 £ |
|---|------------------------|------------------------------------|------------------------------------|
| <u>SERVICE: COMMUNITY DEVELOPMENT</u> Dawn Dawson (EH30) | | | |
| Employees & Support Services | 18,533 | 6,110 | 6,290 |
| Running Expenses | 8,204 | 4,000 | 4,200 |
| COMMUNITY DEVELOPMENT NET EXPENDITURE | 26,737 | 10,110 | 10,490 |
| | | | |
| COST CENTRE DETAIL (Code & Description) | | | |
| EH30 - Community Development | 26,737 | 10,110 | 10,490 |
| COMMUNITY DEVELOPMENT NET EXPENDITURE | 26,737 | 10,110 | 10,490 |
| | | | |
| Estimated Service Cost per - Head of the Population | £0.21 | £0.08 | £0.08 |
| -Property in the Borough | £0.46 | £0.17 | £0.18 |

This service shows the costs associated with the provision of three mobile home sites throughout the Borough. The site at Stoney Road is a dedicated site for travellers, whilst the sites at Caldwell and Ash Green have a number of plots for private residents. The costs include the running and maintenance of the sites and any income received in rent and commission from sales.

| | Actual 2019/20 £ | Original Budget 2020/21 £ | Original Budget 2021/22 £ |
|----------------------------------|------------------------|------------------------------------|------------------------------------|
| SERVICE: VOLUNTARY BODIES | | | |
| Dawn Dawson (EN01) | | | |
| Employees & Support Services | 2,807 | (4,430) | 2,660 |
| Running Expenses | 151,610 | 151,160 | 158,070 |
| Income | (9,764) | (2,000) | (9,040) |
| VOLUNTARY BODIES NET EXPENDITURE | 144,653 | 144,730 | 151,690 |

| COST CENTRE DETAIL (Code & Description) | | | |
|---|---------|---------|---------|
| EH33 - Community Charity Lottery | (0) | 30 | |
| EN01 - Third Sector Contributions | 145,383 | 144,700 | 151,690 |
| VOLUNTARY BODIES NET EXPENDITURE | 145,383 | 144,730 | 151,690 |
| = | | | |
| Estimated Service Cost per - Head of the Population | £1.12 | £1.12 | £1.17 |
| -Property in the Borough | £2.51 | £2.50 | £2.62 |

Service Description:

This service shows the costs of undertaking community work in the Borough, to build stronger communities.

| | Actual 2019/20 £ | Original Budget 2020/21 £ | Original Budget 2021/22 £ |
|---|------------------------|------------------------------------|------------------------------------|
| SERVICE: COMMUNITY SAFETY | | | |
| Dawn Dawson (EP00) | | | |
| Employees & Support Services | 91,694 | 90,420 | 92,050 |
| Running Expenses | 401,540 | 400,130 | 330,890 |
| Capital Charges | 30,870 | 30,870 | 30,870 |
| Income | (157,614) | (155,810) | (82,810) |
| Other | (28,304) | | |
| COMMUNITY SAFETY NET EXPENDITURE | 338,185 | 365,610 | 371,000 |
| COST CENTRE DETAIL (Code & Description) | | | |
| EP00 - Community Safety | 338,185 | 365,610 | 371,000 |
| COMMUNITY SAFETY NET EXPENDITURE | 338,185 | 365,610 | 371,000 |
| Estimated Service Cost per - Head of the Population | £2.61 | £2.82 | £2.86 |
| -Property in the Borough | £5.84 | £6.32 | £6.41 |

This budget supports the various community safety activities undertaken by the council. The Nuneaton and Bedworth Safer Communities Partnership (NABSCOP) works closely with partner agencies to reduce crime and the fear of crime in the Borough

Planning and Development PORTFOLIO SUMMARY

| | Actual 2019/20 £ | Original Budget 2020/21 £ | Original Budget 2021/21 £ |
|---------------------------------|------------------------|------------------------------------|------------------------------------|
| ENVIRONMENTAL PROTECTION | 408,612 | 400,140 | 395,020 |
| FOOD & OCCUPATIONAL SAFETY | 303,290 | 341,420 | 336,030 |
| HEALTH PROMOTION & INEQUALITIES | 5,777 | 20,230 | 20,000 |
| CAR PARKS | (129,473) | (295,910) | 168,770 |
| PUBLIC PASSENGER TRANSPORT | 32,932 | 67,950 | 40,220 |
| LAND DRAINAGE WRKS | 6,086 | 7,870 | 6,860 |
| STREET NAMEPLATES | 17,563 | 20,660 | 21,190 |
| FOOTPATH LIGHTING | 10,957 | 12,000 | 12,130 |
| BUILDING CONTROL | 8,664 | 24,480 | 30,070 |
| DEVELOPMENT CONTROL | 19,002 | (80,000) | 62,110 |
| PLANNING POLICY & APPLICATIONS | 262,733 | 401,780 | 384,600 |
| COMMERCIAL PROPERTY | (1,049,578) | (1,230,000) | (1,320,920) |
| INDUSTRIAL ESTATES | (120,872) | (152,750) | (140,680) |
| ENVIRONMENTAL SUSTAINABILITY | 3,374 | 3,440 | 63,450 |
| NET EXPENDITURE | (220,935) | (458,690) | 78,850 |

Planning and Development PORTFOLIO SUMMARY

| | Actual 2019/20 £ | Original Budget 2020/21 £ | Original Budget 2021/22 £ |
|---|------------------------|------------------------------------|------------------------------------|
| Employees & Support Services | 1,651,106 | 1,861,870 | 1,830,620 |
| Running Expenses | 2,508,858 | 2,229,020 | 2,325,680 |
| Capital Charges | 630,445 | 500,720 | 231,910 |
| | | | |
| GROSS EXPENDITURE | 4,790,410 | 4,591,610 | 4,388,210 |
| Income | (5,011,345) | (5,035,480) | (4,294,540) |
| Other | | (14,820) | (14,820) |
| | | | |
| NET EXPENDITURE | (220,935) | (458,690) | 78,850 |
| | | | |
| Estimated Service Cost per - Head of the Population | -£1.70 | -£3.54 | £0.61 |
| -Property in the Borough | -£3.82 | -£7.93 | £1.36 |

| | Actual 2019/20 £ | Original Budget 2020/21 £ | Original Budget 2021/22 £ |
|---|------------------------|------------------------------------|------------------------------------|
| SERVICE: ENVIRONMENTAL PROTECTION | | | |
| Phil Richardson (AQ05-AQ20) | 005 000 | 050 700 | 0.47.070 |
| Employees & Support Services | 225,682 | 252,700 | 247,970 |
| Running Expenses | 204,686 | 172,210 | 169,520 |
| Capital Charges | 3,318 | 3,320 | 3,320 |
| Income | (25,074) | (28,090) | (25,790) |
| ENVIRONMENTAL PROTECTION NET EXPENDITURE | 408,612 | 400,140 | 395,020 |
| | | | |
| COST CENTRE DETAIL (Code & Description) | 004.050 | 040.000 | 040.040 |
| AQ05 - Environmental Protection | 321,652 | 313,890 | 310,640 |
| AQ10 - Dog Warden | 69,531 | 64,090 | 65,490 |
| AQ15 - Pest Control | 17,429 | 22,160 | 18,890 |
| ENVIRONMENTAL PROTECTION NET EXPENDITURE | 408,612 | 400,140 | 395,020 |
| Estimated Service Cost per - Head of the Population | £3.15 | £3.09 | £3.05 |
| -Property in the Borough | £7.06 | £6.91 | £6.83 |

This service shows the costs of all environmental health related works including noise pollution, air quality and contaminated land. The council operates a dog warden service which deals with lost and stray dogs, in addition to dog nuisance issues. The council also operates a chargeable pest control service for homes and businesses, in addition to regularly treating parks, riverbanks and sewers to reduce and control rodent activity.

| Actual 2019/20 £ | Original Budget 2020/21 £ | Original Budget 2021/22 £ |
|------------------------|--|--|
| - | - | - |
| | | |
| 197,145 | 257,290 | 251,880 |
| 111,111 | 87,610 | 89,630 |
| (4,966) | (3,480) | (5,480) |
| 303,290 | 341,420 | 336,030 |
| | | |
| | | 20,380 |
| 303,290 | 341,420 | 315,650 |
| 303,290 | 341,420 | 336,030 |
| £2.34 | £2.63 | £2.59 |
| | 2019/20 £ 197,145 111,111 (4,966) 303,290 303,290 303,290 | Actual 2019/20 £ Budget 2020/21 £ 197,145 257,290 111,111 87,610 (4,966) (3,480) 303,290 341,420 303,290 341,420 303,290 341,420 |

This service covers all costs associated with works undertaken to reduce the incidence of food poisoning and general workplace safety required by legislation to include inspections, testing and investigation work.

| | Actual 2019/20 £ | Original Budget 2020/21 £ | Original Budget 2021/22 £ |
|---|------------------------|------------------------------------|------------------------------------|
| SERVICE: CAR PARKS | | | |
| Brent Davis (BA00-BA90) | | | |
| Employees & Support Services | 323,160 | 318,150 | 313,600 |
| Running Expenses | 953,816 | 974,290 | 954,690 |
| Capital Charges | 627,128 | 497,400 | 228,590 |
| Income | (2,033,578) | (2,085,750) | (1,328,110) |
| | | | |
| CAR PARKS NET EXPENDITURE | (129,473) | (295,910) | 168,770 |
| | | | |
| COST CENTRE DETAIL (Code & Description) | | | |
| BA00 - Car Parks | 1,177,933 | 1,048,640 | 745,700 |
| BA30 - Car Parks-Running Expenses | 602,113 | 616,020 | 624,170 |
| BA40 - Car Parks-Support Services | 119,257 | 120,380 | 122,210 |
| BA90 - Car Parks-Income | (2,028,776) | (2,080,950) | (1,323,310) |
| CAR PARKS NET EXPENDITURE | (129,473) | (295,910) | 168,770 |
| | | | |
| Estimated Service Cost per - Head of the Population | -£1.00 | -£2.28 | £1.30 |
| -Property in the Borough | -£2.24 | -£5.11 | £2.92 |

This service shows the costs associated with providing car parks throughout the Borough. The budget head includes the costs of maintaining and running the car parks and the income received from them.

| | Actual 2019/20 £ | Original Budget 2020/21 £ | Original Budget 2021/22 £ |
|---|------------------------|------------------------------------|------------------------------------|
| SERVICE: PUBLIC PASSENGER TRANSPORT | | | |
| Brent Davis (BC00-BC05) | | | |
| Employees & Support Services | 9,066 | 12,130 | 2,930 |
| Running Expenses | 127,143 | 145,720 | 142,190 |
| Income | (103,277) | (89,900) | (104,900) |
| PUBLIC PASSENGER TRANSPORT NET EXPENDITURE | 32,932 | 67,950 | 40,220 |
| COST CENTRE DETAIL (Code & Description) BC00 - Bus Station | 32,932 | 67,950 | 40,220 |
| PUBLIC PASSENGER TRANSPORT NET EXPENDITURE | 32,932 | 67,950 | 40,220 |
| Estimated Service Cost per - Head of the Population -Property in the Borough | £0.25 £0.57 | £0.52 £1.17 | £0.31 £0.70 |

Service Description:

This service shows the costs associated with providing and maintaining the bus shelters in the Borough. The budget head also includes the costs associated with the operation of the bus stations and the bus operators using the stations.



| | Actual 2019/20 £ | Original Budget 2020/21 £ | Original Budget 2021/22 £ |
|---|------------------------|------------------------------------|------------------------------------|
| SERVICE: LAND DRAINAGE WRKS | | | |
| Dawn Dawson (BF10) | | | |
| Employees & Support Services | 910 | 1,520 | 1,530 |
| Running Expenses | 5,176 | 6,350 | 5,330 |
| Income | | | |
| LAND DRAINAGE WRKS NET EXPENDITURE | 6,086 | 7,870 | 6,860 |
| COST CENTRE DETAIL (Code & Description) | | | |
| BF10 - Land Drain Works | 6,086 | 7,870 | 6,860 |
| LAND DRAINAGE WRKS NET EXPENDITURE | 6,086 | 7,870 | 6,860 |
| | | | |
| Estimated Service Cost per - Head of the Population | £0.05 | £0.06 | £0.05 |
| -Property in the Borough | £0.11 | £0.14 | £0.12 |

This service shows the costs associated with services provided by the council for undertaking land drainage works, like clearing gullies and removing excessive vegetation growth around drains to lower the risk of flooding.

| | Actual 2019/20 £ | Original Budget 2020/21 £ | Original Budget 2021/22 £ |
|---|------------------------|------------------------------------|------------------------------------|
| SERVICE: STREET NAMEPLATES | | | |
| Dawn Dawson (Bl00) | | | |
| Employees & Support Services | 7,654 | 7,930 | 8,220 |
| Running Expenses | 10,367 | 12,730 | 12,970 |
| Income | (458) | | |
| STREET NAMEPLATES NET EXPENDITURE | 17,563 | 20,660 | 21,190 |
| COST CENTRE DETAIL (Code & Description) | | | |
| BI00 - Street Nameplates | 17,563 | 20,660 | 21,190 |
| STREET NAMEPLATES NET EXPENDITURE | 17,563 | 20,660 | 21,190 |
| | | | |
| Estimated Service Cost per - Head of the Population | £0.14 | £0.16 | £0.16 |
| -Property in the Borough | £0.30 | £0.36 | £0.37 |

Service Description:

This service shows the costs associated with maintaining and supplying street nameplates throughout the Borough.

| | Actual 2019/20 £ | Original Budget 2020/21 £ | Original Budget 2021/22 £ |
|---|------------------------|------------------------------------|------------------------------------|
| SERVICE: FOOTPATH LIGHTING | | | |
| Dawn Dawson (BJ00) | | | |
| Employees & Support Services | 4,737 | 5,480 | 5,640 |
| Running Expenses | 6,220 | 6,520 | 6,490 |
| Income | | | |
| FOOTPATH LIGHTING NET EXPENDITURE | 10,957 | 12,000 | 12,130 |
| | | | |
| COST CENTRE DETAIL (Code & Description) | | | |
| BJ00 - Footway Lighting | 10,957 | 12,000 | 12,130 |
| FOOTPATH LIGHTING NET EXPENDITURE | 10,957 | 12,000 | 12,130 |
| | | | |
| Estimated Service Cost per - Head of the Population | £0.08 | £0.09 | £0.09 |
| -Property in the Borough | £0.19 | £0.21 | £0.21 |

This service shows the costs associated with providing footway lighting on council owned land (not highways, which is the responsibility of the County Council)

| | Actual 2019/20 £ | Original Budget 2020/21 £ | Original Budget 2021/22 £ |
|---|------------------------|------------------------------------|------------------------------------|
| SERVICE: BUILDING CONTROL | - | ~ | - |
| Phil Richardson (BL20-BL24) | | | |
| Employees & Support Services | 111 | | 14,240 |
| Running Expenses | 289,165 | 69,790 | 61,140 |
| Income | (280,613) | (45,310) | (45,310) |
| BUILDING CONTROL NET EXPENDITURE | 8,664 | 24,480 | 30,070 |
| COST CENTRE DETAIL (Code & Description) | | | |
| BL20 - Building Control - Fee Earning | 39,061 | 34,590 | 40,180 |
| BL24 - Other Building Control | (30,398) | (10,110) | (10,110) |
| BUILDING CONTROL NET EXPENDITURE | 8,664 | 24,480 | 30,070 |
| | | | |
| Estimated Service Cost per - Head of the Population | £0.07 | £0.19 | £0.23 |
| -Property in the Borough | £0.15 | £0.42 | £0.52 |

Service Description:

The costs of providing the building control service are contained within this budget head – it deals with the implementation of building regulations which ensure that proper standards of construction are adhered to by the building industry, together with Health and Safety issues.

| | Actual 2019/20 £ | Original Budget 2020/21 £ | Original Budget 2021/22 £ |
|---|------------------------|------------------------------------|------------------------------------|
| SERVICE: DEVELOPMENT CONTROL | | | |
| Phil Richardson (BL30-BL32) Employees & Support Services | 502,161 | 565,020 | 546,790 |
| Running Expenses | 298,973 | 343,820 | 354,160 |
| Income | (782,132) | (988,840) | (838,840) |
| DEVELOPMENT CONTROL NET EXPENDITURE | 19,002 | (80,000) | 62,110 |
| COST CENTRE DETAIL (Code & Description) | | | |
| BL30 - Development Control - Fee Earning | (87,557) | (197,430) | 61,500 |
| BL32 - Development Control Enforcement | 106,559 | 117,430 | 610 |
| DEVELOPMENT CONTROL NET EXPENDITURE | 19,002 | (80,000) | 62,110 |
| | | | |
| Estimated Service Cost per - Head of the Population | £0.15 | -£0.62 | £0.48 |
| -Property in the Borough | £0.33 | -£1.38 | £1.07 |

This service shows the costs associated with the processing of planning applications, the registration and processing of planning appeals including written representations, informal hearings and public enquiries, and complaints to the Authority regarding unauthorised developments and use of land

| SERVICE: PLANNING POLICY & APPLICATIONS | Actual 2019/20 £ | Original Budget 2020/21 £ | Original Budget 2021/22 £ |
|--|------------------------|------------------------------------|------------------------------------|
| Phil Richardson (BL10-BL17,BL30,32 & 80) | | | |
| Employees & Support Services | 232,680 | 283,000 | 278,170 |
| Running Expenses | 55,931 | 148,760 | 138,410 |
| Income | (25,879) | (20,160) | (22,160) |
| Other | | (9,820) | (9,820) |
| PLANNING POLICY & APPLICATIONS NET EXPENDITURE | 262,733 | 401,780 | 384,600 |
| COST CENTRE DETAIL (Code & Description) | | | |
| BL10 - Borough Plans BL14 - Conservation And Listed Buildings | 276,720 | 406,550 2,200 | 396,500 |
| BL17 - Street Naming & Numbering | (13,987) | (6,970) | (11,900) |
| PLANNING POLICY & APPLICATIONS NET EXPENDITURE | 262,733 | 401,780 | 384,600 |
| Estimated Service Cost per - Head of the Population | £2.03 | £3.10 | £2.97 |
| -Property in the Borough | £4.54 | £6.94 | £6.65 |

Service Description:

The Council is undertaking work associated with the Borough Plan and all costs are shown within this budget head. The service will provide planning policy advice for members and a wide range of customers and also provides support and guidance for communities.



| | Actual 2019/20 £ | Original Budget 2020/21 £ | Original Budget 2021/22 £ |
|---|------------------------|------------------------------------|------------------------------------|
| SERVICE: COMMERCIAL PROPERTY | | | |
| Dawn Dawson (EE00-EE30) | | | |
| Employees & Support Services | 128,727 | 136,460 | 127,390 |
| Running Expenses | 364,293 | 182,980 | 251,130 |
| Income | (1,542,598) | (1,549,440) | (1,699,440) |
| COMMERCIAL PROPERTY NET EXPENDITURE | (1,049,578) | (1,230,000) | (1,320,920) |
| | | | |
| COST CENTRE DETAIL (Code & Description) | | | |
| EE00 - Commercial Property General | 200,460 | 237,360 | 283,740 |
| EE05 - Bondgate Chambers | (40,355) | (43,420) | (43,420) |
| EE10 - Bus Station Shops | (89,450) | (89,450) | (89,450) |
| EE15 - Nuneaton Town Centre Properties | (279,414) | (278,000) | (428,000) |
| EE20 - Bedworth Town Centre | (341,209) | (370,860) | (370,680) |
| EE25 - Other Properties | (51,471) | (64,460) | (64,460) |
| EE30 - Craft Centre | (8,770) | (9,640) | (7,600) |
| EE35 – Abbey Street Development | 1,306 | (71,420) | (71,420) |
| EH50 - Nabcel Investment Properties | (440,675) | (540,110) | (529,630) |
| COMMERCIAL PROPERTY NET EXPENDITURE | (1,049,578) | (1,230,000) | (1,320,920) |
| | | | |
| Estimated Service Cost per - Head of the Population | -£8.10 | -£9.49 | -£10.19 |
| -Property in the Borough | -£18.14 | -£21.25 | -£22.83 |

This budget reflects the costs associated with the Council's varied property portfolio. The income shown is largely rental income from the various sites.

| | Actual 2019/20 | Original Budget 2020/21 | Original Budget 2021/22 |
|---|-------------------|-------------------------------|-------------------------------|
| SERVICE: INDUSTRIAL ESTATES | £ | £ | £ |
| Dawn Dawson (EF12-EF15) | | | |
| Employees & Support Services | 13,118 | 12,880 | 12,970 |
| Running Expenses | 78,779 | 58,880 | 70,860 |
| Income | (212,770) | (224,510) | (224,510) |
| INDUSTRIAL ESTATES NET EXPENDITURE | (120,872) | (152,750) | (140,680) |
| COST CENTRE DETAIL (Code & Description) | | | |
| EF12 - Bermuda Innovation Centre | (35,000) | (35,000) | (35,000) |
| EF15 - Attleborough Fields | (85,872) | (117,750) | (105,680) |
| INDUSTRIAL ESTATES NET EXPENDITURE | (120,872) | (152,750) | (140,680) |
| | | | |
| Estimated Service Cost per - Head of the Population | -£0.93 | -£1.18 | -£1.09 |
| -Property in the Borough | -£2.09 | -£2.64 | -£2.43 |

Service Description:

This budget head reflects the costs associated with the industrial properties operated by the council and the income it receives

| SERVICE: LAND CHARGES | Actual 2019/20 £ | Original Budget 2020/21 £ | Original Budget 2021/22 £ |
|---|------------------------|------------------------------------|------------------------------------|
| Phil Richardson (EK00) | | | |
| Employees & Support Services | 11,626 | 11,720 | 15,380 |
| Running Expenses | 95,840 | 100,190 | 115,080 |
| Income | (125,677) | (130,820) | (130,820) |
| LAND CHARGES NET EXPENDITURE | (18,211) | (18,910) | (360) |
| | | | |
| COST CENTRE DETAIL (Code & Description) | | | |
| EK00 - Land Charges | (18,211) | (18,910) | (360) |
| LAND CHARGES NET EXPENDITURE | (18,211) | (18,910) | (360) |
| Estimated Service Cost per - Head of the Population -Property in the Borough | -£0.14 -£0.31 | -£0.15 -£0.33 | -£0.01 |

This Service shows the cost of maintaining the Local Land Charge Register, and enabling this register to be accessed by members of the public and private search companies. The costs also include all the costs associated with carrying out actual land charge searches

| | Actual 2019/20 £ | Original Budget 2020/21 £ | Original Budget 2021/22 £ |
|---|------------------------|------------------------------------|------------------------------------|
| SERVICE: ENVIRONMENTAL SUSTAINABILITY | | | |
| Dawn Dawson (EH25) | | | |
| Employees & Support Services | 1,722 | 1,590 | 1,610 |
| Running Expenses | 1,651 | 1,850 | 61,840 |
| ENVIRONMENTAL SUSTAINABILITY NET EXPENDITURE | 3,374 | 3,440 | 63,450 |
| COST CENTRE DETAIL (Code & Description) | | | |
| EH25 - Environmental Sustainability | 3,374 | 3,440 | 63,450 |
| ENVIRONMENTAL SUSTAINABILITY NET EXPENDITURE | 3,374 | 3,440 | 63,450 |
| Estimated Service Cost per - Head of the Population | £0.03 | £0.03 | £0.49 |
| -Property in the Borough | £0.06 | £0.06 | £1.10 |

Service Description:

This service shows the costs of undertaking work under the Environmental sustainability action plan.

Appendix C

SUPPORT SERVICES SUMMARIES

| CORPORATE DIRECTORS Budget Holder: Simone Donaghy | Actual 2019/20 £ | Original Budget 2020/21 £ | Original Budget 2021/22 £ |
|--|------------------------|------------------------------------|------------------------------------|
| Salaries, Wages & Other Employee Costs | 476,285 | 447,600 | 505,610 |
| Employer's NI & Pension Contributions | 140,962 | 133,470 | 153,170 |
| Supplies & Services | 6,344 | 3,470 | 3,180 |
| Accommodation & Other Administrative Costs | 49,024 | 56,230 | 53,790 |
| Gross Expenditure | 672,615 | 640,770 | 715,750 |
| Net Costs - Fully recharged to other Service Units and Services | 672,615 | 640,770 | 715,750 |
| Estimated service cost per - Head of the population | £5.19 | £4.94 | £5.52 |
| -Property in the Borough | £11.62 | £11.07 | £12.37 |

| FINANCE & PROCUREMENT Budget Holder: Simone Donaghy | Actual 2019/20 £ | Original Budget 2020/21 £ | Original Budget 2021/22 £ |
|--|------------------------|------------------------------------|------------------------------------|
| Salaries, Wages & Other Employee Costs | 564,209 | 625,150 | 634,600 |
| Employer's NI & Pension Contributions | 159,289 | 179,270 | 182,850 |
| Supplies & Services | 175,137 | 128,030 | 148,050 |
| Accommodation & Other Administrative Costs | 151,752 | 159,690 | 165,690 |
| Capital Charges | 5,493 | 1,100 | |
| Gross Expenditure | 1,055,880 | 1,093,240 | 1,131,190 |
| Income & Recoverable Charges | (41,460) | (44,050) | (50) |
| Net Costs - Fully recharged to other Service Units and Services | 1,014,418 | 1,049,190 | 1,131,140 |
| | | | |
| Estimated service cost per - Head of the population | £7.83 | £8.10 | £8.73 |
| - Property in the borough | 17.53 | £18.13 | £19.55 |

| HUMAN RESOURCES | Actual 2019/20 | Original Budget 2020/21 | Original Budget 2021/22 |
|--|-------------------|-------------------------------|-------------------------------|
| Budget Holder: | £ | £ | £ |
| Salaries, Wages & Other Employee Costs | 208,083 | 219,510 | 218,480 |
| Employer's NI & Pension Contributions | 46,979 | 48,430 | 50,270 |
| Supplies & Services | 24,533 | 23,340 | 24,720 |
| Accommodation & Other Administrative Costs | 85,590 | 94,710 | 79,400 |
| Gross Expenditure | 365,185 | 385,990 | 372,870 |
| Income & Recoverable Charges | (12,195) | (9,000) | (9,500) |
| Net Costs - Fully recharged to other Service Units and Services | 352,991 | 376,990 | 363,370 |
| Estimated service cost per - Head of the population - Property in the borough | £2.72 £6.10 | £2.91 £6.51 | £2.80 £6.28 |

| Actual 2019/20 £ | Original Budget 2020/21 £ | Original Budget 2021/22 £ |
|------------------------|--|---|
| 346,225 | 339,890 | 340,650 |
| 93,221 | 94,520 | 96,610 |
| 408,674 | 428,750 | 417,990 |
| 62,919 | 71,400 | 66,700 |
| 269,514 | 246,410 | 340,610 |
| 1,180,553 | 1,180,970 | 1,262,560 |
| (16,646) | (16,500) | (16,500) |
| 1,163,908 | 1,164,470 | 1,246,060 |
| £8.98 £20.11 | £8.99 £20.12 | £9.61 £21.53 |
| | 2019/20 £ 346,225 93,221 408,674 62,919 269,514 1,180,553 (16,646) 1,163,908 £8.98 | Actual 2019/20 Budget 2020/21 £ £ 346,225 339,890 93,221 94,520 408,674 428,750 62,919 71,400 269,514 246,410 1,180,553 1,180,970 (16,646) (16,500) 1,163,908 1,164,470 £8.98 £8.99 |

| CORPORATE CUSTOMER SERVICES Budget Holder: | Actual 2019/20 £ | Original Budget 2020/21 £ | Original Budget 2021/22 £ |
|---|------------------------|------------------------------------|------------------------------------|
| Salaries, Wages & Other Employee Costs | 461,417 | 505,060 | 480,540 |
| Employer's NI & Pension Contributions | 102,300 | 120,470 | 115,490 |
| Supplies & Services | 102,454 | 72,310 | 73,010 |
| Accommodation & Other Administrative Costs | 217,753 | 266,740 | 243,680 |
| Capital Charges | 1,000 | | |
| Gross Expenditure | 884,924 | 964,580 | 912,720 |
| Income & Recoverable Charges | (4,490) | | |
| Net Costs - Fully recharged to other Service Units and Services | 880,434 | 964,580 | 912,720 |
| Estimated service cost per – Head of the population | £6.79 | £7.44 | £7.04 |
| - Property in the borough | £15.21 | £16.67 | £15.77 |

| BUSINESS IMPROVEMENT ADMIN & SUPPORT TEAM | Actual 2019/20 | Original Budget 2020/21 | Original Budget 2021/22 |
|---|-------------------|-------------------------------|-------------------------------|
| Budget Holder: | £ | £ | £ |
| Salaries, Wages & Other Employee Costs | 240,668 | 243,610 | 266,680 |
| Employer's NI & Pension Contributions | 60,710 | 64,710 | 71,210 |
| Supplies & Services | 13,839 | 16,960 | 16,970 |
| Accommodation & Other Administrative Costs | 90,633 | 91,750 | 89,500 |
| Gross Expenditure | 405,850 | 417,030 | 444,360 |
| Income & Recoverable Charges | (6) | | |
| Net Costs - Fully recharged to other Service Units | 405,844 | 417,030 | 444,360 |
| Estimated service cost per - head of the population | £3.13 | £3.22 | £3.43 |
| - Property in the borough | £7.01 | £7.21 | £7.68 |

| CORP GOVERNANCE LEGAL | Actual 2019/20 | Original Budget 2020/21 | Original Budget 2021/22 |
|--|-------------------|-------------------------------|-------------------------------|
| Budget Holder: Phil Richardson | £ | £ | £ |
| Salaries, Wages & Other Employee Costs | 195,291 | 212,710 | 249,670 |
| Employer's NI & Pension Contributions | 48,818 | 58,030 | 69,040 |
| Supplies & Services | 37,756 | 31,400 | 31,490 |
| Accommodation & Other Administrative Costs | 55,869 | 57,480 | 65,820 |
| Gross Expenditure | 337,734 | 359,620 | 416,020 |
| Income & Recoverable Charges | (65,339) | (63,300) | (63,300) |
| Net Costs - Fully recharged to other Service Units and | 272,395 | 296,320 | 352,720 |
| Services | | | |
| | | | |
| Estimated service cost per - Head of the population | £2.10 | £2.29 | £2.72 |
| - Property in the borough | £4.71 | £5.12 | £6.10 |

| HEALTH & SAFETY Budget Holder: Phil Richardson | Actual 2019/20 £ | Original Budget 2020/21 £ | Original Budget 2021/22 £ |
|--|------------------------|------------------------------------|------------------------------------|
| Salaries, Wages & Other Employee Costs | 166,275 | 169,590 | 61,370 |
| Employer's NI & Pension Contributions | 41,431 | 43,470 | 14,740 |
| Supplies & Services | 23,688 | 12,810 | 12,660 |
| Accommodation & Other Administrative Costs | 40,619 | 41,610 | 28,740 |
| Gross Expenditure | 272,013 | 267,480 | 117,510 |
| Income & Recoverable Charges | (7,434) | (11,000) | |
| Net Costs - Fully recharged to other Service Units and | 264,579 | 256,480 | 117,510 |
| Services | | | |
| Estimated service cost per - Head of the population | £2.04 | £1.98 | £0.91 |
| - Property in the borough | £4.57 | £4.43 | £2.03 |

| CORPORATE GOVERNANCE: AUDIT & INSURANCE | Actual 2019/20 | Original Budget 2020/21 | Original Budget 2021/22 |
|--|----------------|-------------------------------|-------------------------------|
| Budget Holder: | £ | £ | £ |
| Salaries, Wages & Other Employee Costs | 208,922 | 226,950 | 223,830 |
| Employer's NI & Pension Contributions | 57,651 | 65,060 | 64,320 |
| Supplies & Services | 9,917 | 7,530 | 23,530 |
| Accommodation & Other Administrative Costs | 42,217 | 42,340 | 45,240 |
| Gross Expenditure | 318,707 | 341,880 | 356,920 |
| Income & Recoverable Charges | (36,342) | (18,450) | (34,450) |
| Net Costs - Fully recharged to other Service Units and | 282,365 | 323,430 | 322,470 |
| Services | | | |
| Estimated service cost per - Head of the population | £2.18 | £2.50 | £2.49 |
| - Property in the borough | £4.88 | £5.59 | £5.57 |

| IT FLARE COSTS Budget Holder: | Actual 2019/20 £ | Original Budget 2020/21 £ | Original Budget 2021/22 £ |
|---|------------------------|------------------------------------|------------------------------------|
| Supplies & Services | 99,487 | 76,330 | 84,140 |
| Accommodation & Other Administrative Costs | 8,037 | 9,210 | 9,840 |
| Gross Expenditure | 107,524 | 85,540 | 93,980 |
| Net Costs - Fully recharged to other Service Units and Services | 107,524 | 85,540 | 93,980 |
| | | | |
| Estimated service cost per - Head of the population | £0.83 | £0.66 | £0.73 |
| - Property in the borough | £1.86 | £1.48 | £1.62 |



| SERVICE: ADMIN.BUILDINGS | Actual 2019/20 £ | Original Budget 2020/21 £ | Original Budget 2021/22 £ |
|---|------------------------|------------------------------------|------------------------------------|
| Brent Davis & Dawn Dawson (FB00-FB50) Employees & Support Services | 221,617 | 233,570 | 225,860 |
| Running Expenses | 588,440 | 650,031 | 634,000 |
| Capital Charges | 96,266 | 131,750 | 83,670 |
| Income | (15,627) | (16,420) | (16,420) |
| ADMIN.BUILDINGS NET EXPENDITURE | 890,696 | 998,931 | 927,110 |
| COST CENTRE DETAIL (Code & Description) | | | |
| FB00 - Admistrative.Buildings Nuneaton | 497,481 | 559,550 | 523,270 |
| FB15 - Bedworth Office | 23,829 | 64,720 | 27,650 |
| FB25 - St Mary'S Rd. Depot | (64) | | |
| FB50 - Depot - Gresham Road | 369,450 | 374,660 | 376,190 |
| ADMIN.BUILDINGS NET EXPENDITURE | 890,696 | 998,931 | 927,110 |
| Estimated Service Cost per - Head of the Population -Property in the Borough | £6.87 £15.39 | £7.71 £17.26 | £7.15 £16.02 |

Appendix D

HOUSING REVENUE ACCOUNT (HRA) BUDGET

| | Actual 2019/20 £'000 | Original Budget 2020/21 £'000 | Original Budget 2021/22 £'000 |
|--|----------------------------|--|--|
| Balance Brought Forward | (11,863,295) | (12,168,666) | (6,273,166) |
| <u>Expenditure</u> | | | |
| General Management | 4,375,005 | 5,079,210 | 5,260,700 |
| Special Expenses | 2,911,439 | 3,179,630 | 3,548,510 |
| Repairs & Maintenance | 5,606,856 | 5,162,080 | 5,136,149 |
| Depreciation | 7,991,372 | 8,000,000 | 8,461,000 |
| Capital expenditure funded by HRA | 629,834 | 9,770,860 | 1,793,170 |
| Interest payable (Debt Costs) | 2,101,433 | 2,188,230 | 2,396,700 |
| Total Expenditure | 23,615,939 | 33,380,010 | 26,596,229 |
| Income: General Rental Income Non-dwelling rents | (22,723,963) (570,582) | (23,024,790) (629,760) | (23,036,890) (589,260) |
| Other income – services & facilities | (2,014,002) | (1,947,720) | (1,975,730) |
| Interest receivable | (103,045) | (58,460) | (46,800) |
| Total Income | (25,411,592) | (25,660,730) | (25,648,680) |
| <u>Adjustments</u> Debt repayment | 1,000,000 | | |
| Earmarked reserve | 490,282 | (1,823,780) | 1,116,196 |
| (SURPLUS)/DEFICIT | (305,371) | 5,895,500 | 2,063,745 |
| Balance Carried Forward | (12,168,666) | (6,273,166) | (4,209,421) |

Appendix E

GENERAL FUND CAPITAL PROGRAMME

| | | Original Budget 2021/22 |
|----------------|---|-------------------------------|
| Arts & | Leisure | £ |
| PC06 | Leisure Strategy | 760,000 |
| Centra | I Services | |
| PE12 | Computer Strategy | 630,000 |
| PE50 | Major Repairs | 315,000 |
| <u>Health</u> | and Environment | |
| PM01 | Vehicle & Plant Replacement | 250,000 |
| PA08 | Sub-Regional Materials Recycling Facility | 4,496,000 |
| Financ | e and Civic Affairs | |
| PE05 | Purchase of Residential Properties | 300,000 |
| PE20 | Transforming Bedworth | 90,000 |
| <u>Housin</u> | ng <u>(General Fund)</u> | |
| PD12 | Empty Homes Works in Default | 40,000 |
| PD20 | HEART | 7,512,210 |
| PD43 | LPSA2 - Empty Property Loans | 100,000 |
| <u>Plannir</u> | ng and Development | |
| <u>Future</u> | schemes | |
| PE95 | Miscellaneous schemes* | 100,000 |
| Total | | 14,593,210 |

Appendix F

HOUSING REVENUE ACCOUNT CAPITAL PROGRAMME

| | | Original Budget 2021/22 £ |
|------|---|------------------------------------|
| PL01 | Decent Homes | 2,500,000 |
| PL03 | Roof Coverings/Modifications | 850,000 |
| PL05 | Windows & Doors | 700,000 |
| PL06 | Sheltered Alarm Call System | 100,000 |
| PL07 | Door Entry Scheme | 150,000 |
| PL08 | CCTV Renewal - GP Flats | 50,000 |
| PL10 | New Properties (Construction) | 6,567,650 |
| PL14 | Large Scale Improvement Feasibility | 310,000 |
| PL15 | District Heating Smart Meters | 50,000 |
| PL19 | Byford Court - Rebuild | 1,658,050 |
| PL21 | Fire Risk Assessments (General Purpose) | 2,500,000 |
| PL44 | Acquisition of Properties | 3,250,000 |
| PL54 | Level Access Showers | 750,000 |
| PL55 | Aids & Adaptations | 650,000 |
| PL56 | Central Heating | 1,000,000 |
| PL59 | Slabs to Tarmac | 200,000 |
| PL60 | Lift Renewal Works | 100,000 |
| PL63 | District Heating Upgrade Works | 435,000 |
| PL65 | PIR Electrical Works (Sheltered Housing & | 400,000 |
| PL66 | Voids | 650,000 |
| PL70 | Structural/Concrete Repairs | 1,600,000 |
| PL71 | Environmental Works | 70,000 |
| PL72 | Housing Management System | 100,000 |
| PL75 | Contingency | 100,000 |
| PL98 | Capital Salaries | 316,430 |
| | | 25,057,130 |



Appendix G

PAYROLL CODES FOR RECRUITMENT FORMS

Coding when Recruiting New Employees – Information for internal staff only

Information to help when recruiting a new member of staff. Where the Payroll recruitment form asks for the:-Salary Code please enter as example.

Note (we have changed supplier to Coventry CC and so the format may change)

| Example: |
|----------|
|----------|

| Cost Centre | Sub detail |
|-------------|------------|
| HG00 | H780 |

| Please provide the Cost code & Sub detail | Agresso Cost Code and Sub detail |
|---|-------------------------------------|
| Executive Directors Service Directors | HG00 H780 HG00 H780 |
| Assets & Street Services | |
| Corporate Property | |
| Corporate Property | HK00 H804 |
| Performance Improvement Officer | HK00 H800 |
| Planning & Analysis Officer | HK00 H800 |
| Parking | |
| Parking Manager | HL25 H927 |
| Car Park Admin Staff | BA00 B924 |
| Car Park Attendants | BA00 B063 |
| Car Parks | BA00 B523 |
| Toilet Attendants | CB00 C517 |
| | |
| | |
| CCTV Controllers | GH02 G925 |
| Admin Buildings | |
| Porters | FB00 F020 |
| Bedworth Office Cleaners | FB15 F022 |
| Depot Cleaners | FB50 F022 |
| Town Hall Cleaners | FB00 F022 |
| Tea Ladies | FB00 F021 |
| Civic Hall | |
| Civic Hall Manager | HK20 H819 |
| Civic Hall Office Based Team | HK20 H819 |
| Civic Hall Casual Events Staff | CN05 C996 |
| Civic Hall Kitchen Staff | CN20 C510 |
| Civic Hall Bar Staff | CN21 C511 |
| Civic Hall Cleaners | CN05 C523 |
| | 01100 0020 |
| | |

Assets & Street Services (continued)

| Museum | Agresso Cost Code |
|--|-------------------|
| Museum & Arts Officer | HK20 H811 |
| Museum Officers & Standby | CO05 C526 |
| Museum Assistants | CO05 C527 |
| Museum Cleaners | CO05 C523 |
| | 0000 0020 |
| Leisure | |
| Sports Development Team | CH16 C550 |
| Harrier's Employees | HP00 H560 |
| Changing Room Attendants - Stockingford | EH26 E536 |
| Changing Room Attendants - Keresley | EH27 E536 |
| | |
| Community Centres | |
| Keresley Community Administrator | EH27 E310 |
| Stockingford Community Administrator | EH26 E310 |
| Newtown Centre Cleaners | CH30 C523 |
| | |
| Refuse & Recycling | |
| Refuse & Cleansing Manager | HK00 H833 |
| Transport, Refuse & Cleansing Office Based | HK00 H833 |
| Domestic Refuse Collectors & Drivers | AL05 A514 |
| Bulky Refuse Collectors & Drivers | AL05 A514 |
| Green Waste Collectors & Drivers | AM10 A513 |
| Street Cleansing Operatives & Drivers | AL10 A515 |
| | |
| Transport | |
| Transport Mechanics | QZ40 Q518 |
| | |
| Depot | |
| Depot Yard Men | FB50 F519 |
| Depot Cleaners | FB50 F022 |
| | |



| | Agresso Cost Code |
|-------------------------------|-------------------|
| Business Improvement | |
| Administration & Support Team | HJ80 H725 |
| Contact Centre | HJ50 H906 |
| IT | HJ20 H720 |
| Human Resources | |
| HR | HJ10 H710 |
| | |
| | |
| Finance & Procurement | |
| Revenue & Benefits | |
| Revs & Bens Manager | HL10 H910 |
| Revs & Bens - Benefits Team | HL10 H912 |
| Revs & Bens - Revenues Team | HL10 H911 |
| Revs & Bens - Systems Team | HL10 H913 |
| Finance | |
| | |
| Treasury Team | HJ00 H706 |
| Financial Planning | HJ00 H706 |
| Procurement & Creditors Team | HJ00 H708 |



| Governance & Recreation | Agresso Cost Code |
|--|--|
| Legal Section Audit Team & Equalities Officer Governance and Performance Officer Health & Safety Team | HJ30 H730 HJ60 H736 HJ60 H736 HJ70 H714 |
| Democratic Services Democratic - Electoral Registration Democratic - Member Support Town Crier | HJ40 H733 HJ40 H731 EH05 E793 |
| Parks Parks Team Playground Fitters Pavilion Attendants | HK10 H814 CG10 C533 CG10 C533 |
| Sports Sports Office Team Sports Development | HK10 H555 CH16 C550 |
| Communication & Events Communication & Event Officers Events Operatives | HH10 H793 EH20 E794 |



| Housing & Communities | |
|--|--|
| | |
| Housing salaries - Allocated across several services | |
| Strategic Housing HL00 H903 | |
| Business Support HL00 H905 | |
| Private Sector Housing HL00 H901 | |
| Housing - Property services HL00 H805 | |
| Housing Salaries - charged directly to one service | |
| Tenancy Services Team LA00 L919 | |
| Housing Officers LA00 L919 | |
| Housing - Financial Inclusion Team LA00 L919 | |
| Housing -Direct Property services LA01 L806 | |
| Housing - Capital Surveyors & Clerk of Works SK30 S840 | |
| Housing Strategy DB00 D903 | |
| Supported Housing | |
| Housing - Supported Housing Team LB05 L938 | |
| Housing – Independent Living Officers LB05 L904 | |
| Housing Cleaning | |
| Housing Estate Cleaners LB25 L822 | |
| Housing - Cleaners LB05 L823 | |
| Housing Craft Workers | |
| Housing - Reactive Operatives LW01 L850 | |
| Housing - Void Operatives LW95 L852 | |
| Housing - Capital Operatives SK30 S850 | |
| Standby | |
| Standby GA20 G302 | |
| Standby - Housing Call Out LW05 L853 | |
| Communities | |
| Community Cohesion HH00 H791 | |
| Antisocial Behaviour Team HH00 H791 | |

| Regeneration & Public Protection | Agresso Cost Code |
|---|-------------------|
| | |
| Markets | |
| Market Office Staff | AG00 A831 |
| Market Workers | AG00 A516 |
| Environmental Health | |
| Head of Environmental Health | HL40 H941 |
| Principal BRS Officer | HL40 H941 |
| Environmental Protection Officers | HL40 H942 |
| Food & Occupational Safety | AR05 A941 |
| Dog Wardens | AQ10 A942 |
| Licencing | |
| Licensing Licensing Team | HL40 H734 |
| | 1124011734 |
| Planning | |
| Planning - HL40 | HL40 H932 |
| Planning – BL10 | BL10 B931 |
| Planning - BL30 | BL30 B932 |
| Planning Enforcement | BL30 B933 |
| Planning Policy Team | HL40 H795 |
| Town Centre & Estates | |
| Land and Property Team | HL20 H797 |
| Town Centre Officers | HL20 H927 |
| Economic Development | ER00 E738 |
| Craft Centre Cleaners | EE30 E523 |
| | |
| Other | |
| | HL60 H949 |
| Healthy Living Network Harriers Club | HP00 H560 |
| | |



Appendix H

MENTEC CODING WHEN PAYING IN MONEY AT CASH OFFICE

Information to help when paying in money over the counter. Allows extra data to be entered where appropriate. Using the Mentec code will automatically enter the Agresso Codes.

(Agresso cost code shown for information purposes only)

| Mentec Code | Description | Account | Cost Centre | Analysis |
|--------------------|-------------------------------------|---------|----------------|----------|
| Asset Management & | Street Services | | | |
| Community Centres | | | | |
| NEWTOWN | Newtown Centre Room Hire | 9566 | CH30 | C000 |
| KCC VEND | Keresley Community Centre Vending | 9283 | EH27 | E000 |
| KCC ROOM | Keresley Community Centre Room Hire | 9566 | EH27 | E000 |
| Civic Hall | | | | |
| BOX | Civic Hall Show Income | 8909 | CN05 | C000 |
| STREAM | Streamline Civic Hall | 8909 | CN05 | C000 |
| TICKETS | Tickets.Com System | 8909 | CN05 | C199 |
| WEST END | Tokens Code | 8910 | CN05 | C000 |
| CH ROOM | Civic Hall Room Hire | 9566 | CN05 | C000 |
| EPS HIRE | Hall Hire Private Shows | 9552 | CN11 | C000 |
| HOTDRINK | Civic Hall Hot Drinks | 9281 | CN20 | C000 |
| ICES | Civic Hall Ices | 9284 | CN20 | C000 |
| PREM STG | Premier Stage Direct Debit | 9285 | CN20 | C000 |
| BUFFET | Civic Hall Buffets | 9285 | CN20 | C000 |
| BISTRO | Civic Hall Bistro | 9289 | CN20 | C000 |
| BAR | Civic Hall Bar | 9287 | CN21 | C000 |
| Museum | | | | |
| DONATION | Museum Donations | 9116 | CO05 | C000 |
| MUS SHOP | Museum Resale Goods | 9259 | CO05 | C000 |
| PAINTING | Commission Sale Of Painting | 9447 | CO05 | C000 |
| MUS ROOM | Museum Room Hire | 9566 | CO05 | C000 |
| Refuse & Recycling | | | | |
| BULKY | Bulky Refuse Collection | 9344 | AL05 | A000 |
| LITTER | Litter Enforcement Notices | 9368 | AL10 | A000 |
| 1100 BIN | Trade Bin | 9231 | AL25 | A000 |
| SMURFIT | Smurfit Kappa | 9237 | AL25 | A000 |
| TRADE SK | Trade Sacks | 9345 | AL25 | A012 |
| GREEN | Additional Green Bins | 9296 | AM10 | A000 |
| COMPOST | Compost Bins | 9294 | AM10 | A110 |
| REDBOX | Recycling Bins And Caddies | 9297 | AM15 | A000 |

| Mentec Code | Description | Account | Cost Centre | Analysis |
|--------------------|---------------------------------|---------|----------------|----------|
| Asset Management & | Street Services (continued) | | | |
| Parking | | | | |
| CV1 | Mobile Phone Parking Charges | 9361 | BA90 | B000 |
| CN1 | Upper Abbey Street Long Stay | 9511 | BA90 | B501 |
| CN2 | Regent Street No 2 Long Stay | 9511 | BA90 | B502 |
| CN3 | Orchard Street Long Stay Cp | 9511 | BA90 | B503 |
| CN5 | Victoria Street Long Stay Cp | 9511 | BA90 | B505 |
| CN6 | Pool Bank Street Long Stay | 9511 | BA90 | B506 |
| CN7 | Riversley Park Long Stay Cp | 9511 | BA90 | B507 |
| CN8 | Town Hall Short Stay Cp | 9511 | BA90 | B508 |
| CN9 | Church Street Short Stay Cp | 9511 | BA90 | B509 |
| CN10 | Regent Street No 1 Short Stay | 9511 | BA90 | B510 |
| CN11 | Rope Walk Mscp | 9511 | BA90 | B511 |
| CN12 | Abbey Street Co-Op Short Stay | 9511 | BA90 | B512 |
| CN13 | Justice Walk Short Stay Cp | 9511 | BA90 | B513 |
| CN14 | Harefield Rd Mscp | 9511 | BA90 | B514 |
| CN15 | Meadow Street Nuneaton | 9511 | BA90 | B515 |
| CN16 | Riverside Car Park | 9511 | BA90 | B516 |
| CN17 | Pingles Leisure Centre | 9511 | BA90 | B517 |
| CB14 | Bedworth Railway Station | 9511 | BA90 | B614 |
| CB15 | Bedworth Leisure Centre | 9511 | BA90 | B615 |
| CB16 | Park Rd-Mill St Long Stay Cp | 9511 | BA90 | B616 |
| CB17 | Civic Hall No 2 - Spitalfields | 9511 | BA90 | B617 |
| CB19 | Civic Hall No1- Spitalfields | 9511 | BA90 | B619 |
| SEASON T | Car Park Season Ticket | 9515 | BA90 | B000 |
| CPE 50 | Civil Parking Enforcement £50 | 9540 | BA90 | B000 |
| CPE 25 | Civil Parking Enforcement - £25 | 9541 | BA90 | B000 |
| CPE 75 | Civil Parking Enforcement £75 | 9542 | BA90 | B000 |
| CPE 35 | Civil Parking Enforcement £35 | 9544 | BA90 | B000 |
| CPE 70 | Car Parking Fine £70 | 9544 | BA90 | B000 |
| CPE 105 | Parking Fine | 9545 | BA90 | B000 |
| CPE 82 | Civil Parking Enforcement £82 | 9546 | BA90 | B000 |
| CPE 112 | Civil Parking Enforcement £112 | 9547 | BA90 | B000 |
| Transport | | | | |
| MOT | MOT Group4 | 9899 | QZ20 | Q006 |

| Mentec Code | Description | Account | Cost Centre | Analysis |
|-----------------------|---------------------------------|---------|----------------|----------|
| Regeneration & Public | Protection | | | |
| Town Centre & Estates | 6 | | | |
| PROM SPA | Town Centre Promotional Space | 9150 | ER01 | E000 |
| SUB GEN | Sub Station General Fund | 9601 | EE25 | E000 |
| FAIRRIDE | Fairground Ride Town Centre | 9150 | ER01 | E000 |
| Markets | | | | |
| ST TRADE | Street Trading Food & Flowers | 9381 | AG00 | A000 |
| NUN SAT | Market Rents Nuneaton Saturday | 9620 | AG00 | A001 |
| MARK BED | Market Rents Bedworth | 9620 | AG00 | A002 |
| NUN WED | Market Rents Nuneaton Wednesday | 9620 | AG00 | A003 |
| CAR BOOT | Car Boot Bedworth | 9624 | AG00 | A002 |
| CHARITY | Charity Stall | 9625 | AG00 | A000 |
| Environmental Health | | | | |
| PET SHOP | Pet Shop Licence | 9311 | AQ05 | A000 |
| ANIMAL B | Animal Boarding Licence | 9314 | AQ05 | A000 |
| DOG BRED | Dog Breeding Licence | 9334 | AQ05 | A000 |
| RIDE EST | Riding Establishment Licence | 9335 | AQ05 | A000 |
| DISP EST | Disposal Of Estate Burial Exp | 9351 | AQ05 | A000 |
| EPA | Environmental Permit | 9354 | AQ05 | A000 |
| ENVIRSEA | Environmental Searches | 9356 | AQ05 | A000 |
| NOISE | Noise Abatement | 9425 | AQ05 | A000 |
| RIDING L | Riding Licence Fees | 9314 | AQ10 | A000 |
| DOGS | Dog Fouling Fines | 9369 | AQ10 | A000 |
| STRAYS | Stray Animal Charges | 9370 | AQ10 | A000 |
| COMMPEST | COMMERCIAL PEST CONTRACT | 9141 | AQ15 | A000 |
| PESTWASP | Pest Control - Wasps | 9305 | AQ15 | A000 |
| PESTFLEA | Pest Control - Ant/Flea/Bugs | 9306 | AQ15 | A000 |
| PESTRAT | Pest Control - Rats & Mice | 9307 | AQ15 | A000 |
| SALVAGE | Motor Salvage Licence | 9302 | AR05 | A000 |
| ACUPUNC | Acupuncture Licence | 9308 | AR05 | A000 |
| ELECTROL | Electrolysis Licence | 9310 | AR05 | A000 |
| TATTOO L | Tattoo Licence | 9312 | AR05 | A000 |
| EAR PIER | Ear Piercing Licence | 9316 | AR05 | A000 |
| Street Naming | | | | |
| STREET N | Street Naming | 9309 | BL17 | B000 |

| Mentec Code | Description | Account | Cost Centre | Analysis |
|------------------------|---|--------------|----------------|--------------|
| Regeneration & Public | c Protection (continued) | | | |
| Building Control & Pla | anning | | | |
| BLG PLAN | Building Control Full Plans Plan Checking Fee | 9321 | BL20 | B000 |
| BLG INSP | Building Control Site Full Plans Inspection Fee | 9322 | BL20 | B000 |
| BLG NOTI | Building Control Building Notices | 9327 | BL20 | B000 |
| BLG REG | Building Control Regularisation & Reversion | 9330 | BL20 | B000 |
| BLG SUPP FEE | Building Control Supplementary Charges | 9361 | BL20 | B000 |
| BLG COPY | Building Control Copies | 9336 | BL20 | B000 |
| PLAN APP | Planning Application Fee | 9323 | BL30 | B000 |
| PLN PORT | Planning Portal | 9323 | BL30 | B000 |
| COPY 106 | Copies of Section 106 | 9324 | BL30 | B000 |
| COPY TPO | Copies of TPO | 9324 | BL30 | B000 |
| COPYS | Other photocopies | 9324 | BL30 | B000 |
| PLANCOPY | Copies of Plans | 9324 | BL30 | B000 |
| DC DECIS | Copies of Decision Notices | 9324 | BL30 | B000 |
| DCADVICE | Planning PreApplication Advice | 9500 | BL30 | B000 |
| S106 MON | Section 106 Monitoring Fee | 9626 | BL30 | B000 |
| S106 DIS | Section 106 Discharge Fee | 9627 | BL30 | B000 |
| S215 | Section 215 Recoverable charges | 9808 | BL32 | B000 |
| Land Charges | | | | |
| SEARCHES | Land Charges Search Fees | 9304 | EK00 | E000 |
| PERSEARC | Land Charges – Personal Search Fees | 9304 | EK00 | E034 |
| LANDDOCS | Copies of Land Charge Documents | 9304 | EK00 | E000 |
| CON29 | Land Charges Con 29 | 9320 | EK00 | E000 |
| | | | | |
| Licensing | | 0010 | FLOO | F 000 |
| | Taxi Drivers Licence | 9313 | EL00 | E089 |
| TAXI V TAXI OP | Taxi Vehicle Licence Taxi Licence | 9313 9313 | EL00 EL00 | E090 E000 |
| SEX SHOP | Sex Shop Licence | 9317 | EL00 | E000 |
| LIC 89 P | Licence Minor Variation La2003 | 9318 | EL00 | E000 |
| PREM LIC | Premises Licence La2003 | 9318 | EL00 | E000 |
| TEMP LIC | Temporary Licence La2003 | 9318 | EL00 | E000 |
| GAMB LIC | Gambling Licence | 9319 | EL00 | E000 |
| LOTT PER | Lottery Permit | 9319 | EL00 | E000 |
| SCRAP | Scrap Metal Licence | 9332 | EL00 | E000 |

| Mentec Code | Description | Account | Cost Centre | Analysis |
|-------------------------|--|--------------|----------------|--------------|
| Housing & Communi | <u>ties</u> | | | |
| Housing | | | | |
| CALDWELL IMM | Caldwell Mobile Home Site Immigration Letters | 9436 9394 | DD00 DN00 | D000 D000 |
| CAPITAL | Capital Fee Income | 9570 | HL00 | H805 |
| SUB HRA | Sub Station HRA | 9632 | LY02 | L000 |
| KEYREP | Replacement Key/Key Cutting | 9342 | LY04 | L000 |
| TVLIC | Communal TV Licences | 9331 | LY04 | L000 |
| RECHREPS KEYFOB | Rechargeable Repairs Replacement Key Fob | 9395 9395 | LY04 LY04 | L000 L000 |
| TOMELLIS | Tom Ellis Court Tokens | 9395 | LY04 | L000 |
| WASHERD | Washer Tokens Dorlecote | 9436 | LY04 | L000 |
| WASHERD | | 9430 | L104 | 2000 |
| GLRENTS | General Ledger Rents Code | 9280 | S20H | S000 |
| RENTS | Council House Rents | 9280 | S20H | S000 |
| Governance & Recreation | | | | |
| Legal | | | | |
| ASS FEES | Assignment Fees | 9425 | HJ30 | H980 |
| COVENANT | Release Of Covenants | 9425 | HJ30 | H991 |
| LIC FEES | Licence Fees | 9425 | HJ30 | H983 |
| LND REG | Land Registry Fees | 9425 | HJ30 | H982 |
| LSE FEES | Lease Fees | 9425 | HJ30 | H986 |
| S106 LEG | Section 106 Legal Fees | 9425 | HJ30 | H984 |
| SALE LSE | Sale Of Leasehold Property/Land | 9425 | HJ30 | H987 |
| SALEFREE | Sale Of Freehold Property/Land | 9425 | HJ30 | H988 |
| TFR FEES | Transfer Fees | 9425 | HJ30 | H985 |
| VAR FEES | Deeds Of Variation Fees | 9425 | HJ30 | H989 |
| CHSALE | Ch Sale Stationery Fee | 9425 | HJ30 | H981 |
| COURT FEE | Court Costs Fees | 9425 | HJ30 | H990 |
| Democratic Services | | | - | - |
| ELEC REG | Sale Of Electoral Register | 9210 | EA00 | E000 |
| MARK REG | Sale Of Marked Register | 9210 | EA00 | E000 |
| CONF REG | Confirmation Of Registration L | 9210 | EA00 | E000 |

| Mentec Code | Description | Account | Cost Centre | Analysis |
|---------------------------|---------------------------------|---------|----------------|----------|
| Governance & Recrea | tion | | | |
| Cemeteries | | | | |
| MEMORIAL | Memorial Erection | 9299 | CC00 | C000 |
| REM BK | Remembrance Book | 9366 | CC00 | C000 |
| MEMPLAQ | Memorial Plaques And Benches | 9382 | CC00 | C000 |
| USHER | Usher Service | 9391 | CC00 | C000 |
| BURIAL | Burial Rights & Grave Ownership | 9298 | CC00 | C000 |
| ASHES | Internment Of Ashes | 9363 | CC00 | C000 |
| GRAVE | Grave Upkeeps | 9364 | CC00 | C000 |
| VASE | Memorial Blocks & Vases | 9385 | CC00 | C000 |
| ASHES | Ashes From Another Area | 9570 | CC00 | C000 |
| Parks | | | | |
| FUNFAIR | Funfair | 9372 | CG00 | C000 |
| | | | | |
| Communication & Events | | | | |
| INTCHADV | Advertising Space In In Touch | 9315 | EC00 | E000 |
| BONDS | Bonds | 9315 | EH20 | E000 |
| LANDHIRE | Hire Of Land For Events | 9315 | EH20 | E000 |
| WREAAMCE | Sale Of Wreath-Armistice | 9315 | EH20 | E150 |
| WREANUN | Sale Of Wreath-Nun Remembrance | 9315 | EH20 | E151 |
| WREABULK | Sale Of Wreath-Bulk Remembrance | 9315 | EH20 | E152 |
| WREA A F | Sale Of Wreath-Armed Forces Pa | 9315 | EH20 | E154 |
| WREABED | Sale Of Wreath-Bed Remembrance | 9315 | EH20 | E156 |
| WREANORM | Sale Of Wreath-Normandy Day | 9315 | EH20 | E164 |
| Equalities | | | | |
| CP TRAIN | Child Protection Training | 9215 | ED05 | E000 |
| FD TRAIN | Fairness & Diversity Training | 9215 | ED05 | E000 |

| Mentec Code | Description | Account | Cost Centre | Analysis |
|---|---|----------------------|----------------------|----------------------|
| Business Improvemen | <u>it</u> | | | |
| Postage & Printing CLN MAIL PRINTING | Clean Mail Credits Printing | 9181 9140 | GH05 GH04 | G000 G000 |
| Concessionary Bus Pa BUS PASS | asses Replacement Bus Pass | 9147 | EG00 | E121 |
| | | | | |
| Finance & Planning | | | | |
| Revenue & Benefits CHGE CIR FALSE ST | Change Of Circumstances Court Payment False Statement | 9146 9146 | HL10 HL10 | H701 H701 |
| Finance CRIM DAM COURTS ADV PAY | Court Payment Criminal Damage Court Costs Payroll Advances Of Pay | 9410 9410 6601 | EH35 EH35 W21P | E000 E000 W000 |