

Nuneaton and Bedworth Borough Council
Town Hall, Coton Road, Nuneaton
Warwickshire CV11 5AA

www.nuneatonandbedworth.gov.uk 024 7637 6376

Enquiries to: Wendy Bolton

Direct Dial: 024 7637 6183

Direct Email: wendy.bolton@nuneatonandbedworth.gov.uk

Date: 5<sup>th</sup> August, 2022

Our Ref: WEB

Dear Sir/Madam,

A meeting of the **TOWN DEAL BOARD** will be held on Friday, 12<sup>th</sup> August 2022, commencing at 10.00 am.

This meeting will be in person and held in Council Chamber of the Town Hall, Nuneaton.

Yours faithfully,

**BRENT DAVIS** 

Chief Executive Officer

To: All Members of the Town

**Deal Board** 

Sean Farnell (Chair), Marion Plant (Vice-Chair).
Councillors Peter Butlin (WCC), Jeff

Clarke (WCC), Clare Golby (NBBC), Chris Watkins (NBBC) and Kris

Wilson (NBBC).

Amanda Bourne, Uly Lyons, Jet Jones, Marcus Jones (MP), Jenni Northcote, Lindsey Randle, Les Ratcliffe, Alison Thompson and

Patricia Willoughby.

### AGENDA

## 1. ANNOUNCEMENTS

Please make sure all your mobile phones are turned off or set to silent.

- 2. <u>APOLOGIES</u> to receive apologies for absence from the meeting.
- 3. MINUTES of the meeting held on 27<sup>th</sup> May, 2022 attached (Page 4).
- 4. <u>DECLARATIONS OF INTERESTS -</u> To receive declarations of Disclosable Pecuniary and Other interests in accordance with the Members' Code of Conduct.

### **Declaring interests at meetings**

If there is any item of business to be discussed at the meeting in which you have a disclosable pecuniary interest or non- pecuniary interest (Other Interests), you must declare the interest appropriately at the start of the meeting or as soon as you become aware that you have an interest.

Arrangements have been made for interests that are declared regularly by Board Members to be appended to the agenda **(Page 8).** Any interest noted in the Schedule at the back of the agenda papers will be deemed to have been declared and will be minuted as such by the Committee Services Officer. As a general rule, there will, therefore, be no need for those Board Members to declare those interests as set out in the schedule.

There are, however, TWO EXCEPTIONS to the general rule:

- 1. When the interest amounts to a Disclosable Pecuniary Interest that is engaged in connection with any item on the agenda and the Board Member feels that the interest is such that they must leave the room. Prior to leaving the room, the Board Member must inform the Chair of the meeting that they are doing so, to ensure that it is recorded in the minutes.
- 2. Where a dispensation has been granted to vote and/or speak on an item where there is a Disclosable Pecuniary Interest, but it is not referred to in the Schedule (where for example, the dispensation was granted by the Council's Monitoring Officer immediately prior to the meeting). The existence and nature of the dispensation needs to be recorded in the minutes and will, therefore, have to be disclosed at an appropriate time to the meeting.
- 5. <u>HIGHLIGHT REPORT</u> report of the Programme Manager (NBBC), to follow.
- 6. <u>REIMAGINING NUNEATON MUSEUM AND ART GALLERY PROJECT</u> presentation from the Museum & Art Officer.
- 7. <u>MUSEUM AND PARKS BUSINESS CASE UPDATE</u> verbal update from the Programme Manager and Museum & Art Officer.
- 8. <u>TRANSFORMING NUNEATON PROGRAMME UPDATE</u> presentation from the Programme Manager.

- 9. TDB TERMS OF REFERENCE UPDATE (attached Page 12)
- COMMS AND ENGAGEMENT UPDATE report of the Corporate Communications & Marketing Manager and Programme Manager (attached at Page 17)
- 11. ANY OTHER BUSINESS
- 12. EXCLUSION OF THE PUBLIC AND PRESS

Recommended that under section 100A(4) of the Local Government Act 1972, the public and press be excluded from the meeting during consideration of the following item, it being likely that there would be disclosure of exempt information of the description specified in paragraph (iii) of Part I of Schedule 12A to the Act.

13. RISK REGISTER – presented by the Programme Manager, to follow.

A tour of the Museum can be facilitated for all those that wish to go.

### NUNEATON AND BEDWORTH BOROUGH COUNCIL

### NUNEATON TOWN DEAL BOARD

27th May. 2022

A meeting of the Town Deal Board was held on Friday, 27<sup>th</sup> May, 2022. The meeting was held virtually.

## **Present**

Sean Farnell (CWLEP) – Chair

Present: Councillor Peter Butlin (WCC), Jet Jones (Community Sector), Marion Plant (Education Sector), Councillor Richard Smith (NBBC - Substitute for Councillor K. Wilson), Alison Thompson (WCAVA), and Patricia Willoughby (WMCA).

Officers in attendance: Wendy Bolton (NBBC), Dawn Dawson (NBBC) and Tom Hobbs (NBBC), Catherine Marks (WCC).

Apologies: Ian Andrew (NBBC), Brent Davis (NBBC), Councillor Jeff Clarke (WCC), Councillor Clare Golby (NBBC), Marcus Jones (MP), Uly Lyons (Education Sector), Dr Julie Nugent (WMCA), Lindsey Randle (Local Business Sector), Les Ratcliffe (CWLEP) and Councillor Kris Wilson (NBBC).

## TDB133 Chair's welcome and announcements

The Chair welcomed Board Members to the meeting.

The Chair noted that under the Board's Terms of Reference the meeting was not quorate and therefore items for consideration were for noting only.

### TDB134 Minutes

The minutes of the meeting held on 25<sup>th</sup> March, 2022, were confirmed and signed by the Chair.

## TDB135 Declarations of Interests

Board Members' interests for the meeting were as set out in a Schedule of Declarations of Interests, attached to the agenda.

Jet Jones declared that she had become a Trustee of Bedworth Parish Church.

The declarations of interest were as set out in the schedule attached to the agenda, as amended above.

## TDB136 <u>Business Case Update</u>

The Programme Manager (NBBC) gave a verbal update on the status of business case submissions.

Written confirmation of government approval had been received for all eight submitted Business Cases and funding would be granted annually in line with the funding profile. Funding for 2022-23 was to be received in June 2022, as projects moved into their delivery phase.

The remaining Museum and Parks Business Case was on track for submission in July, as agreed with government.

The content of the update was noted and thanks expressed to all those involved with business case development.

## TDB137 <u>Highlights Report</u>

The Programme Manager (NBBC) submitted a Highlight Report to update the Board on the status of the Towns Fund programme. The report detailed the overall Towns Fund programme financial status as at May 2022, the key risks and upcoming activities.

The report also provided a status update on each individual Towns Fund project with members giving specific consideration to the funding challenges with the Re-imaging the Nuneaton Museum and Art Gallery project and the George Eliot Visitor Centre lease.

Consideration was also given to the need to share information across projects to coordinate the timing of project delivery commencement works to keep impact on traffic to a minimum, and the availability of contractors and procurement. The project completion deadline was March 2026 with delivery of projects being phased over the next four years.

The content of the highlight report was noted and the Chair requested that he be updated on the submission of the final Business Case.

## TDB138 Ongoing role of the Town Deal Board

Consideration was given to the role of the Town Deal Board as the funding scheme moved into the delivery phase. The Programme Manager circulated an update to the proposed Terms of Reference for consideration.

The Board recommended the following changes to the format of future Board meetings:

- Board meetings to be held quarterly, in person and at a variety of suitable project related sites, as prior to COVID-19.
- A presentation be given at the next meeting of the Board, to update members on the broader Transforming Nuneaton programme, to facilitate the consideration of the synergy across the various programme/funding boards, and communications and engagement opportunities.
- Individual project presentations be given by project leads at each quarterly meeting; scheduling to be dependent upon significant project milestones.
- Focus be given to the evaluation of outputs, outcomes and benefits realisation, with reference to the Nuneaton Town Investment Plan and vision.

The Chair requested that the proposed changes to the role of the Town Deal Board be formalised in writing for approval electronically by the Board following the meeting.

## TDB139 Communications and Engagement Plan

The Programme Manager (NBBC), submitted an updated rolling masterplan of Towns Fund Communications and Engagement, for information. The live document detailed completed activities and the anticipated communication and engagement opportunities for specific projects.

A key communication was being prepared detailing the government's approval of the submitted Business Cases. Consideration was given to the effectiveness of video shorts.

The rolling masterplan was noted.

## TDB140 Any Other Business

The Chair requested that the date and time of the next meeting be rescheduled and brought forward two weeks to mid July.

### TDB141 Exclusion of the Public and Press

Under section 100A(4) of the Local Government Act 1972, the public and press were excluded from the meeting during consideration of the following item, it being likely that there would be disclosure of exempt

information of the description specified in paragraph (iii) of Part I of Schedule 12A to the Act.

## **CONFIDENTIAL ITEM**

## TDB142 Risk Register

The Programme Manager (NBBC) submitted an updated Programme Risk Register. The Board considered specific risks raised by the updated register.

The content of the current Risk Register was noted and the Chair requested that the register be circulated in advance of future meetings, and amended to provide a summary by project.

Chair of the Board

# SCHEDULE OF DECLARATIONS OF INTERESTS - TOWN DEAL BOARD

Name of Board Member	Disclosable Pecuniary Interest	Other Personal Interest	Dispensation
Amanda Bourne	Managing Director, FindaBiz Ltd	<ul> <li>Vice Chair, Nuneaton BID Steering Group</li> <li>Secretary, Nuneaton Business Alliance</li> <li>FSB Representative Nuneaton and Bedworth</li> <li>Representative Warwickshire Town Forum</li> </ul>	
Councillor Peter Butlin	Elected Member:     Warwickshire County     Council	Appointed to the following outside bodies:  Coventry & Warwickshire Local Enterprise Partnership (CWLEP)  Eastern Shires Purchasing Organisation (ESPO) Management Committee  Eastern Shires Purchasing Organisation - Finance and Audit Sub-Committee  Local Government Association (LGA)  Local Government Association County Councils Network (CCN)  Warwickshire Solihull and Coventry Local Access Forum	
Councillor Jeffrey Clarke	<ul> <li>Senior Caseworker, Office of Marcus Jones MP</li> <li>Elected Member Warwickshire County Council – Cabinet Member for Transport and Planning</li> <li>Owner of a property in Nuneaton</li> </ul>	<ul> <li>Chairman A5 Partnership</li> <li>Member A46 Partnership</li> <li>Coventry Station Masterplan Partnership/ Knuckle Board</li> <li>Executive Member Nuneaton Conservative Association</li> </ul>	
Sean Farnell FCA (Chair)	<ul> <li>Burgis &amp; Bullock, Chartered Accountants</li> <li>Burgis &amp; Bullock Management Ltd (dormant)</li> <li>Burgis &amp; Bullock Ltd (dormant)</li> <li>CCWP Ltd (dormant)</li> <li>Burgis &amp; Bullock (Audit) Ltd (dormant)</li> <li>Burgis &amp; Bullock Corporate Finance Ltd</li> <li>BB-BMG Limited</li> </ul>	Coventry & Warwickshire     Reinvestment Trust Ltd     Coventry & Warwickshire     Local Enterprise Partnership     Ltd     Growth Hub Business     Solutions Ltd	
Councillor C. Golby	<ul> <li>IPT Administration         Manager, Galliford Try</li> <li>Elected Member of         Warwickshire County         Council</li> </ul>	<ul> <li>Bermuda Bridge Action Group</li> <li>Bermuda Pheonix Community Centre Management</li> <li>Member of the following Outside Bodies:</li> </ul>	

Name of Board Member	Disclosable Pecuniary Interest	Other Personal Interest	Dispensation
	Spouse: employed by RS Components	<ul> <li>Coventry, Warwickshire and Hinckley and Bosworth Joint Committee</li> <li>District Leaders</li> <li>Local Enterprise Partnership</li> <li>Nuneaton and Bedworth Community Enterprises Ltd. (NABCEL)</li> <li>Nuneaton and Bedworth Home Improvement Agency</li> <li>NBBC representative on the George Eliot Hospital NHS Trust – Public/User Board</li> <li>NBBC representative on George Eliot Hospital NHS Foundation Trust Governors</li> </ul>	
Jet Jones	<ul> <li>Director of Regeneration and Community         Transformation of the         Diocesan Board of         Finance, Church of         England.</li> <li>CEO of Together for         Change - Together for         Change lease Saints,         Nuneaton</li> <li>Director Renovate         Solutions Ltd</li> <li>Spouse/Partner: Director         of Renovate Solutions Ltd</li> <li>Funeral celebrant/minister         – self-employed and         contracted via Devalls         Funeral Services</li> </ul>	Nexus ICA     Trustee of Bedworth Parish Church	
Marcus Jones MP	<ul> <li>Member of Parliament for Nuneaton</li> <li>HM Government Whip</li> <li>Lessee: 13-17 Hollybush House, Nuneaton</li> <li>Owner of a property in Nuneaton</li> <li>Spouse/Partner: e-ppl,</li> <li>CEO, Better Futures Multi</li> </ul>	<ul> <li>Patron of Mary Ann Evans Hospice</li> <li>Honorary Member of Nuneaton Rotary Club</li> </ul>	
Lyons Jenni Northcote	Academy Trust     George Eliot Hospital NHS     Trust - Director of Strategy,     Service Improvement and     Primary Care     NHS Warwickshire North     and NHS Coventry &     Rugby Clinical     Commissioning Group -     Chief Strategy & Primary     Care Officer WNCCG &     CRCCG		

Name of Board Member	Disclosable Pecuniary Interest	Other Personal Interest	Dispensation
Marion Plant (Vice- Chair)	<ul> <li>Principal &amp; Chief Executive, North Warwickshire and South Leicestershire College</li> <li>North Warwickshire and South Leicestershire College Property/land</li> <li>Nuneaton academies within the Midlands Academies Trust: Hartshill School, The Nuneaton Academy and George Eliot School</li> <li>Long lease for part of the site from Warwickshire County Council for The Nuneaton Academy</li> <li>Spouse/Partner: Relations Relations Manager, Christian Aid</li> </ul>	<ul> <li>Chief Executive Officer, The Midland Academies Trust</li> <li>Director, South Leicestershire Colleges Enterprises Ltd</li> <li>Director, NWHC Services Ltd</li> <li>Director, The Learning Chain Ltd</li> <li>Director, Coventry &amp; Warwickshire Local Enterprise Partnership Ltd</li> <li>Director, The Skills Show Ltd</li> <li>Director, The Skills Show Ltd</li> <li>Director &amp; Deputy Chair, Worldskills UK</li> <li>Board Member, National Society Council, Church of England</li> <li>Member, Colleges West Midlands</li> <li>Member, Skills Advisory Panel, WMCA</li> <li>Programme Board Member, Leicester and Leicestershire Local Enterprise Partnership Ltd</li> <li>Member, ESFA Skills Advisory Group</li> <li>Governor &amp; Chair of Academic Affairs Committee, Coventry University</li> </ul>	
Lindsey Randle	<ul><li>MIRA</li><li>Spouse/Partner: MIRA</li><li>Owner of a property in Hartshill</li></ul>		
Les Ratcliffe	<ul> <li>Managing Director -         Community Engagement         Limited</li> <li>Director - Engineering in         Motion Ltd.</li> <li>Non Executive Director -         Verity Housing</li> <li>Spouse/Partner: Director         Community Engagement         Ltd.</li> </ul>	<ul> <li>Chairman – Coventry &amp;         Warwickshire Place Board</li> <li>Board Member – CWLEP         Growth HUB</li> <li>Deputy Lieutenant – West         Midlands Lieutenancy</li> <li>Board Member – Coventry &amp;         Warwickshire NSPCC         Business Group</li> </ul>	
Alison Thompson	<ul> <li>Area Manager,         Warwickshire Community         and Voluntary Action</li> <li>WCAVA NBBC Lease         Newtown Centre</li> <li>Service Level Agreement         between WCAVA and         NBBC for services to         support the voluntary and         community sector</li> <li>Leases: Newtown Centre,         Newtown Road, Nuneaton,         CV11 4HG and 1         Donnithorne Avenue,</li> </ul>	Trustee, Milby Nursery and Kids Club	

Name of Board Member	Disclosable Pecuniary Interest	Other Personal Interest	Dispensation
	<ul> <li>Nuneaton, CV10 7AF</li> <li>Spouse/Partner: A-Dec Dental UK Ltd</li> <li>Owner of a property in Nuneaton</li> </ul>		
Councillor C.M. Watkins	Landlord of a privately rented property	Representative on the following outside bodies:  Nuneaton and Bedworth Community Enterprises Ltd. (NABCEL)	
Councillor K. Wilson	<ul> <li>Acting Delivery Manager HMCTS – Nuneaton &amp; Warwick County Courts</li> <li>Elected Member of Nuneaton and Bedworth Borough Council</li> <li>Election Expenses Paid By Nuneaton Conservative Association</li> <li>HMCTS has a lease With The Warwickshire Police And Crime Commissioner for the Warwickshire Justice Centre</li> <li>As Deputy Chairman Of Nuneaton Conservatives we have a lease to occupy an office at Hollybush House, Bond Gate, Nuneaton</li> </ul>	Director Of Nuneaton And Bedworth Community Enterprises Ltd     Representative on Transforming Nuneaton Board     Deputy Chairman Of Nuneaton Conservative Association	
Patricia Willoughby	<ul> <li>Head of Policy (Housing &amp; Regeneration), West Midlands Combined Authority</li> <li>Spouse: Director, Process Technique Ltd</li> </ul>	Wolverhampton Town Fund Board	

#### NUNEATON TOWN DEAL BOARD

Terms of Reference

### 1. INTRODUCTION

Nuneaton is one of the 101 towns included in the Ministry of Housing, Communities and Local Government (MHCLG)'s Town Fund. The Towns Fund will provide the core public investment in Town Deals – additional funding may come from other sources or parts of government. The objective of the Fund is to drive the economic regeneration of towns to deliver long term economic and productivity growth through:

- Urban regeneration, planning and land use: ensuring towns are thriving places for people to live and work, including by: increasing density in town centres; strengthening local economic assets including local cultural assets; site acquisition, remediation, preparation, regeneration; and making full use of planning tools to bring strategic direction and change.
- Skills and enterprise infrastructure: driving private sector investment and ensuring towns have the space to support skills and small business development.
- Connectivity: developing local transport schemes that complement regional and national networks, as well as supporting the delivery of improved digital connectivity

The Towns Fund provides an opportunity for Nuneaton to agree a Town Deal with MHCLG and thereby benefit from significant investment for growth.

It is a requirement of the Towns Fund that Nuneaton and Bedworth Borough Council (NBBC) as lead Council develops and convenes a Town Deal Board.

### 2. THE ROLE OF THE LEAD COUNCIL

The Lead Council will:

I. define the area the Town Deal Board will represent on a map. As a default, this should use the boundaries defined by the Office for National Statistics<sup>1</sup>.

II. convene the Town Deal Board which will align with the governance standards and policies of the Lead Council including around whistle blowing, conflicts of interest, and complaints;

III. publish the Town Deal Board's governance structure and ways of working, such as a statement for how the board will engage stakeholders and agree decisions over time; and

IV. set out how capacity funding will be spent, and how that will support the process of developing a good Town Investment Plan. This funding will be used for:

- Convening Town Deal Board
- Running business and wider community engagement events
- Developing Town Investment Plans
- Providing technical expertise for business case development

<sup>&</sup>lt;sup>1</sup>https://www.ons.gov.uk/peoplepopulationandcommunity/populationandmigration/populationestimates/articles/understandingtownsinenglandandwales/anintroduction

### 3. THE ROLE OF THE NUNEATON TOWN DEAL BOARD

The Nuneaton Town Deal Board ("the Board") will be the vehicle through which the vision and strategy for the town is defined. The area the Board will represent is the Nuneaton geographic area as shown on the map at Appendix A.

The Nuneaton Town Deal Board will identify opportunities to align or rationalise public investment around key local priorities, as part of agreeing a Town Deal.

### The Board will:

I. develop and agree an evidenced based Town Investment Plan that includes:

- background, context and evidence of need for suggested interventions
- a vision for Nuneaton, complementing agreed or emerging local economic strategies
- a high level description of priority areas for the short, medium and long term including:
  - activity that can be locally funded
  - projects that could be supported by public investment (including through the Towns Fund), with high level costs estimates
  - ambitions for private sector investment and community involvement

### II. Develop a clear programme of interventions

III. Coordinate resources and influence stakeholders The Board is not a legal entity, and its role is advisory. Its purpose is to work with NBBC, to which it is accountable as the Lead Council, to produce a well – evidenced Town Investment Plan by the end of summer 2020, which sets out a clear understanding of Nuneaton focusing on its assets, opportunities and challenges. It will subsequently assist in the production of business cases to access Town Deal funding.

IV. Following production and approval of businesses cases The Board will:

- act in a scrutiny and oversight role for projects. This will involve receiving updates, reviewing risks, and scrutinising progress and decision making. Focus will be given to the evaluation of outputs, outcomes, and benefits realisation, with reference to the Nuneaton Town Investment Plan and vision.
- continue to offer advice and guidance for projects and act as a forum for project partners to meet and stay in contact.
- have role in agreeing communications and engagement actions and to provide support in delivering these where appropriate.

### 4. BOARD MEMBERSHIP

The Board is made up of 16 members as follows:

Independent Chair: Sean Farnell (CWLEP)

Members: Amanda Bourne (Local Business)

Councillor Peter Butlin (WCC)
Councillor Jeff Clarke (WCC)

Councillor Clare Golby (NBBC)
Jet Jones (Community)
Marcus Jones (MP)
Uly Lyons (Education)
Jenni Northcote (Health)
Marion Plant (Education)
Lindley Randle (Business)
Les Ratcliffe (CWLEP)
Alison Thompson (WCAVA)
Councillor Chris Watkins (NBBC)
Councillor Kris Wilson (NBBC)
Patricia Willoughby (WMCA)

### 5. BOARD MEETINGS

The Board will meet monthly for the first six months of operation, as per the agreed schedule of meetings, with an expectation that frequency may decrease, if agreed, thereafter.

No business shall be transacted at any Board meeting unless a quorum is present. The quorum shall be 9 and shall include NBBC and at least two business/education representatives.

NBBC will give at least five clear working days' notice of all Board meetings, by publishing details on its website.

NBBC will publish on its website copies of agendas and reports that are open to public inspection at least five clear working days before each board meeting, and copies of minutes of board meetings that are open to public inspection as soon as practicable once they have been approved by the Board.

NBBC will invite MHCLG to send a representative to attend Board meetings as an observer.

Each Board member shall have one vote and decisions will be made on a show of hands. In the event of an equality of votes the Chair shall have a casting vote.

Following completion of the project business cases:

- Board meetings will be held quarterly, in person and at a variety of suitable project related sites, as prior to COVID-19.
- Individual project presentations be given by project leads at each quarterly meeting;
   scheduling to be dependent upon significant project milestones

### 6. BOARD MEMBERS' CONDUCT

Whilst the Town Deal Board serves an advisory function to the Lead Council, we expect all members to adhere to the Nolan Principles<sup>2</sup>, set out clear Terms of Reference, and agree to a Code of Conduct.

NBBC will maintain and publish on its website a Register of Board Member interests. The following provisions shall apply to all Board members:

<sup>&</sup>lt;sup>2</sup> https://www.gov.uk/government/publications/the-7-principles-of-public-life

- In the event that there is a conflict of interest the person so conflicted shall immediately declare the nature of the conflict or potential conflict and withdraw from any business where the conflict would be relevant.
- Whenever a person has an interest in a matter to be discussed at a meeting the person concerned will not be:
  - entitled to remain present at the meeting during discussion of that matter
  - counted in the quorum for that part of the meeting
  - entitled to vote on the matter

The Board may, at any time authorise a person to remain in the meeting whilst a matter in which they have or may have a conflict of interest is discussed, provided that the conflict of interest is declared and the person subject to the conflict of interest shall not be entitled to vote on the matter.

### 7. ROLES AND RESPONSIBILITIES

### I. The Chair

The role of the Chairman is to lead the Board in defining vision and direction, and in delivering the desired outputs, whilst ensuring that appropriate procedures for governance and management of resources are in place.

The key responsibilities of the post are to:

- provide strategic leadership and direction to ensure that the Board achieves its goals
- lead the efforts of the Board to agree and deliver a Town Investment Plan for Nuneaton and any associated business cases funding
- effectively chair meetings of the Board, leading it towards decisions that ensure the strategic vision and key objectives of the Board are delivered.
- be an effective influencer and "ambassador" for Nuneaton at local, regional and national levels working with appropriate partner organisations and individuals
- be an effective advocate on behalf of the Board, NBBC and the businesses and people of Nuneaton, in particular at conferences and events/meetings with Ministers, MPs and key civil servants
- reflect the agreed policies of the Board and its members in all discussions with partners, stakeholders, government and its agencies.
- ensure that the Board adheres at all times to high standards of ethics and governance in public life and is an exemplar to other organisations
- ensure that all Board members participate actively in the work of the Board, encouraging their attendance and engagement and keeping regular contact with all members
- exert a casting vote in Board decisions if circumstances so require

### II. Board Members

Board members have a responsibility to uphold high standards of integrity and probity. They should support the Chairman in instilling the appropriate culture, values and behaviours in the boardroom and beyond.

Board members should take into account the views of other stakeholders, because these views may provide different perspectives on the Board and its performance.

The duties and responsibilities of a Board member are to:

- attend meetings of the Board and to nominate an appropriate named alternative where attendance is not possible, subject to the prior agreement of the Chair and Lead Council
- reflect the agreed view of the Board and its members in all discussions with partners, stakeholders, government and its' agencies
- support the Chair by leading on activities relevant to their knowledge and experience by representing the interests of the Board in meetings with partners, stakeholders, government and its' agencies
- actively develop an effective partnership
- contribute knowledge and expertise to the development and delivery of a Town Investment Plan and associated business cases for funding
- formally represent the Board in meetings with other bodies and partner organisations as required

# TOWNS FUND COMMS & ENGAGEMENT ROLLING MASTERPLAN

No.	Project	Activity	Description	Evaluation	Key date	Target deadline	Initials
1	RNMAG	Press Release	MAG planning consultation		Jan-22	Completed	CN
2	DSIC	Media release	Full planning application for college building	News coverage	Mar-22	Completed	IW/LWS
3	RNMAG	Media Release	NMAG Planning granted	News Coverage	Feb-22	Completed	CN,IA, HC
4	GEVC	Media Release	Sign lease and contract	Media Coverage	tbc	31/01/2022	JB
5	GEVC	Media Photocall	Contractor on site	Media Coverage	tbc	31/01/2022	JB
6	RNMAGPR	Planning Application	PR Planning application for the developments including bridge	Approval of Planning Application	Jan-22	31/01/2022	JW
7	GEVC	Media Photocall	Laying Foundation Stone	Media Coverage	tbc	01/03/2022	JB
8	TS	PR/Photocall	TF projects progress	Media Coverage	Apr-22	Apr-22	LS
9	DSIC	PR	DS&IC Planning Application submitted	Media Coverage	Mar-22	Feb-22	IA/LWS
10	DSIC	PR	DS&IC Planning Application approved	Media Coverage	Sept-22	Sept-22	LS
11	GEVC	Media Photocall	Completion of Build	Media Coverage	tbc	01/05/2022	JB
12	VNCP	Community Engagement activity (tbd)	Kick off detailed design with a community / business engagement activity on proposals for public realm scheme	Feedback received	tbc	30/10/2022	CM
13	GEVC	Media Photocall	Completion of fitting and equipping	Media Coverage	tbc	15/07/2022	JB
14	RNMAGPR	PR	MAG Consultation to support bid	Media Coverage	tbc	Oct-22	CN
15	GEVC	Media Photocall	Pre-opening visits	Media Coverage	tbc	01/08/2022	JB
16	GEVC	Media Photocall	First event – Middlemarch Festival	Media Coverage	tbc	01/09/2022	JB
17	GEVC	Media Photocall	Press visit	Media Coverage	tbc	01/09/2022	JB
18	TS	PR	Building purchase	Media Coverage	tbc	Nov-22	LS
19	RNMAGPR	PR	MAG Launch of exhibition consultation	Media Coverage	tbc	Nov-22	CN
20	RNMAGPR	PR	MAG Appointment of Contractor	Media Coverage	tbc	Nov-22	CN
21	RNMAGPR	PR	MAG Appointment of Architects	Media Coverage	tbc	Nov-22	CN
22	GEVC	Media Photocall	Official opening	Media Coverage	tbc	22/11/2022	JB
23	QR22/FF	Press release	Announcement of Kegs scheme	Media coverage	08/08/2022	-	LS
24	All	Newsletter	TF stakeholder update	Feedback received	tbc	31/12/2022	IA
25	All	Web updates	All content	Site visitors	Ongoing	-	WB

LEGEND		Partner Interest
DSIC	Digital Skills & Innovation Centre - relocation of the College (Abbey Street Phase 2)	NBBC/WCC
EMH	E-Mobility Hub - installation of electric charging points	WCC/NBBC
GEVC	George Eliot Visitor Centre - repurposing of an outbuilding for visitor and exhibition centre	NBBC
QC	Queens Chambers - Advanced Funding - 22 Queens road F/F - creation of flexible start-up and shared workspaces	NBBC
QRCS	Queens Rd/Corporation St - Ring road improvements	WCC/NBBC
QR22/FF	22 Queens Road F/F - creation of flexible start-up and shared workspace/teaching space	NBBC
RMAGPR	Reimaging Museum & Art Gallery/Parks Revival - Museum extension, event spaces, pedestrian and cycle paths	NBBC
TS	The Saints - purchase and restoration of heritage building or training and community space	NBBC
VNCP	Visiting Nuneaton: Changing Perspectives - improved pedestrian and cycle links and wayfinding	WCC/NBBC
WRCL	Weddington Road Cycle Link - segregated two way cycle track	WCC
WSJ	Wheat Street Junction - access to a locked development site	WCC/NBBC